PEFA AT 20 YEARS AND BEYOND
IMPROVING PUBLIC FINANCIAL MANAGEMENT AND SUPPORTING SUSTAINABLE DEVELOPMENT

1 and 2 December 2021 | 8:00 am ET / 1:00 pm UTC
Virtual Conference
THE CONFERENCE WILL BE VIRTUAL, HOSTED THROUGH THE ZOOM PLATFORM. SIMULTANEOUS INTERPRETATION WILL BE PROVIDED IN ENGLISH, FRENCH AND SPANISH.

The event will be recorded.

PARTICIPANTS WILL BE ENCOURAGED TO TWEET USING THE CONFERENCE HASHTAG #PEFA20YEARS.
The Public Expenditure and Financial Accountability (PEFA) Program was established 20 years ago - the PEFA Framework has since become the acknowledged standard to assess the strengths and weaknesses of PFM systems around the world. The virtual event will celebrate PEFA’s journey and discuss the role of PFM and PEFA in resilient, sustainable and inclusive development. What lessons can we learn?
1 DECEMBER
DAY ONE: PFM YESTERDAY, TODAY AND TOMORROW

SESSION

8:00-8:45 AM EDT
OPENING SESSION:
Governance and institutions in the post-COVID world

SPEAKERS

DAY ONE HOST: Tia Raappana, PEFA Secretariat

VIDEO: PEFA’s journey over the past 20 years to today
WELCOME AND OBJECTIVES: Edward Olowo-Okere, Global Director, World Bank Group
KEYNOTE ADDRESS: Strengthening governance and institutions in the post-COVID world

LAUNCH OF THE ANNUAL PEFA CONVERSATION SERIES!

A conversation between leaders from the development community will address the big, challenging questions on the role of PFM; and sets out a way forward on what the priorities are for addressing the key global development and governance challenges.

PEFA CONVERSATION SERIES: The role of PFM in tackling global development challenges – the critical actions for PFM community
Koen Doens, Director General, European Commission
Indermit Gill, Vice President, World Bank Group
1 DECEMBER
DAY ONE: PFM YESTERDAY, TODAY AND TOMORROW

SESSION

9:50-10:00 AM EDT

REMARKS AND SUMMARY OF DAY’S PROCEEDINGS
Carolina Renteria, Division Chief, International Monetary Fund

SESSION

8:45-9:50 AM EDT

PANEL DISCUSSION on the role of PFM in inclusive and sustainable development

How has PFM performed over the last 20 years – successes and what can we do differently?

What is the role of PFM in building green, resilient, and inclusive development and in supporting recovery from the COVID-19 pandemic?

What is PFM priority in addressing the current challenges and opportunities, including how to achieve the right balance between efficient, adaptive as well as accountable and transparent PFM systems?

SPEAKERS

Mark Miller, Director of Programme, Development and Public Finance, Overseas Development Institute [Moderator]

Richard Tusabe, Minister of State in charge of National Treasury, the Ministry of Finance and Economic Planning, Rwanda

Tsakani Maluleke, Auditor General, South Africa and Chair of the INTOSAI Capacity Building Committee

Richard Hughes, Head of Office of the Budget Responsibility, UK

Laila Sbaih, General Director of International Relations Directorate, Ministry of Finance, West Bank and Gaza

Srinivas Gurazada, Head of the PEFA Secretariat
The significant amounts of public investments required to recover from the COVID-19 pandemic, the need to strengthen trust in institutions and to tackle climate change all underline the need to put in place effective, accountable and adaptive PFM systems. What could we, as PFM community, do differently?
2 DECEMBER
DAY TWO: PFM RESPONDING TO CURRENT CRISES—CLIMATE CHANGE AND LACK OF TRUST IN GOVERNMENTS

SESSION

8:00-8:20 AM EDT
PEFA PARTNERS
REFLECT RESPONDING TO GLOBAL CHALLENGES OF TODAY: What does the future of PFM look like; how can PEFA respond to the new challenges

8:20-8:50 AM EDT
GLOBAL LEADERS
REFLECT ON THE FUTURE: Can PFM help rebuild trust in governments? 3 talks (5-7 mins each) will look critically into the future of PFM in the wider context of governance landscape.

Each speaker will propose practical but innovative PFM solutions to tackling democratic deficit, lack of trust, inequality and promoting transparency and integrity of PFM systems, before, during and after the crisis.

SPEAKERS

DAY TWO HOST: Julia Dhimitri, PEFA Secretariat

REFLECTIONS FROM THE FIRST DAY:
Toril-Iren Pedersen, Deputy Director, Norwegian Agency for Development Cooperation, Norway

THE FUTURE OF PFM: The challenges and opportunities ahead and the role of PEFA
Martin Polonyi, Director General - International Affairs Section, Ministry of Finance, the Slovak Republic

Rosmarie Schlup, Head of the Macroeconomic Support Division, State Secretariat for Economic Affairs SECO, Switzerland [Chair]

Harald Waiglein, Director General for Economic Policy, Financial Markets and Customs Duties, Austria

Vivek Ramkumar, Senior Director of Policy, International Budget Partnership

Oluseun Onigbinde, Director, BudgIT, Nigeria
DISCUSSION: PFM in the Climate Crisis will discuss the importance of public finance in addressing climate change challenges – and how PFM systems need to reflect and be strengthened to address the challenges.

Samrita Sidhu, Head of Public Finance and Tax, Foreign, Commonwealth & Development Office [Chair]
Isaac Castro Esquivel, Vice Minister of Public Expenditure, Costa Rica
Pekka Moren, Special Representative to the Finance Minister, Finland
Romain Régulaire, Head of Transparency & Financial Affairs, Ministry of Foreign Affairs, France
Jahan Chowdhury, Country Engagement Director, NDC Partnership

LAUNCH: PEFA e-learning course

Arsène Jacoby, Director, Ministry of Finance, Luxembourg
VIDEO: PEFA e-learning course

CLOSING: Looking into future challenges – Next steps for PFM and PEFA

Adenike Sherifat Oyeyiola, Practice Manager, World Bank Group
This session includes a brief presentation by the PEFA Secretariat on new guidance for subnational governments and two supplementary frameworks on gender and climate; followed by reflections by PEFA users on their experiences.
Welcome by: Helena Ramos, Senior Public Sector Specialist, PEFA Secretariat

Urska Zrinski, Public Sector Specialist, World Bank [Moderator]

Lenny Rosalin, Deputy Minister for Gender Equality, Ministry of Women’s Empowerment and Child Protection, Indonesia

Woro Srihastuti Sulistyaningrum, Director of Family, Women, Children, Youth, and Sports, Ministry of Development Planning, Indonesia

PeFA Gender

PeFA For SNGS

Guillaume Brulé, Senior Public Sector Specialist, PEFA Secretariat [Moderator]

Jordi Baños-Rovira, Head of Budget Policy, Directorate-General of Budget, Government of Catalonia

Blaise Foka, Advisor to the Mayor of Douala, Cameroon, in charge of finance

PeFA Climate

Holy-Tiana Rame, Senior Public Finance Specialist, PEFA Secretariat [Moderator]

Shada El Sharif, Advisor to the Government of Jordan, Ministry of Planning & International Cooperation

Richard Neves, Public Financial Management Advisor to the Mozambique Ministry of Economy

Questions and Answers

Julia Dhimitri, Public Sector Specialist, PEFA Secretariat [Moderator]

Questions Collected by: Antonio Blasco, Senior Public Sector Specialist, Hélène Magnier, Senior Public Sector Specialist and Richard Sutherland, Public Sector Specialist from the PEFA Secretariat
SPEAKERS

ED OLOWO-OKERE

Global Director, Governance Global Practice, The World Bank Group. Ed a Nigerian national with three decades of experience working on governance issues around the world, leads the World Bank’s Governance Global Practice. The Global Practice is focused on helping countries build capable, effective, accountable, transparent, and inclusive institutions that deliver citizen-centric services, facilitate private-sector growth, and improve trust in Government. The Global Practice provides expertise on governance issues, ranging from public financial management, domestic resource mobilization, state-owned enterprises reform/corporate governance, public institutions reform, decentralization/subnational governance to public procurement, anti-corruption policies, fiduciary assurance, political economy analysis and GovTech (i.e. leveraging technology to modernize the public sector and improve service delivery to citizens and business, and increase efficiency, transparency and accountability). Mr. Olowo-Okere joined the World Bank in 1998 and has held various positions in operations, including Director of Governance overseeing Africa, MENA and ECA regions, Senior Advisor in the Equitable Growth, Finance and Institutions practice group, and Director of the Core Operational Services Department in the Africa region. Before joining the Bank, Ed held public- and private-sector positions. He has researched and published in reputable international journals and lectured at undergraduate and graduate levels in Nigeria and New Zealand on accounting and finance.

KOEN DOENS

Koen Doens, Director General, European Commission

INDERMIT GILL


He has a Ph.D. and A.M. in economics from the University of Chicago, an M.A. from the Delhi School of Economics, and a B.A. in economics from St. Stephen’s College, University of Delhi.

MARK MILLER

Mark Miller is the Director of ODI’s Development and Public Finance programme, where he leads ODI’s work on international finance, taxation and public financial management. Mark has undertaken extensive research on the role of public financial management in delivering different policy outcomes. He has also accompanied various finance ministries across Africa and South-East Asia in their public financial management reform efforts.
**SPEAKERS**

**RICHARD TUSABE**
Richard Tusabe, Minister of State in charge of National Treasury. Mr. Richard TUSABE serves as Minister of State in charge of the National Treasury. He holds a Master’s Degree in Strategic Planning from Edinburgh Business School – Herriot – Watt University, and is a Certified Public Accountant. He served on the following Boards as a Director; Bank of Kigali (BK), CIMERWA Limited, MTN Rwanda cell Limited, Sonarwa General Insurance, Development Bank of Rwanda (BRD) and Crystal Telecom Ltd respectively. He previously worked as the Director General of Rwanda Social Security Board (RSSB), the Commissioner General of Rwanda Revenue Authority, Deputy Commissioner General and Commissioner for Customs Services of Rwanda Revenue Authority, and also as Chief Financial Officer (CFO) of MTN Rwanda.

**TSAKANI MALULEKE**
Tsakani Maluleke, Auditor General, South Africa and Chair of the INTOSAI Capacity Building Committee

**RICHARD HUGHES**
Chairman of the UK’s Office for Budget Responsibility since October 2020. The OBR is an independent agency that produces the official economic and fiscal forecasts for the UK Government. Prior to joining the OBR, Richard was Director of Fiscal Policy at HM Treasury in London and a Division Chief in the Fiscal Affairs Department at the IMF in Washington.

**LAILA SBAIH**
Mrs. Sbaih is a Palestinian leader woman known for her long extensive experience in the field of sustainability and inclusive development. Mrs. Sbaih’s wide experience in core sustainability topics comes in her capacity as both a civil engineer practitioner and as a General Director of International relations at MoF. She held many positions in local development planning where she had spent years of direct leadership in the frontlines of infrastructure - energy, water, and agricultural programs. Mrs. Sbaih then continued her career path in inclusive development through public finance at the central government level. In 2012, the Palestinian ministry of finance appointed her to lead the International Relations and Projects Directorate where reform discussions prevailed the stake of bilateral agenda between MoF and International partners. With this assignment, Mr. Sbaih has been known as one of few women who led the MOF at such a senior PFM reforms level. Mr. Sbaih had proven remarkable achievements in introducing and monitoring PFM reform programs including negotiating and co-designing strategic reform initiatives that had long-lasting reform influence on the government’s inclusive development agenda.
SPEAKERS

SRINIVAS GURAZADA

Srinivas Gurazada (Srini), an Indian national with three decades of experience working on governance and public financial management around the world, is the Head of PEFA Secretariat and the Global Lead Public Financial Management.

Srini works on governance issues, ranging from government budget reforms, public financial management, domestic resource mobilization, public sector financial reporting (IPSAS), Governance in Sectors (specifically health & education) etc., to anti-corruption policies, control & oversight (Internal Audit, Supreme Auditing Institutions etc.) and use of information technology for modernizing public sector. Srini held various positions in the World Bank, as Governance Lead in Sub-Saharan Africa region responsible of Zambia, Zimbabwe & Malawi, Task Team Leader, Program Manager, Global Lead Governance in Sectors, Chair of Accountability & Oversight Institutions etc. Before joining Bank, as a career civil servant, Srini held key positions in Government of India as Accountant General, Director, etc and was deputed as Advisor to Government of Oman. He started his professional career as a partner in a firm of Chartered Accountants before his passion for development work motivated him to move to the public sector.

CAROLINA RENTERIA

Carolina Renteria is Division Chief of Fiscal Affairs Department’s Public Financial Management (PFM) Division. She is responsible for delivering PFM capacity development in Europe, Anglophone Africa, Middle East and Central Asia regions and developing a comprehensive capacity PFM analytical agenda in Budget and Treasury processes, Governance, Infrastructure Governance, Fiscal Risks Management, Fiscal Transparency Macro Fiscal Frameworks and Public Sector Balance Sheet. Prior to joining the IMF in 2016, she worked at the World Bank as Executive Director and Lead Economist for Africa. In Colombia, she served as Director of the National Planning Department (Cabinet Member), National Budget Director and Senior Advisor to the Fiscal Policy Council.

TORIL-IREN PEDERSEN

Assistant Director at Norwegian Agency for Development Cooperation (Norad), heading the section for Governance and transparency. She holds a master’s degree in Human Geography, from the University of Oslo. Prior to joining Norad she worked for fifteen years inside the UN system, focusing on a range of governance and public management issues including support to local governments, expenditure and revenue management, land governance and gender in public administrations. Her experience spans several agencies: UNDP, UN-Habitat, UNFPA and UNICEF with extensive experience from country-level programming in Uganda, Rwanda, Kenya, Somalia to global and regional programs.

MARTIN POLONYI

Director general of the international relations section at the Ministry of Finance of the Slovak Republic since January 2020. He is responsible for EU policies, international financial institutions, financial Instruments, bilateral investment relations and development cooperation. He has been working in the Ministry of Finance since 2014, before which, he was working in the National Bank of Slovakia and the European Central Bank.
OLUSEUN ONIGBINDE
Co-founder and Director of BudgIT, Nigeria’s civic organization. Oluseun Onigbinde is a recipient of the Ashoka Fellowship, Future Africa Awards, Quartz Africa 30 Innovators Award, Aspen New Voices Fellowship, Melvin Jones Fellowship and Stanford Draper Hill Summer Fellowship. As a Knight Innovation Fellow, he also worked with the International Center for Journalists/Gates Foundation on rethinking health journalism in Nigeria. Oluseun has worked on several projects funded by MacArthur Foundation, Gates Foundation, Ford Foundation, Open Society Foundations, OXFAM and Omidyar Network.

Oluseun Onigbinde concluded an Obama Foundation Scholar at Columbia University. He is a pioneer visitor to the United Kingdom for the British Government’s International Leaders Programme (ILP). He is a graduate of Engineering at University of Agriculture, Abeokuta. He had Executive Education at Stanford University Graduate School of Business on Social Entrepreneurship.

ROSMARIE SCHLUP
Head of the Macroeconomic Support Division at the Swiss State Secretariat for Economic Affairs (SECO) since November 2016. She served as board member of the Extractive Initiative Transparency Initiative (EITI) and has previously worked as Senior Technical Assistance Officer at the International Monetary Fund’s Institute for Capacity Development and SECO’s Macroeconomic Support Division as Deputy Head. Prior to joining the division, she was Deputy Head of SECO’s Export and Location Promotion Division and served as Head of Delegation to the Paris Club. Before joining SECO, she worked as Policy Advisor for the Swiss government.

She holds a MSc in International Political Economy from the London School of Economics and Political Science and a MA in International Relations from the Graduate Institute of International Studies in Geneva.

HARALD WAIGLEIN
Harald Waiglein joined the Austrian Federal Ministry of Finance in 2007 and, after having worked in various areas including taxes and the political offices of two Ministers of Finance, was appointed Director General for Economic Policy, Financial Markets and Customs Duties in 2012. His current responsibilities include Ecofin and Eurogroup affairs, international financial institutions, export credit agencies, development assistance, macroeconomic analysis and advice, financial markets regulation and customs policies. His numerous international functions include the position of Executive Director for Austria at the European Stability Mechanism (ESM), where he also serves as a member of the Board Risk Committee. Before joining the Ministry of Finance, Mr. Waiglein worked as a financial journalist and professional interpreter and translator. He obtained a master’s degree in finance and financial law from the University of London, and a master’s degree in interpretation and translation from the University of Vienna.

VIVEK RAMKUMAR
Senior Director of Policy at the International Budget Partnership (IBP). In this capacity, he oversees IBP’s research and advocacy efforts to expand the adoption of transparent and accountable budget systems around the world. As Senior Director, Vivek stands-in for the Executive Director, as requested. Vivek previously worked with the MKSS – an organization that pioneered the Right to Information movement in India. He also worked with a Mumbai-based nongovernmental organization called SPARC, which is part of the Shack/Slum Dwellers International. Vivek is a qualified Chartered Accountant and holds an MA from the London School of Economics.
SPEAKERS

SAMRITA SIDHU
Samrita is the Deputy Director of the Public Finance and Tax Department at the Foreign, Commonwealth and Development Office (FCDO) since 2018. Prior to this, she was the Private Secretary (Chief of Staff) to the Permanent Secretary at DFID. Ms Sidhu began her career as an Economic Advisor at HM Treasury before joining DFID in 2010 and has covered a wide range of roles and sectoral areas, including posts in the Middle East and Africa.

ISAAC CASTRO ESQUIVEL
Isaac Castro Esquivel, Vice Minister of Public Expenditure, Costa Rica

PEKKA MOREN
Pekka Morén is (since 2020) the Special Representative of Finance Minister on Climate Action, acting full time as a Co-Chair of the Coalition of Finance Ministers for Climate Action as the Sherpa of Finance Minister. In this capacity, he represents the Minister at high-level events and reports to the Minister. He also represents (since 2016) Finland at the Nordic Investment Bank as Member of the Board of Directors.


ROMAIN RÉGULAIRE
Head of the Financial, Migration and Territorial Governance unit in the Directorate General of Globalization of the Ministry for Europe and Foreign Affairs. His team coordinated the adoption of France’s anti-corruption strategy in its cooperation action and is responsible for its follow-up. He has fifteen years of experience in the field of development. Based in Senegal between 2016 and 2020, he developed the governance activity of the French Development Agency (AFD) in West Africa. A former member of the Paris Bar, Mr. Régulaire has advised African States and companies in the implementation of development projects.
JAHAN CHOWDHURY

Jahan Chowdhury is the Country Engagement Director for the NDC Partnership Support Unit based in Washington, DC. In this role, Jahan works with government ministries and other stakeholders to support countries in achieving climate commitments under the Paris Agreement. He is in charge of responding to country needs from NDC Partners to ensure assistance is coordinated, and delivered with speed and impact. Throughout his career, Jahan has advised bilateral and multilateral relations for over 30 countries on issues ranging from assessing aid effectiveness to establishing the largest demand-based, government-managed climate fund. Before joining the NDC Partnership leadership team, Jahan served as head of the Office of the Director General for the Global Green Growth Institute (GGGI), where he led the design and implementation of corporate strategy, work program and budget, resource mobilization, and communication efforts. Jahan also served as a senior advisor for climate and green funds at GGGI. Previously, Jahan served as a Chief Technical Advisor for the Rwanda Ministry of Finance and Economic Planning, and as a senior-level advisor for agencies of the United Nations and Green Climate Fund.

ARSÈNE JACOBY

Director of the Multilateral Affairs, Development Aid and Compliance Department of the Ministry of Finance in Luxembourg. In 2017, Mr Jacoby was appointed as Vice-President of the SNCI, Luxembourg’s National Promotional Bank. Mr Jacoby is the Chairman of the Luxembourg Export Credit Agency and Alternate Governor at different institutions, such as the ADB, EBRD, World Bank, AIIB.

ADENIKE SHERIFAT OYEYIOLA

Nike is currently Practice Manager in the Governance Global Practice and leads a Global Unit with a team of highly professional staff working across all regions on core governance themes including Public Expenditure and Financial Accountability; Public Investment Management, Domestic Resource Mobilization, Governance of State Owned Enterprises; Corporate Financial Reporting; financial management in Human Development Sectors; Governance of Infrastructure; and fiduciary assurance. She has a demonstrated history of working on international development and supporting governance in countries including in fragile, conflict and violence affected countries. This includes leading dialogues and providing strategic advice to governments. Prior to joining the World Bank, Nike worked for 11 years in Ernst & Young (now EY) in Nigeria on assurance and advisory services. Nike is a Chartered Accountant, member of the Institute of Chartered Accountants in Nigeria. She has a Master of Science degree in Public Policy and Management from University of London, a Master of Science degree in Business Administration and a Bachelor of Science (Hon) Degree in Economics both from the University of Ibadan, Nigeria.

URŠKA ZRINSKI

Urška Zrinski is Public Sector Specialist at the World Bank, Latin America and Caribbean, Governance Global Practice. Her work focuses on strengthening climate resilience and gender responsiveness of public financial management (PFM) systems in the Caribbean. Before she was with the Public Expenditure and Financial Accountability (PEFA) Secretariat where she was leading the Secretariat’s efforts in promoting the use of PEFA to collect information on gender responsiveness of PFM and was anchoring the Secretariat’s research initiatives. Prior to joining the Secretariat, she was Chief Program Officer at the Center of Excellence in Finance, leading knowledge and learning programs for public finance officials in Southeast and Eastern Europe. Urška holds a PhD from the University of Ljubljana and a master’s degree from King’s College London, University of London. Her research is focused on international development cooperation effectiveness and PFM performance.
LENNY ROSALIN

Lenny Rosalin, Deputy Minister for Gender Equality, Ministry of Women’s Empowerment and Child Protection, Indonesia since 2021. Lenny Rosalin was previously Deputy Minister for Child Development (2013-2020) and held various managerial positions in the Ministry of Women Empowerment and Child Protection from 2008 to 2013 (Director of Planning; Director of Women’s Rights Protection; Director of Child-Friendly City Development; and Director of Women’s Labour Protection). She is the Chair of the ASEAN Committee on Women (ACW). Lenny holds a Master of Science in Economics and a Master of Finance from University of Illinois at Urbana-Champaign, United States.

WORO SRIHASTUTI SULISTYANINGRUM

Woro Srihastuti Sulistyaningrum, Director of Family, Women, Children, Youth, and Sports, Ministry of Development Planning

JORDI BAÑOS-ROVIRA

Jordi Baños-Rovira is a Spanish economist specialized in public financial management and currently he is the Head of Budget Policy at the Catalan Government. Previously, Jordi has been the Head of Economic Evaluation at the Catalan Government, CFO at the Hospitalet City Government and Director of Budget Planning and Analysis at the Barcelona City Government. He is also a lecturer and collaborating researcher at the University of Barcelona and has performed consulting missions with the IMF and the World Bank.

BLAISE FOKA

Blaise Foka is Advisor to the Mayor of Douala, Cameroon, in charge of finances. He is an expert in local governance and PFM, and a PEFA assessor. Previously Director of Budget of the Urban Community, he was the focal point of the two last PEFA assessments conducted in Douala (2012 and 2018) and was in charge of the reform plan for PFM.
SHADA EL SHARIF

Shada is an advocate for climate action, green economic transition, and sustainable development in Jordan and the region. She has spoken and written on these issues through national and international media platforms. She is an Advisor to the Government of Jordan / Ministry of Planning & International Cooperation on Sectoral Reforms & Climate Change. She was part of the World Bank team that developed Jordan’s Green Recovery Plan through the NDC Partnership (NDCP), as well as the advisory team developing Jordan’s first Public Expenditure & Financial Accountability Assessment on Climate (PEFA Climate). She served as Director of the Jordan Environment Fund (JEF) at the Ministry of Environment, and as Director of the Clean Tech sector at the USAID-funded Jordan Competitiveness Program (JCP).

Shada is member of the Mowgli Mentoring network, and a member of the Advisory Board of the Water Energy 4 Food (WE4F) regional entrepreneurship program. She is also a member of Jordan’s Green Entrepreneurship network. She holds an MPA from the Harvard Kennedy School, as well as MEng and BSc degrees in Environmental Engineering from Cornell University. She is a LEED Accredited Professional (LEED AP), and a Certified Energy Manager (CEM)/ Renewable Energy Professional (REP) from the Association of Energy Engineers (AEE). LinkedIn: https://www.linkedin.com/in/shada-el-sharif-6b7ab011/ - Twitter: @ShadaElSharif - Instagram: sustain.mena - Contact: shada@sustainmena.com, +962796762220

RICHARD NEVES

Richard Neves is currently a resident long term advisor in the Ministry of Economy and Finance in Mozambique. Prior to that he had worked as a long term expert in the IMF’s Pacific and Financial Technical Assistance Centre in Suva Fiji. He has also worked in the Cook Islands as the Secretary of Finance in the Cook Islands as well as a budget advisor in the Ministry of Finance in Timor. Richard has also worked at the National Department of Finance and Australia as well as the sub national government Treasury in the Australian Capital Territory.

In PFTAC Richard was involved in a number of PEFA’s across a number of countries. Richard led a full PEFA process in Samoa which was then subsequently followed by the first Climate PEFA in 2019.
The Public Expenditure and Financial Accountability (PEFA) program was initiated in 2001 by seven international development partners: The European Commission, International Monetary Fund, World Bank, and the governments of France, Norway, Switzerland, and the United Kingdom. PEFA began as a means to harmonize assessment of PFM across the partner organizations. It subsequently established a standard methodology for PFM diagnostic assessments, the PEFA framework. Since 2005, PEFA assessment framework has been used in more than 155 countries with over 700 assessment reports that have helped diagnose the strengths and weaknesses of the PFM systems and help plan PFM improvements. In 2019, the Ministries of Finance of the Slovak Republic and the Grand Duchy of Luxembourg became new partners of the program.

The goals of the PEFA Program are to strengthen capacities to assess the status of country PFM systems and develop a practical sequence of reform and capacity development actions, in a manner that:

- Encourages country ownership;
- Reduces the transaction costs to countries;
- Enhances donor harmonization;
- Allows monitoring of progress of country PFM performance over time;
- Better addresses developmental and fiduciary concerns;
- Leads to improved impact of reform

One of our missions is to put data to work for development. We do this by ensuring the quality, accessibility and use of development data for users through technical expertise, partnership, and innovation. Learn more at: www.pefa.org.
For any questions, please contact:
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