Kyrgyz Republic 2020 SNG Krupskaya



PUBLIC EXPENDITURE AND FINANCIAL ACCOUNTABILITY (PEFA) PERFORMANCE ASSESSMENT REPORT

November 2, 2021 Final Report



Kyrgyz Republic 2020

SNG Krupskaya

Public Expenditure and Financial Accountability (PEFA)

Performance Assessment Report

The PEFA Secretariat confirms that this report meets the PEFA quality assurance requirements and is hereby awarded the 'PEFA CHECK'.

PEFA Secretariat, November 15, 2021

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ABBREVIATIONS AND ACRONYMS

A/K Ayil Kenesh A/O Ayil Okmotu COA Chart of Accounts

COFOG Classifications of the Functions of Government

GFMIS Government Financial Management Information System

GFSM Government Finance Statistics Manual

GFS Government Finance Statistics
GKR Government of Kyrgyzstan
GDP Gross Domestic Product

IPSAS International Public Sector Accounting Standards

LSG Local Self Government

MDFP Main Directions of Fiscal Policy

MoF Ministry of Finance

PSED Plan for Socio-Economic Development

PEFA Public Expenditure and Financial Accountability

PFM Public Financial Management SED Socio-economic development

SOM Kyrgyz Som

TSA Treasury Single Account

METHODOLOGY

The assessment team comprises of Elena Morachiello (Team Leader), Elisaveta Teneva (KE2) and Gulira Borubaeva (Local Consultant). The first part of the fieldwork took place from 20 to 24 January 2020. In accordance with the terms of reference, the review teams for both the national and subnational Public Expenditure and Financial Accountability (PEFA) assessments travelled to Bishkek for the introductory mission. An initial all-day workshop was held in the Ministry of Finance on 21 January at which the assessment teams presented the overall shape of the reports to be prepared and explained each of the Performance Indicators (PIs) and Dimensions to be assessed in the course of the work. The workshop was attended by representatives of most of the Departments of the Ministry of Finance (MoF) responsible for the evidence needed to score many of the PIs, and representatives of the three subnational governments (SNGs) which will be assessed alongside the central government. A series of meetings were held on 23 and 24 January with the main stakeholders in the assessment, including those not represented at the workshop; the schedule of meetings is attached to this report.

The SNG representatives for whom the assessments are a wholly new activity were able to discuss fully how the PIs would be applied to their work and responsibilities. Other meetings covered Treasury operations, debt management, public investment planning, revenue forecasting and the allocation of funds to SNGs. Finally, a concluding meeting was held with the Minister of Finance and the WB coordinator of CB2. It was agreed that:

- the assessment would where appropriate be based on the experience of the three years 2017-19. The fiscal year runs from January 1 to December 31. The mission initially scheduled for April 2020 was replaced by missions by the local consultant only and remote work for the TL and the other international consultant due to the travel restrictions imposed by COVID-19.
- The Assessment Team explained that it is not possible on technical grounds to do one Assessment covering 3 SNGs, as the TORs initially described. As a result, it was agreed that three separate reports, one per SNG, would be issued by the Team.

The assessment applied all the seven key pillars of performance and the 31 performance indicators, including HLG-1, the additional indicator for transfers from CG. A comprehensive questionnaire with all the needed data for the 3 assessments was distributed to the SNG representatives present at the seminar and at the meeting on the following day. The questionnaire was translated in Russian and circulated again through the Inception Report submitted shortly after the January mission. The 3 SNG reports will comply fully with PEFA guidance on the structure and content; the final versions will take into account all comments from stakeholders in the Kyrgyz Government, as well as from the PEFA Secretariat and peer reviewers from World Bank, European Union and Swiss Secretariat for Economic Cooperation.

It has not been possible to issue a complete draft report by end of October as the data flow has been interrupted due to the political unrest in the country. The team responsible to issue the SNG PEFA Assessments has thus decided to issue an aide memoire instead with interim results. The results for Krupskaya LSG are less advanced as the second missions planned to Krupskaya LSG in Sokuluk district to collect the remaining data have not taken place due to the unrest.

The results are based on the data collected by the local consultant Gulira Borubaeva in the 12 onsite missions that took place on the following dates. The cut-off date for the assessment was 12 January 2021.

- 26 February, 2020

- 17 September 2020
- 11 December 2020
- 16 December 2020
- January 5 and 6, 2021

The institutions, departments met during the field missions are listed under Annex 2. Virtual meetings between the team members, DT Global the PIU and the World Bank took place remotely on June 24, September 15, September 25, November 7, December 1, 2020 and January 22, 2021.

Exchange rate: 1 USD= 83.2 Kyrgyzstan Som (KGS) at January 6, 2021.

MANAGEMENT AND OVERSIGHT

Composition of the working group

The MoF has established one working group for the national and SNG PEFA assessments which is responsible to provide the data, and which will review PEFA reports. The working group is led by the CB PFM Project Coordinator and consist of the Heads of MoF departments and heads of MoF's local branches in Jalal-Abad city and Sokuluk district as well as the heads of financial and economic units of Saz and Krupskaya LSGs.

Management and oversight team and PEFA CHECK

Box 1.1 below summarises the assessment management, oversight and quality assurance. The Assessment was funded by the World Bank and was managed by the MoF. A management and oversight team has been established. The team includes government officials and development partners for national and SNG PEFA assessments. This team also includes the local government authorities from the Jalal-Abad city and 2 LSGs in Sokuluk district. Local government authorities are coordinating the SNG PEFA assessment in the selected city and 2 LSGs as well as review the draft reports and provide comments. There is one sole oversight team for both the CG and SNGs Assessments.

PEFA Check

The quality assurance framework has been reinforced as of January 1, 2018 (see PEFA Secretariat Note: *PEFA Check: Quality endorsement of PEFA assessments from January 1, 2018*, www.pefa.org). The quality assurance process of this report is shown in Box 1.1 below. The draft report was submitted for peer review on March 3, 2021.

Box 1.1. Management and oversight team and Quality Assurance

Organization name	Team member details
Ministry of Finance	Mr. Mirlan Baigonchokov, Deputy Minister of Finance – Project Coordinator, CB PFM project Board member
Office of Prime Minister	Mr. Samat Kuljiev, Head of the Finance Unit, CB PFM project Board member
Swiss Embassy	Ms. Meuwly Monteleone Danielle, Mr. Aegerter Lucien - representatives from State Secretariet for Footpoolie Affaire (SECO)/Swigs Embassy, CR
	Secretariat for Economic Affairs (SECO)/Swiss Embassy, CB PFM Project Board members
EU Delegation	Ms. Adriaen Charlotte, Mr. Brudzynski Robert - representatives from the EU, CB PFM Project Board members
PEFA Secretariat	Mr. Martin John Bowen
World Bank team	TTL - Gregory Kisunko, Lilia Saetova, World Bank team

Jalal-Abad City Municipality	Mr. Mairambek Adylbekov, First Vice Mayor of Jalal-Abad City administration
Saz LSG	Ms. Saule Karamurzinova, Head of financial and economic unit of Saz LSG

Review of concept note and/or terms of reference:

- Date of reviewed draft concept note by the PEFA Secretariat: November 30, 2018
- Other invited reviewers who submitted written comments: Oleksii Balabushko, World Bank (Senior Public Finance Specialist), Martin John Bowen, PEFA Secretariat (Senior Public Sector Specialist), Robert Brudzynski, EU (Project Manager at the Delegation of the European Union to the Kyrgyz Republic), Lucien Aegerter, SECO (Program Manager at the Development Cooperation of the Embassy of Switzerland in the Kyrgyz Republic), Sh. Moldokanov, MoF (Advisor to Minister of Finance)
- Review of the assessment report: March 15th, 2021.
- Peer reviewers: Oleksii Balabushko, World Bank (Senior Public Finance Specialist), Martin John Bowen, PEFA Secretariat (Senior Public Sector Specialist), Robert Brudzynski, EU (Project Manager at the Delegation of the European Union to the Kyrgyz Republic), Lucien Aegerter, SECO (Program Manager at the Development Cooperation of the Embassy of Switzerland in the Kyrgyz Republic), Sh. Moldokanov, MoF (Advisor to Minister of Finance).
- PEFA Secretariat's review. First review: May 3, 2021. Second review: September 27, 2021.

EXECUTIVE SUMMARY

Purpose of the Assessment

Global objective for subnational PEFA assessment

The SNG PEFA assessment aims to evaluate the PFM performance of an illustrative sample representing the city and LSGs level in Kyrgyz Republic. The main purpose of the 2019 SNG PEFA assessment is to provide the Government of Kyrgyz Republic, subnational governments and their development partners with an objective up-to-date diagnostic of the sub-national public financial management performance based on the latest internationally recognized PEFA methodology. The SNG PEFA assessment will be conducted for the first time in the country. Therefore, the 2019 PEFA assessment is intended to establish a PEFA baseline using the 2016 PEFA methodology for SNG governments.

The national and SNG assessments process seeks to build a shared understanding of PFM performance and those dimensions that require improvement. Both PEFA assessments will aim at: (i) informing the Central and subnational Governments on areas of PFM strengths and weaknesses; (ii) facilitating and updating the dialogue on PFM between Government and donors; (iii) helping donors build budget support programmes; and iv) provide an independent information to civil society on progress in PFM reforms. The results of the assessments are expected to assist the Central and local Governments in monitoring the implementation of Public Financial Management Reform Strategy and Intergovernmental Fiscal Relations Development Concept to achieve a PFM system that meets the requirements of efficiency and effectiveness and long-term sustainability.

Specific objectives

- To conduct national PEFA assessment using the PEFA framework of 2016. The methodology to be used is the official methodology of 2016 provided by the PEFA Secretariat www.pefa.org. The PEFA assessment should be done in full and include all the performance indicators. The 2018 national PEFA assessment should also provide an update of progress in PFM since the last national PEFA in 2014. During the assessment of relevant PIs and in the report the special focus on revenue from mining should be given because of the mining is the most important economic sector contribution to the budget.
- To conduct SNG PEFA assessment for Krupskaya LSG in Sokuluk district using the PEFA framework of 2016. The methodology to be used is the official methodology of 2016 including Supplementary Guidance for Subnational PEFA Assessments (December 2016) provided by the PEFA Secretariat www.pefa.org. The PEFA assessment should be done in full and include all the performance indicators including HLG-1, the additional indicator for transfers from CG.

Main strengths and weaknesses of the PFM systems in LSG Krupskaya

While expenditure is reliable at aggregate level, it is unreliable at composition level, whereas revenue is not reliable at both aggregate and composition level. The classification on the budget classification is good and allows transparency. Policy based strategy pillar scored the lowest. Macro-economic and fiscal forecasting at LSG Krupskaya lack basic elements. Aggregate fiscal risks are not well managed due to poor monitoring the

public corporation. Budget preparation process is found to be weak. Public access to fiscal information and transparency of public finances is also found to be very weak. The legislature does not review audit reports during the assessment period. The major strengths and weaknesses are listed below.

Strengths

- Expenditure budgets, at aggregate levels, are reliable with the outturn close to budget.
- Contingency expenditure is very low over the three years.
- The budget preparation, its execution, accounting and reporting of the local budget is undertaken by classification corresponding to the GFS/COFOG standards; and the existence and adherence to the rules for in-year budget amendments by the executive positively contribute for fiscal discipline.
- There is strong control over expenditure arrears where they are kept to the minimum.
- A strong point to note is the public access to procurement information, where all the required public procurement information is accessible to the public online through the website.
- Generally, the internal control over salary and non-salary expenditures is found to good, though data was lacking to assess some of the dimension on payroll control.

Weaknesses

- Revenue budget is not reliable at aggregate level. Both revenue and expenditure are not reliable at the composition level.
- Macro-economic and fiscal forecasting at LSG Krupskaya lack basic elements.
- Policy based fiscal strategy and budgeting is found to be one of the weakest areas in LSG Krupskaya.
- Budget forecasts do not contain a mid-term forecast of socio-economic development indicators.
- LSG Krupskaya does not prepare mid-term strategies.
- Budget preparation process found to be weak.
- The legislature's review does not cover fiscal policies and aggregates for the coming year as well as details of expenditure.
- The key weak point of process of public investment management is that there are no approved
 economic selection criteria for capital investment projects and all documentation relevant to the
 selection and monitoring of investment projects is not published.
- Service delivery performance indicator which can demonstrate the efficiency with which services are delivered, is poor.
- Public access to fiscal information and transparency of public finances is found to be very weak.
- The external audit reports relating to the LSG Krupskaya were not reviewed by the legislature depriving of the parliament from overseeing whether public resources are properly spent as planned.

Scores by indicators

B. C. C. D. P.1 P.2 P.3 P.4 P.5 P.6 P.8 P.9 P.10 P.11 P.12 P.14 P.15 P.16 P.17 P.18 P.20 P.21 P.22 P.23 P.24 P.25 P.27 P.28 P.129 P.20 P.23 P.30 P.31 I. Budget reliability II. Transparency of public finances Baltities W. Management of soots and Babities W. Pedicabet fiscal strategy and budgeting V. Predicability and control in budget execution VI. Accounting and reporting VI. Deternal strutting and audit

Figure 1: Summary of PEFA scores by indicator

Impact of PFM performance on budgetary and fiscal outcomes

Aggregate Fiscal Discipline

Expenditure budgets, at aggregate levels, are reliable with the outturn close to budget (PI-1 scored A). However, the revenue budget is not reliable (PI-3 scored D). The actual revenue outturn was inconsistent over the three years period. Collection of revenue was significantly above budget in year 2017 but reduced dramatically in 2018. The performance improved and collection was close to target in 2019. The expenditure composition variance was also very high at both the functional and economic levels (PI-2 scored D+). The continuous budget reallocations also raise questions about budget credibility as well as the delivery of government services based on its original policy intent. Such reallocations are not in line with the original budget and indicate that there are gaps in the budget planning process and /or in the control of the budget execution process. On the positive side, contingency expenditure is very low over the three years (PI-2.3 scored A). The classification on the budget classification is good and allows transparency; and the existence and adherence to the rules for in-year budget amendments by the executive positively contribute for fiscal discipline.

There is no data on revenue arrears of LSG Krupskaya since the information is collected by the regional STS in Sokuluk for the entire region and is not breakable to local governments, LSG Krupskaya effectively lacking control over revenue arrears. However, there is strong control over expenditure arrears where they are kept to the minimum. The balance dropped from 2% in 2017 to nil in 2019. The legislature grants local governments the right to borrow by issuing municipal securities on their behalf, as well as receiving budget loans. However, The LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019. Macro-economic and fiscal forecasting at LSG Krupskaya lack basic elements. Aggregate fiscal risks are not well managed due to poor monitoring the public corporation.

Strategic Allocation of Resources

The strategic allocation of resources is negatively affected by the significant level of budget reallocations at both the revenue and expenditure levels (PI-2 and PI-3.1). Frequent budget reallocations override government original policy intentions, leading to poor resource allocation which affects efficient service delivery, going forward. The continuous budget reallocations also raise questions about budget credibility as well as the delivery of government services based on its original policy intent.

Policy based fiscal strategy and budgeting is found to be one of the weakest areas in LSG Krupskaya, where all the indicators, PIs 14 to 18, received low scores. Macroeconomic and fiscal forecasting (PI-14) scored D, the medium-term budgets does not include estimates of GDP growth, inflation and other forecasts for the main macroeconomic indicators and budget forecasts does not contain a mid-term forecast of socio-economic development, which would include forecasts on expenditures, with indication of main changes in expenditures with comparison to the current year and the reasons for their variation. Moreover, no report is prepared by the government on the progress made against its fiscal strategy. The indicator relating to the medium-term perspective in expenditure budgeting (PI-16) performs poorly and is rated D. Aggregate expenditure ceilings for the budget year and the two following fiscal years are not prepared. Subnational governments do not prepare mid-term strategies. Budget preparation process also is weak, PI-17 scored D. There are no budget calendars and guidance on budget preparation. Legislative scrutiny (PI-18) of budget also scored C+. mainly because the legislature's review does not cover fiscal policies and aggregates for the coming year as well as details of expenditure.

Public Investment Management (PI-11) does not sufficiently reflect generally accepted good practice in project management. Selection of major investment projects (PI-11) is not based on predetermined economic selection criteria, leading to inefficient allocation of scarce resources.

Efficient Use of Resources for Service Delivery

The PFM system with respect to efficient use of resources for service delivery does not perform well in LSG Krupskaya. This is demonstrated by the low score in PI-2 and PI-3.1, where planned service delivery activities will no longer receive the necessary funding, thereby impacting negatively on the quality of primary service delivery. Medium-term budgeting (PI-16) and public investment management (PI-11) also scored low.

The rating related to the specific service delivery performance indicator (PI-8), which can demonstrate the efficiency with which services are delivered, is poor, with all dimensions rated D, except the third dimension, on the performance plans for service delivery, which is rated A, as information on resources received by frontline service delivery units is collected and recorded for all budgetary institutions, disaggregated by source of funds. A report compiling the information is prepared annually. Public assets management performs average, where the dimension related with financial assets monitoring scored B; and both non-financial assets monitoring and transparency of asset disposals score C.

The mechanisms in place to reduce possible leakages in the system, such as payroll controls (PI-23), internal controls on non-salary expenditure (PI-25) and internal audit (PI-26) received mixed results, and rated at C+, A and NA respectively. There is no internal audit function in LSG Krupskaya. Financial data integrity demonstrates good accounting controls as the three dimensions performed well on bank reconciliations, suspense accounts and advance accounts.

There is also no external audit function at the subnational level of the local self-government of Krupskaya (PI-30). The national level Account Chamber performs the external audit of the consolidated budget performance report of Sokuluk region. The external audit reports relating to the LSG Krupskaya were not reviewed by the legislature it has deprived the parliament from overseeing whether public resources are properly spent as planned (PI-31 scored D).

Table 1: Overview of the scores of the PEFA indicators

DEM noufourness in disease.		Scoring		Dimens	ion scor	e	Overall
	PFM performance indicator		i.	ii.	iii.	iv.	score
I. Budge	t reliability			•			•
HLG-1	Transfers from a higher-level government	M1	NA	A	A		A
PI-1	Aggregate expenditure outturn	M1	A				A
PI-2	Expenditure composition outturn	M1	С	D	Α		D+
PI-3	Revenue outturn	M2	D	D			D
II. Trans	parency of Public Finances						
PI-4	Budget classification	M1	В				В
PI-5	Budget documentation	M1	D				D
PI-6	Central government operations outside financial reports	M2	A	A	NA		A
PI-7	Transfers to subnational governments	M2	NA	NA			NA
PI-8	Performance information for service delivery	M2	D	D	A	D	D+
PI-9	Public access to fiscal information	M1	D				D
III. Man	agement of Assets and Liabilities	<u>'</u>					
PI-10	Fiscal risk reporting	M2	NA	NA	D		D
PI-11	Public investment management	M2	D	С	С	С	D+
PI-12	Public asset management	M2	В	С	С		C+
PI-13	Debt management	M2	NA	NA	NA		NA
IV. Polic	y-Based Fiscal Strategy and Budgeting	<u>'</u>					
PI-14	Macroeconomic and fiscal forecasting	M2	NA	D	D		D
PI-15	Fiscal strategy	M2	D	В	D		D+
PI-16	Medium-term perspective in expenditure budgeting	M2	D	D	D	D	D
PI-17	Budget preparation process	M2	D	D	D*		D
PI-18 Legislative scrutiny of budgets		M1	С	С	С	A	C+
V. Predi	ctability and Control in Budget Execution					_	
PI-19	Revenue administration	M2	NA	NA	NA	NA	NA
PI-20	Accounting for revenue	M1	В	A	A		B+
PI-21	Predictability of in-year resource allocation	M2	NA	NA	NA	A	A
PI-22	Expenditure arrears	M1	A	С			C+
PI-23	Payroll controls	M1	В	A	С	В	C+
PI-24	Procurement management	M2	D	D	A	A	C+
PI-25	Internal controls on non-salary expenditure	M2	A	A	В		A
PI-26	Internal audit	M1	NA	NA	NA	NA	NA
VI. Acco	unting and Reporting						
PI-27	Financial data integrity	M2	С	A	В	NA	В
PI-28	In-year budget reports	M1	A	A	С		C+
PI-29	Annual financial reports	M1	D	В	С		D+
VII. Exte	ernal Scrutiny and Audit						
PI-30	External audit	M1	С	В	A	В	C+
PI-31	Legislative scrutiny of audit reports	M1	D	NA	NA	NA	D

1. PFM Context in LSG Krupskaya

1.1. Financial overview

1. Tables 1.1, 1.2, and 1.3 below outline the structure of the public sector and the government operations in the LSG Krupskaya.

TABLE 1.1: Structure of the public sector (number of entities and financial turn-over)

Public sector					
2019	Government subsector		Social security funds	Public corpora	tion subsector
	Budgetary Unit	Extra budgetary Units		Nonfinancial public corporations*	Financial public corporation
Number of entities	11	NA	NA	1	NA
Financial Turnover (KGS thousands)	59,813.20	NA	NA	8,454	NA

TABLE 1.2: Aggregate fiscal data(KGS thousands)

		,	
	Actuals		
	2017	2018	2019
Total revenue	66,991.50	52,812.00	57,903.00
Own Revenue	66,991.50	52,812.00	57,903.00
Grant			
Total Expenditure	47,558.20	64,400.30	59,813.20
Non-interest expenditure	47,558.20	64,400.30	59,813.20
Interest expenditure			
Overall Deficit ¹			
Primary Deficit ²			
Net financing			
External			
Domestic			
Overall Deficit as a % of GDP*			

^{*} GDP is not calculated at the level of LSG Krupskaya by the National Statistical Committee. LSG Krupskaya's GRP for 2017-2019 was not calculated.

TABLE 1.3: Financial structure of central government – actual expenditure (in KGS thousands)

¹Overall and primary deficit is calculated after deducting subsidiary loan repayments from total revenue

²Overall and primary deficit is calculated after deducting subsidiary loan repayments from total revenue

2019	Central government			
	Budgetary unit	Extra budgetary Units	Social security funds	Total aggregated
Revenue	57,903.00	NA	NA	57,903.00
Expenditure	59,813.20	NA	NA	59,813.20

1.2.Institutional arrangements for PFM

The Kyrgyz public sector consists of the 12 Ministries and 8 State Committees or Agencies whose operations make up the Republican Budget (RB), together with the 484 Local Self-Governments (LSGs) which together with the RB constitute the State Budget. The 484 LSGs all receive funding directly from the central government. LSG Krupskaya has 11 budgetary entities and 1 public enterprise. The legislative body of the LSG is the Local Keneshes which approve local budgets and control their execution. Financial management is the responsibility of the Finance and Economic Department.

Local budget is a budget of local community in rural district or a town. Preparation, approval, implementation and control of the local budgets are performed by local self-governments. Local budgets are approved by regulatory legal acts of local councils. Reports on the performance of local budgets (revenues, expenditures) are prepared on a cash basis. Local government reports are included in the consolidated state budget and the governmental finance statistics.

In accordance with Budget Code local budgets receive: deductions from national revenues according to established rates; land tax; property tax and other local taxes and duties.

National revenue is budget revenues envisaged by the Budget Code of the Kyrgyz Republic that are subject to distribution between republican and local budgets according to established rates of revenue sharing. National revenues include 8 types of taxes: income tax, sales tax, exploitation tax and others.

The main responsibility for Public Financial Management (PFM) rests with the Ministry of Finance (MoF). MoF has overall responsibility for fiscal policy, including budget preparation and execution, debt management and the planning of externally financed public investment, and the Treasury system through which all central and local government transactions pass and which provides the basis for financial reporting. Local budget is a budget of local community in rural district or a town. Preparation, approval, implementation and control of the local budgets are performed by local self-governments. Local budgets are approved by regulatory legal acts of local councils. Reports on the performance of local budgets (revenues, expenditures) are prepared on a cash basis. Local government reports are included in the consolidated state budget and the governmental finance statistics. National revenue is budget revenues envisaged by the Budget Code of the Kyrgyz Republic that are subject to distribution between republican and local budgets according to established rates of revenue sharing. National revenues include 8 types of taxes: income tax, sales tax, exploitation tax and others. Tax sharing is done based on approved rates to local budgets.

The following structure of expenditure obligations distribution is established in the Kyrgyz Republic:1) Expenditure obligations of the Government;2) Expenditure obligations of local self-governments.

Intergovernmental fiscal transfers provided to the local budgets are approved by annual law on republican budget. In intergovernmental fiscal transfer system includes transfers to local budgets in the form of:

- a) Equalization transfers funds, provided from the republican budget for covering financial gap between revenue and needs of local budgets. The amount of equalization transfers is defined on the basis of budget capacity level of local budgets and is provided to ensure fullness of local budgets financing for the purpose of maintaining stable social economic situation in the region. The procedure and formula of defining the amounts of equalization transfers is approved by the Government.
 - b) Targeted transfers funds provided from one budget level to another for certain purposes.

Although there are oblast (region)cities, district and local self-government levels in the administrative structure of the country, there are two tiers in the transfers system: 1) from republican budget to cities, 2) from republican budget to local communities. There are no oblast and district level budgets in the Kyrgyz Republic. Transfers from republican budget are provided directly to LSGs and cities budgets. Oblasts and districts can be seen as deconcentrated units of the Central Government. The LSGs are submitted approved annual budgets and reports on budget execution to the MoF through the MoF local branches. In addition, MoF local branches provide methodology and practical assistance to LSGs on budget preparation and execution issues.

The Ministry of Economy covers macro-economic planning and forecasting, the overall planning of public investment, and taxation policy including subnational governments. Local governments have the right to borrow by issuing municipal securities on their behalf, as well as receiving budget loans. However, the LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019. There is a regional office of the State Tax Service only in Sokuluk region which is a higher territorial and administrative division covering both Saz and Krupskaya districts and their LSGs. Salaries, conditions of employment, and overall staff numbers in central government and LSGs is coordinated by State Personnel Service.

External audit of central and local government, the social insurance funds and public enterprises (including enterprises in which the government has a controlling shareholding) is undertaken by the Chamber of Accounts (AC), the country's Supreme Audit Institution. The independence of the AC is anchored in the Constitution, and the Chamber has the right to put its own expenditure proposals separately to the Parliament if it cannot reach agreement with MoF. The Republican Budget is subject to a comprehensive audit every year, but LSGs are audited only every second year. The AC's report on RB budget execution during the previous year is required to be submitted to the parliament by 1 September each year, so that it can be taken into account during discussion of the budget proposals for the next fiscal year. Audit practice has been substantially developed over the last five years in accordance with International Standards of Supreme Audit Institutions (ISSAIs), with audit extending beyond compliance with laws and regulations to assess the performance of systems and the efficiency of expenditure. At the same time internal audit has been developed within central government, and now covers 85 per cent of budget expenditures.

There is only one enterprise in the region Krupskaya that is governed by the local government, it is known as 'Taza Aiyl'. The reports of the enterprise are not included in the consolidated report of the local government of Krupskaya.

1.3. Other Key Features of PFM and Its Operating Environment

There are no other features of PFM.

1.4.Legal and regulatory arrangements for PFM

At present time, the legislation on PFM in KR is based on the KR Constitution, consists of the Budget Code and its by-laws, the Tax Code, laws "On the Accounts Chamber", "On Internal Audit", "On Public Procurement", "On Local Self-Governance" and other normative legal acts regulating budgetary legal relations.

Constitutional arrangements for PFM

According to the Constitution of the Kyrgyz Republic, the President of the Kyrgyz Republic is the head of state, its highest official, determining main dimensions for domestic and foreign policy of the state and represents the Kyrgyz Republic within the country and in international relations. President is the Commander of the country's defense forces and appoints the chairman of the National Bank and one third of the members of the Accounts Chamber (the country's highest control body). Constitutional amendments, approved in 2010, provide for delegation of authorities and powers to Parliament and Government. President approves laws on budget and taxes passed by Jogorku Kenesh (Parliament). President can revoke any new law, except for budget and tax issues, which he must approve; and two-thirds majority is required to revoke his veto on other issues.

In accordance with the Article 13 of the Constitution of the Kyrgyz Republic, the State Budget of the Kyrgyz Republic consists of the Republican and Local budgets, includes state revenues and expenditures. The procedure for formulation, adoption and execution of the Republican and Local budgets, as well as audit of their execution are determined by law. The Republican Budget is adopted by law, local budgets - by the decision of the relevant representative bodies.

Budget code

Many aspects of PFM are regulated by the **Budget Code**, which was adopted in 2016 and came into force on January 1, 2017 and covers both central and local executive bodies. With the adoption of the Budget Code, for the first time, all legislation in the budgetary sphere was combined into a single code. One of the reasons for the development and adoption of this code was the need for a significant revision and collection of disparate legal norms into a single regulatory complex and the adoption of a single codified legislative act, which would become the basis of the country's budgetary legislation. In addition, the budget legislation includes the following regulatory legal acts on the budget:

- Law on Republican Budget.
- Laws on budgets of the Social Fund and the Mandatory Health Insurance Fund.
- Normative legal acts of local keneshes on local budgets.

The Budget Code stipulate foundation for legal regulation of relations arising in the field of public finance management in the process of formulation, consideration, approval, revision and execution of Republican and Local budgets, budget investments, state and municipal debt, budgets of the Social Fund of the Kyrgyz Republic, Mandatory Health Insurance Fund under the Government of the Kyrgyz Republic, and also determines the status of participants in the budget process and legal basis for responsibility at violation of budget legislation.

The Budget Code provides for medium-term fiscal planning and use of program budgeting in planning and management of government agencies. The Ministry of Economy (MOE KR) at the central government level was responsible for medium-term strategic and economic planning until 2021, and the Ministry of Finance (MOF KR) was responsible for preparing and executing the annual budget. The Budget Code also include provisions distributing responsibility for rendering various public services between different levels of government and determine to which level of government the revenue from each tax is to be credited. The Budget Code also provides for a Single Treasury Account at the National Bank for directing all the financial streams of revenues and expenditures across all the levels of government. The Central Treasury of the MoF controls it.

The Budget Code provides for the accounting of the budgets of the Social Fund and the MHIF along with the Republican Budget and Local Budgets and contains mechanisms for the clear work of internal control and internal audit in the government. The Budget Code stipulate requirements for timely publication of budgets and budget execution reports, including the preparation of the Citizens Budget. In accordance with the Code, consideration and approval of budgets of the budgetary system of the Kyrgyz Republic is carried out openly and publicly, with the exception of consideration of issues containing state or other secrets protected by law. Draft budgets of the budgetary system of the Kyrgyz Republic are subject to mandatory public discussion.

Other provisions of the Budget Code cover payment procedures, debt management (responsibility of the MoF), equalizing and targeted transfers from the central government to local governments in addition to local taxes and other accrued income. The Budget Code also stipulate performance monitoring, financial reporting and forms of invoices.

Legislative arrangements

The Constitution of the Kyrgyz Republic provides for the powers of the **Jogorku Kenesh** (**Parliament**) of the **Kyrgyz Republic**. The Regulations of the Jogorku Kenesh (Parliament) of the Kyrgyz Republic determine the order and procedures for undertaking by KR Jogorku Kenesh (Parliament) of powers provided by the KR Constitution. Authorities of Jogorku Kenesh (Parliament) include approval of the Republican Budget, approval of the Republican Budget, approval of the Republican Budget, approval of the government, approval of legislation on other aspects of PFM.

The Government and the Parliament members have the right to initiate legislation, propose new legislation, which are considered by the Parliament in three readings. Legislation increasing government expenditures can only be passed if the government has identified the source of funding. The draft budget proposed by the government must be agreed with the Parliament. The Parliament Committee on Budget and Finance reviews the Law on Annual Budget and legislation on other aspects of PFM, and this Committee can approve introduction of changes to the allocation of funds during budget execution.

In accordance with the Constitution and the Law "On Local Self-Governance", the system of local self-governance bodies is formed by Local Keneshes - representative bodies of local self-government (**Parliament of LSG**), Ayil Okmotu, urban municipalities - executive bodies of local self-governance.

Local Keneshes, in accordance with the Law, approve local budgets, control their execution, approve programs for the socio-economic development of the local community and social protection of population, introduce local taxes and fees, as well as establish privileges for them, resolve other issues of local importance.

External Audit

External audit on formulation and execution of budgets of the budgetary system of the Kyrgyz Republic is carried out by the Accounts Chamber. The powers, organization and procedure for the activities of the Accounts Chamber of the Kyrgyz Republic are determined by the Constitution of the Kyrgyz Republic, the Law of the Kyrgyz Republic "On the Accounts Chamber of the Kyrgyz Republic", other laws and other regulatory legal acts of the Kyrgyz Republic. The Accounts Chamber has its own territorial divisions. The organization and activities of territorial divisions are regulated by the legislation on the Accounts Chamber. The Accounts Chamber is accountable to the President of the Kyrgyz Republic and the Jogorku Kenesh (Parliament) of the Kyrgyz Republic. The main purpose of the Accounts Chamber's activities is audit and performance audit: assessment of the execution of the Republican Budget, preparation and execution of the local budget, extra-budgetary and special funds, and use of state and municipal property, provision and implementation of international standards for state audit.

Internal Audit

Issues related to the conduct of **internal audit** in state bodies and institutions are regulated by the Law of the Kyrgyz Republic "On Internal Audit" dated by January 26, 2009, No.25. The Law regulates relations associated with the implementation of internal audit of state bodies and institutions and establishes principles and bases of its maintenance (establishment and functioning). Each budgetary institution develops its own internal control system that meet its requirements and specifics in accordance with the Law of the Kyrgyz Republic "On Internal Audit" dated by January 26, 2009, No.25, and the Statement of the Government of the Kyrgyz Republic "On establishment of internal audit services in state bodies and institutions, local governments of the Kyrgyz Republic" dated by March 13, 2009, No.177

Inter-budgetary relations

The Budget Code stipulate general provisions and principles of **inter-budgetary relations**, distribution of revenues between the Republican and Local budgets, distribution of expenditure obligations between central and local governments. The following instruments of inter-budgetary regulation are outlined: inter-budgetary transfers, equalizing and targeted transfers of the central government for local governments in addition to local taxes and other revenues attributed for them.

Law of the Kyrgyz Republic "On Local Self-Governance" establishes principles of organizing local government at the level of administrative-territorial units of the Kyrgyz Republic, defines the role of local self-governance in undertaking public power, stipulates organizational and legal framework for their activities, establishes the competence and principles of relationship between local self-governance bodies and central authorities, state guarantees of the right of local communities to self-governance. To organize functioning and development of the life and environment system at a territory, socio-economic planning and provision of social and cultural services to population, the following issues of local importance are under the jurisdiction of local governments: 1) economic development of its relevant territory, and attraction of investments and grants; 2) management of municipal property; 3) formulation, approval and execution of the local budget, etc.

The country has 40 Raions and 484 local self-governance bodies (LSG). The LSG includes two main cities (Bishkek and Osh), 29 other towns and 453 settlements (Ayil Okmotu). Each LSG has its own Local Kenesh (parliament), executive bodies (city halls, Ayil Okmotu) through which the budgets of LSG are executed. LSGs have limited responsibility for the provision of services; they are responsible for local infrastructure, but most of the costs of secondary education and healthcare is maintained by the central government (including the Mandatory Health Insurance Fund (MHIF)). Most of LSG revenues come from withholding tax revenues collected locally.

Equalizing transfers are calculated and distributed on the basis of formula approved by the KR Government Statement No.321 dated by June 16, 2011 "On Approval of the Procedure for Determining the Amount of Equalizing Transfers". The equalizing transfer formula calculates the amount of revenue per capita that can be received by the local budget based on the level of economic development of the corresponding territory, taking into account differences in the population structure, socio-economic, climatic, geographical and other objective factors and conditions affecting the cost of provision of budgetary services per capita. It should be noted that when calculating an equalizing transfer, a unified approach is applied for all the local governments and is aimed at equalizing the minimum budgetary provision. A size of equalizing transfers from the Republican Budget is approved annually by the Law of the Kyrgyz Republic "On the Republican Budget of the Kyrgyz Republic for the corresponding year".

The Law of the Kyrgyz Republic dated by July 9, 2013, No.127 "On the Procedure for Delegating Specific State Powers to Local Self-Government Bodies" defines the legal, organizational and financial basis for delegating state powers to local self-government bodies, as well as the procedure for the execution, suspension and termination of the execution of delegated state powers by local self-government bodies.

The KR Government Statement dated by December 19, 2014, No.715 determined the list of state bodies and powers delegated by them to local self-government bodies.

The KR Government Statement dated by March 17, 2014, No.145 approved a Model Agreement on delegating specific central government powers to local governments.

Accounting

The Regulation on **Accounting** in the Public Administration Sector (hereinafter referred to as the Regulation) establishes a unified procedure for the maintenance of accounting and preparation of financial statements for budgetary institutions. Accounting is maintained by budgetary institutions in accordance with the Regulations and funding sources with the mandatory use of Chart of Accounts.

The source of information for the preparation of financial statements of budgetary institutions is the data of accounting registers. The main administrators of budgetary funds, in agreement with the Ministry of Finance of the Kyrgyz Republic and taking into account the specifics of their activities, have the right to develop and approve internal documents regulating accounting.

Currently, work is underway on the implementation of International Public Sector Accounting Standards (IPSAS) on an accrual basis in the general government sector. The Regulation on the Organization of Accounting in Budgetary institutions, approved by the Kyrgyz Government's decree of May 16, 2011 No. 224, introduced the concept of IPSAS, a new chart of accounts and new forms of financial reporting

The Instruction on the procedures of the authorized state body for forecasting and budget execution for accounting and reporting was approved by the Statement of the Government of the Kyrgyz Republic dated by August 16, 2017, No.488. The Instruction establishes unified accounting procedures, as well as regulates the composition, procedure for preparing, consolidating and submitting reports on the execution of budgets of the budgetary system of the Kyrgyz Republic in accordance with requirements of international standards for public finance statistics.

Taxation

Taxation is regulated by the Tax Code, which entered into force in 2009. The Tax Code regulates relationship on development, implementation and collection of taxes in the Kyrgyz Republic and relationship arising in the process of implementing tax control. The tax legislation of the Kyrgyz Republic covers the entire territory of the Kyrgyz Republic, with exception of regulatory legal acts of Local Keneshes, operating at their respective territories.

Pensions and other long-term social benefits are mainly paid through the Social Fund, which is financed from salary payments (about 60% of income) and subsidies from the Republican Budget (about 40% of income). About three quarters of total government allocations on health services is administered through the MHIF, which receives 2 percentage points of 17.25% of employers' social contributions but is mainly financed through transfers from the Republican Budget (11,1 billion soms in 2019). The State Tax Service now collects social contributions, and MHIF operations are integrated into the national treasury system, but payments to the Social Fund are still made through the commercial banking system.

Procurement

The **Law "On Public Procurement"** dated by April 3, 2015, No.72 stipulate general legal and economic principles for public procurement and regulates the procedure for conducting public procurement. The Law does not regulate public procurement: related to the protection of state secrets, production and (or) personification of documents of state importance and special state forms, and hemodialysis services for patients with chronic renal failure of the fifth stage.

In addition, the Law does not regulate public procurement of the National Bank in relation to the procurement of goods, works, services and consulting services carried out within the framework of the implementation of investment and other projects financed in whole or in part by international organizations. Public procurement legislation is the responsibility of the Public Procurement Department under the Ministry of Finance of the Kyrgyz Republic. The Department is a subordinate unit of the Ministry of Finance of the Kyrgyz Republic that provides regulation of the public procurement system and is responsible for all procurement carried out by ministries, departments, local governments (including State owned enterprises) in accordance with the standard list of goods, services and works. The conclusion of many contracts passes through the state portal of public procurement, but the latter is not obligatory for use when making purchases from a single source, where the legislation provides for a wide range of exceptions from participation in a competitive environment. Complaints about government procurement decisions are subject to review by the Interdepartmental Independent Commission.

The Department of Public Procurement under the Ministry of Finance of the Kyrgyz Republic on an ongoing basis conducts selective monitoring of tenders at the web portal of public procurement. The main purpose of the monitoring

is to assess the compliance with the legislation in the field of public procurement by procuring organizations during public procurement. According to Article 48 of the Law "On Public Procurement", complaints must be submitted through the Official Public Procurement Portal (hereinafter referred to as the Portal). All complaints submitted through the Portal are publicly available. In 2019, there were 2877 complaints and 349 appeals in total. At the end of 2019, the Independent Interdepartmental Commission considered 1050 complaints, 1603 complaints were rejected, 33 are under consideration, 16 new and 175 complaints were withdrawn. At the end of 2019, 47 suppliers were included in the Database of Unreliable (Unscrupulous) Suppliers (Contractors).

Judicial system

According to the Constitution, **the judicial system** operates independently of the government. The judges of the Supreme Court and the Constitutional Chamber of the Supreme Court are appointed by the Parliament on the proposal of the President in accordance with the recommendations of the Council for Selection of Judges; local court judges are appointed by the President in accordance with the recommendations of the Council for Selection of Judges.

Main PFM laws and regulations

PFM area	Law/ regulation	Brief description and coverage
All	Constitution	1.1. According to the Constitution of the Kyrgyz Republic, the President of the Kyrgyz Republic is the head of state, its highest official, determining main dimensions for domestic and foreign policy of the state and represents the Kyrgyz Republic within the country and in international relations. President is the Commander of the country's defense forces and appoints the chairman of the National Bank and one third of the members of the Accounts Chamber (the country's highest control body). Constitutional amendments, approved in 2010, provide for delegation of authorities and powers to Parliament and Government. President approves laws on budget and taxes passed by Jogorku Kenesh (Parliament). President can revoke any new law, except for budget and tax issues, which he must approve; and two-thirds majority is required to revoke his veto on other issues. In accordance with the Article 13 of the Constitution of the Kyrgyz Republic, the State Budget of the Kyrgyz Republic consists of the Republican and Local budgets, includes state revenues and expenditures. The procedure for formulation, adoption and execution of the Republican and Local budgets, as well as audit of their execution are determined by law. The Republican Budget is adopted by law, local budgets - by the decision of the relevant representative bodies.
Planning	Budget Code of the Kyrgyz Republic	The Budget Code stipulate foundation for legal regulation of relations arising in the field of public finance management in the process of formulation, consideration, approval, revision and execution of Republican and Local budgets, budget investments, state and municipal debt, budgets of the Social Fund of the Kyrgyz Republic, Mandatory Health Insurance Fund under the Government of the Kyrgyz Republic, and also determines the status of participants in the budget process and legal basis for responsibility at violation of budget legislation.

PFM area	Law/ regulation	Brief description and coverage
		The Budget Code provides for medium-term fiscal planning and the use
		of program budgeting in the planning and management of government
		agencies.
Budgeting	Budget Code of the Kyrgyz	Budget Code establish basis for legal regulation of relations arising in the
	Republic	field of public finance management in the process of approval, revision
		and execution of the Republican and Local budgets. The execution of the
		approved budgets is carried out, respectively, by the Government, the
		Social Fund, state bodies and executive bodies of local self-governance.
		A by-law (normative legal act) on a budget for a next budget year
		empower state bodies and local self-government bodies to make
		expenditures and take budget commitments. Expenditures made within
		the process of budget execution are to be within the approved budgets.
		Republican and Local budgets are executed by authorized executive
		bodies on the basis of quarterly budget distribution in the order stipulated
		by the authorized state body.
		Expenditures for maintenance of activities of budgetary institutions are
		made on the basis of approved limits for budgetary commitments, and
		Government determine the procedures for establishing and approving
		those commitments. KR MoF ensure organization of execution of the
		Republican Budget and coordination of the activities of state bodies and
		local self-government bodies regarding execution of the Republican and
		Local budgets.
Accounting	1. Decree of the Ministry of	1. The Regulation on Accounting in the Public Administration Sector
	Finance "On approval of the	(hereinafter referred to as the Regulation) establishes a unified procedure
	Regulation on accounting	for the maintenance of accounting and preparation of financial statements
	and financial reporting in	for budgetary institutions. Accounting is maintained by budgetary
	the public administration	institutions in accordance with the Regulations and is presented by
	sector" dated by December	funding sources with the mandatory use of the Chart of Accounts.
	25, 2018 No. 137.	The data of accounting registers is the source of information for
	2. Statement of the KR	preparation of financial statements of budgetary institutions. The main
	Government "On approval	administrators of budgetary funds are entitled, in agreement with the KR
	of the Instruction on	MoF (hereinafter - MoF), and taking into account the specifics of its
	procedures of the authorized	activities, to develop and approve internal documents regulating
	state body for forecasting	accounting.
	and executing the budget on	2. The instruction establishes unified accounting procedures, as well as
	accounting and reporting"	regulates the composition, procedure for preparing, consolidating and
	dated by August 16, 2017	submitting reports on the execution of budgets of the budgetary system
	No. 488.	of the Kyrgyz Republic in accordance with the requirements of
	3. Decree of the KR MoF	international standards for public finance statistics.
	"On reporting about results	
	of execution of the KR State	
	Budget for a corresponding	
	reporting period"	
Audit	Law of the Kyrgyz Republic	External audit over formulation and execution of budgets of the
	"On the Accounts Chamber	budgetary system of the Kyrgyz Republic is undertaken by the Accounts
	of the Kyrgyz Republic"	Chamber. The Law define status, goals, objectives, principles, functions,
		powers, rights and responsibilities of the Accounts Chamber of the

PFM area	Law/ regulation	Brief description and coverage
	dated by August 13, 2004	Kyrgyz Republic. The Accounts Chamber is responsible for auditing
	No. 117.	central government, local governments, Social Fund and MHIF, as well
		as Republican Budget.
Intergovern	1. Budget Code of the	1. The Budget Code stipulate general provisions and principles of inter-
mental fiscal	Kyrgyz Republic	budgetary relations, distribution of revenues between the Republican and
relations	2. Law of the Kyrgyz	Local budgets, distribution of expenditure obligations between central
	Republic "On Local Self-Governance" dated by July	and local governments. The following instruments of inter-budgetary regulation are outlined: inter-budgetary transfers, equalizing and targeted
	15, 2011 No. 101	transfers of the central government for local governments in addition to
	3. Procedure for	local taxes and other revenues attributed for them.
	determining values for	2. Law of the Kyrgyz Republic "On Local Self-Governance" establishes
	equalizing, approved by the	principles of organizing local government at the level of administrative-
	Statement of the KR	territorial units of the Kyrgyz Republic, defines the role of local self-
	Government, dated by June	governance in undertaking public power, stipulates organizational and
	16, 2011, No.321	legal framework for their activities, establishes the competence and
	4. Law of the Kyrgyz	principles of relationship between local self-governance bodies and
	Republic dated by July 9,	central authorities, state guarantees of the right of local communities to
	2013, No.127 "On the	self-governance. According to the Law, the issues of ensuring the
	procedure for delegating	economic development of the relevant territory, attracting investments
	specific state powers to local governments"	and grants, managing municipal property, formulation, approval and
	governments	execution of local budget are referred to issues of local importance. 3. Equalizing transfers are calculated and distributed on the basis of
		formula approved by the KR Government Statement No.321 dated by
		June 16, 2011 "On Approval of the Procedure for Determining the
		Amount of Equalizing Transfers". The equalizing transfer formula
		calculates the amount of revenue per capita that can be received by the
		local budget based on the level of economic development of the
		corresponding territory, taking into account differences in the population
		structure, socio-economic, climatic, geographical and other objective
		factors and conditions affecting the cost of provision of budgetary
		services per capita. It should be noted that when calculating an equalizing
		transfer, a unified approach is applied for all the local governments and
		is aimed at equalizing the minimum budgetary provision. A size of equalizing transfers from the Republican Budget is approved annually by
		the Law of the Kyrgyz Republic "On the Republican Budget of the
		Kyrgyz Republic for the corresponding year".
		4. The Law of the Kyrgyz Republic dated by July 9, 2013, No.127 "On
		the Procedure for Delegating Specific State Powers to Local Self-
		Government Bodies" defines the legal, organizational and financial basis
		for delegating state powers to local self-government bodies, as well as the
		procedure for the execution, suspension and termination of the execution
		of delegated state powers by local self-government bodies. The KR
		Government Statement dated by December 19, 2014, No.715 determined
		the list of state bodies and powers delegated by them to local self-
		government bodies.

PFM area	Law/ regulation	Brief description and coverage
		The KR Government Statement dated by March 17, 2014, No.145
		approved a Model Agreement on delegating specific central government
		powers to local governments.
Parliament	Constitution of the Kyrgyz	1. The Constitution of the Kyrgyz Republic provides for the powers of
	Republic.	the Jogorku Kenesh (Parliament) of the Kyrgyz Republic.
	Law of the Kyrgyz	The Regulations of the Jogorku Kenesh (Parliament) of the Kyrgyz
	Republic "On the	Republic determine the order and procedures for undertaking by Jogorku
	Regulations of the Jogorku	Kenesh (Parliament) of the Kyrgyz Republic of powers provided by the
	Kenesh (Parliament) of the	Constitution of the Kyrgyz Republic. Authorities of Jogorku Kenesh
	Kyrgyz Republic" dated by	(Parliament) include approval of the Republican Budget, approval of the
	November 25, 2011,	Report on Execution of the Republican Budget, approval of the terms of
	No.223	any new external borrowings by the government, approval of legislation
	Law of the Kyrgyz	on other aspects of PFM. The Government and the Parliament members
	Republic "On Local Self-	have the right to initiate legislation, propose new legislation, which are
	Government" dated by July	considered by the Parliament in three readings. Legislation increasing
	15, 2011, No.101	government expenditures can only be passed if the government has
		identified the source of funding. The draft budget proposed by the
		government must be agreed with the Parliament. The Parliament
		Committee on Budget and Finance reviews the Law on Annual Budget
		and legislation on other aspects of PFM, and this Committee can approve
		introduction of changes to the allocation of funds during budget
		execution.
		The constitutional composition of the Jogorku Kenesh (Parliament) is
		represented by 120 deputies elected for a term of 5 years.
		2. In accordance with the Constitution and the Law "On Local Self-
		Governance", the system of local self-governance bodies is formed by
		local keneshes - representative bodies of local self-government
		(Parliament of LSG), Ayil Okmotu, urban municipalities - executive
		bodies of local self-governance.
		Local Keneshes, in accordance with the Law, approve local budgets,
		control their execution, approve programs for the socio-economic
		development of the local community and social protection of population,
		introduce local taxes and fees, as well as establish privileges for them,
		resolve other issues of local importance.
Internal	Law of the Kyrgyz	The law regulates relations associated with the implementation of internal
Audit	Republic "On Internal	audit of state bodies and institutions, and states principles and bases of its
	Audit" dated by January 26,	conducting and functioning. This Law cover ministries, state committees,
	2009 No. 25	administrative departments, other state bodies, and other executive
		bodies, bodies of the state social insurance and pension system, local self-
		government bodies, their subordinate organizations, state enterprises.
Internal	Law of the Kyrgyz	Each budgetary institution develops its own internal control system that
control	Republic "On Internal	meet its requirements and specifics in accordance with the Law of the
	Audit" dated by January 26,	Kyrgyz Republic "On Internal Audit" dated by January 26, 2009, No.25,
	2009, No.25	and the Statement of the Government of the Kyrgyz Republic "On
	,	establishment of internal audit services in state bodies and institutions,
		local governments of the Kyrgyz Republic" dated by March 13, 2009,
		No.177.
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PFM area	Law/ regulation	Brief description and coverage
Procurement	Law of the Kyrgyz	Public procurement legislation consists of the Law and other regulatory
	Republic "On Public	legal acts regulating public procurement processes. The Law establishes
	Procurement" dated by	general legal and economic principles of public procurement and
	April 3, 2015, No. 72	regulates the procedure for conducting public procurement. State bodies,
		budgetary institutions, local self-government bodies, state enterprises are
		obliged to undertake purchases in accordance with the Law.
		The Law does not regulate public procurement directly related to: 1)
		national security; 2) defense; 3) protection of state secrets; 4) natural
		disasters.
Public	1. Budget Code of the	1. The Budget Code stipulate requirements for timely publication of
participation	Kyrgyz Republic	budgets and budget execution reports, including the preparation of the
	2. Law of the Kyrgyz	Citizens Budget. In accordance with the Code, consideration and
	Republic "On access to	approval of budgets of the budgetary system of the Kyrgyz Republic is
	information under the	carried out openly and publicly, with the exception of consideration of
	jurisdiction of state bodies	issues containing state or other secrets protected by law. Draft budgets of
	and local self-government	the budgetary system of the Kyrgyz Republic are subject to mandatory
	bodies of the Kyrgyz	public discussion.
	Republic".	2. The Law regulates access of individuals and legal entities to
		information under the jurisdiction of state bodies and local self-
		government bodies.

1.5.PFM Reform process

1.5.1. Approaches to PFM reform

1. Strategic objectives of budgetary policy for the medium term are formulated in the Strategy for the Development of Public Finance Management for 2017-2025 (Statement of the Government of the Kyrgyz Republic dated by December 22, 2016, No. 696)³. The goal of public financial management reform is to ensure a modern, effective, accountable, responsible management of public finances in the Kyrgyz Republic, able to provide main public services efficiently, effectively, fairly and equitably, ensuring comprehensive increase of population well-being.

The main objectives of the Strategy are: 1) improving the planning and execution of the state budget, including: increasing the transparency, completeness and reliability of the budget; 2) bringing the budget in line with state policy; 3) improving control over budget revenues and expenditures; 4) timeliness of accounting and financial reporting; 5) improvement of internal and external audit procedures.

The sequence of the ongoing reforms of the Strategy provides for 3 stages of implementation, characterized by guidelines, plans and approaches.

Within the framework of the Stage I, a work will be undertaken to improve financial discipline. As a result of the implementation of the first stage of the Strategy, the current PFM system in the Kyrgyz Republic will reflect the observance of financial discipline: budget execution in accordance with the plan, which will contribute to the achievement of budget feasibility and reliability.

One of the main tasks of the Stage II of the implementation of the "Fiscal Sustainability" Strategy is to improve the accuracy and validity of forecasts, which will ensure fiscal sustainability and switch to medium-term planning. The expected result of this stage of the Strategy implementation: budget planning and execution in accordance with priority areas and realistic forecasts for the medium term, which will contribute to the implementation of a sustainable fiscal policy.

Stage III of the Strategy is aimed at improving the quality-of-service delivery. The expected result of the III stage of the Strategy "Effectiveness": is the management of budgetary resources, which will contribute to the quality delivery of services and rational use of funds.

As part of the implementation of the first stage, by the Decree of the Ministry of Finance, the "Medium-Term Action Plan for the Implementation of the PFM Development Strategy for 2017-2019" was approved.

By the Decree of the Ministry of Finance of the Kyrgyz Republic dated by June 30, 2020 No. 70-p, the Medium-Term Action Plan for 2020-2022 (stage II) for the implementation of the Strategy for the Development of Public Finance Management in the Kyrgyz Republic for 2017-2025 was approved⁴.

³ PFM Development Strategies for 2017-2025, The document is available at: http://cbd.minjust.gov.kg/act/view/ru-ru/98725/10?mode=tekst#unknown

⁴Medium-term action plan for 2020-2022 (stage II). The document is available at: http://www.minfin.kg/ru/novosti/novosti/utverzhden-srednesrochnyy-plan-deystviy-na-2020-20

2. In order to implement reforms in the development of local self-government and financial decentralization in the Kyrgyz Republic, improve the public finance management system, - the Concept for the development of interbudgetary relations in the Kyrgyz Republic for the period 2016-2019 and Action Plan for implementation of the Concept⁵ were adopted by the KR Government Statement dated by March 10, 2016, No. 116.

The purpose of the Concept is to create favorable and stable conditions for providing financial resources to local budgets of Ayil Aimaks and cities of the Kyrgyz Republic, regardless of the geographical location and characteristics of the development of the territory.

The main tasks of the Concept were: a) improving the interaction of state bodies, local self-government bodies in inter-budgetary relations; b) development of motivational factors for local self-government bodies and local communities during the enlargement of Ayil Aimaks and districts as part of the implementation of the administrative-territorial reform in the Kyrgyz Republic; c) determination of the main directions for increasing the income potential of local self-government bodies; d) development of an effective mechanism for financing state programs at the local level at the expense of the Republican and Local budgets; e) improving the transfer policy based on the formation of incentives for local governments to increase their own revenues and optimize costs.

3. The reform of the public finance system and the development of the country's regions are among the important directions expressed in the National Strategic documents on sustainable development. In these documents, the President of the Kyrgyz Republic, the Jogorku Kenesh and the Government of the Kyrgyz Republic declare their **commitment to the process of transition to sustainable development** through various development elements, one of which is "Generation of a Sustainable Environment for Development", which focuses on public finance reform and the sustainability of State External Debt. In addition, one of the development elements is "Development of the Country's Regions", which focuses on budgetary policy at the local government level, a clear distribution of functions and powers between local state administrations, local government bodies, and strengthening of legislation regulating local government.

The National Development Strategy of the Kyrgyz Republic for 2018-2040⁶, as a vision in the areas of establishing a sustainable environment for development of the country's regions, determines that:

Generation of a sustainable environment for development

The economic policy will be focused on reforming with the formation of a new institutional structure and environment for the functioning of the economic system. Ensuring macroeconomic stability and the development of political and legal institutions is considered as a basic prerequisite for the success of the country's development, creating conditions for sustainable economic development. In the long term, minimization of macroeconomic risks and transaction costs will become a powerful factor in the growth of the country's investment attractiveness and motivation for business activity.

Development of regions in the country

There will be conditions developed when every citizen, community, organization will have an opportunity to implement their initiatives in order to develop their city, village, region. There will be conditions developed to attract investment and develop business in the regions of the country. The regions will receive necessary opportunities and resources to implement their own development programs.

⁵ Concept for the development of interbudgetary relations in the Kyrgyz Republic for the period 2016-2019 and the Action Plan for the implementation of the Concept. The document is available at: http://cbd.minjust.gov.kg/act/view/ru-ru/99087?cl=ru-ru ⁶National Development Strategy of the Kyrgyz Republic for 2018-2040, pp. 109, 121 and 122. The document is available at: http://www.president.kg/sys/media/download/52135/.

The vision of "Generation a Sustainable Environment for Development" will be achieved through changes in the philosophy and principles of financing development with a gradual reduction of dependence from "donor's" financial resources and mobilizing domestic resources. Another step will be a real transition to program budgeting and changes in the system of budget planning and execution, taking into account the program approach". The long-term debt policy of the state will be aimed at ensuring and maintaining the stability of the State External Debt. Priorities with regard to the structure of State Debt, including the need to diversify the portfolio, will be formulated by the government's medium-term debt management strategies based on regular analysis of the risks and costs of the debt portfolio. Close attention will be paid to the possibilities of borrowing in the domestic market, including with the aim of stimulating the development of the domestic financial market. The role of domestic borrowing instruments as an affordable and reliable source of financing budget needs will increase.

The vision for "Developing Regions of the Country" will be achieved through a clear distribution of functions and powers between local state administrations and local governments, strengthening the legislation governing local government, including in comparison with the sectoral legislative framework. The third element of the transformation should be a change in the national planning system and the principle of linking to the spatial development of specific territories should be ensured. The budgetary policy at the level of local self-government will be based on the need to meet the needs of the population, and not on a residual principle. A key characteristic of an effective budgeting process will be presence of a development budget. The system of splitting revenues between the Republican and Local budgets will be changed in accordance with the functions assigned to the relevant governing bodies. The methodology for calculating equalizing grants will be revised in order to ensure a fair, understandable and effective equalization of local budget revenues. An important task affecting the effectiveness of inter-budgetary relations is the informatization and automation of the planning processes and execution of local budgets.

Specific measures in the field of PFM and development of regions that need to be implemented during 2018-2022 are set out in the government program "Unity, Trust, Creation", approved by the Statement of the Jogorku Kenesh of the Kyrgyz Republic dated by 20.04.2018, No.2377-VI7. This was complemented by the Public Debt Management Strategy (2018-2020) published in February 2018. The implementation of improvements in PFM is currently supported by a second Capacity Development Program (CB2) funded by a multilateral trust fund managed by the WB. Other relevant actions are being undertaken under the program of the government "Digital Kyrgyzstan", which aims to increase the benefits to the Kyrgyz economy through the use of information technology. Since 2020, the implementation of Stage II of the Strategy, aimed at ensuring fiscal sustainability, has begun. By the Decree of the Ministry of Finance of the Kyrgyz Republic dated by June 30, 2020, No.70-p, the Medium-Term Action Plan for 2020-2022 (stage II) for the implementation of the Strategy for the Development of Public Finance Management in the Kyrgyz Republic for 2017-2025 was approved. The Covid 19 crisis inevitably delays progress on PFM reform initiatives. The situation was exacerbated by political instability following the failed parliamentary elections in October 2020.

⁷Program of development of the Kyrgyz Republic for the period 2018-2022 "Unity, Trust, Creation". The document is available at http://www.kenesh.kg/ru/article/show/3678/2018-zhildin-20-aprelindegi-2377-vi-kirgiz-respublikasinin-okmotunun-ishinin-programmasin-bekituu-zhonundo

1.5.2. Ongoing PFM Reforms

The PFM reform is currently being carried out in accordance with the "Strategy for the Development of Public Financial Management for 2017-2025 (Statement of the Government of the Kyrgyz Republic No.696 dated by December 22, 2016) and is supported by the Second Capacity Development Program (CB2), funded by a multilateral trust fund managed by the WB.

Within the implementation of Stage I, the "Medium-term Action Plan for the Implementation of the PFM Development Strategy for 2017-2019" was approved by the Decree of the Ministry of Finance and a work was undertaken to improve financial discipline.

Since 2020, the implementation of Stage II of the Strategy, aimed at ensuring fiscal sustainability, has begun. By the Decree of the Ministry of Finance of the Kyrgyz Republic dated by June 30, 2020, No.70-p, the Medium-Term Action Plan for 2020-2022 (stage II) for the implementation of the Strategy for the Development of Public Finance Management in the Kyrgyz Republic for 2017-2025 was approved. The Covid 19 crisis inevitably delays progress on PFM reform initiatives. The situation was exacerbated by political instability following the failed parliamentary elections in October 2020.

At the same time, within the framework of the implementation of the Medium-Term Action Plan for the implementation of the PFM Development Strategy for 2017-2019 and the Medium-Term Action Plan for 2020-2022, the following activities were carried out in three areas: A) improving the budget planning; B) improving budget execution; C) improved financial reporting and control.

1.5.2.1. Improve budget planning

1. In order to improve forecasting of budget revenues, the Law of the Kyrgyz Republic "On Amendments to the Law of the Kyrgyz Republic "On State Forecasting of Social and Economic Development of the Kyrgyz Republic" dated by April 6, 2018 No.36 was adopted. In order to improve the process of forecasting the socioeconomic development of the Kyrgyz Republic and improve interaction between forecasting participants, the Government of the Kyrgyz Republic has developed and issued a Statement "On approval of the State Forecasting System in the Kyrgyz Republic and the Procedure for developing a forecast of socio-economic development of the Kyrgyz Republic" dated by May 17, 2018 No.239.

In order to prepare a unified and agreed macroeconomic forecast for the socio-economic development of the Kyrgyz Republic and provide timely recommendations on addressing macroeconomic stability issues, active joint actions are being carried out within the framework of the technical group on financial programming. Based on the results of the work of the technical group, a draft Medium-term forecast of socio-economic development of the Kyrgyz Republic for 2020-2022 was formed (KR Government Statement dated by June 3, 2019 No.270), a draft Medium-term forecast of socio-economic development of the Kyrgyz Republic for 2020-2022 was developed (KR Government Statement dated by September 10, 2019 No.465.

By the Statement of the Government of the Kyrgyz Republic dated by November 13, 2018 No. 532 "On Amendments to the Statement of the Government of the Kyrgyz Republic "On organizational issues of generation of the draft State Budget revenues" dated by August 26, 2015, No.604", the Guidelines for performing functions of administrators of budget resources of the Kyrgyz Republic were approved, Register of

sources of budget revenues by administrators of budget resources of the Kyrgyz Republic in accordance with the Budget Classification of the Kyrgyz Republic, as well as amendments have been made to the Procedure for the formation of the state budget revenues. There is a work undertaken on automatization of forecasting state revenues.

Within the framework of improving accuracy of forecasts on collection for special funds, the Government of the Kyrgyz Republic issued a Statement "On Funds of Budgetary Institutions Accumulated in Special and Deposit Accounts of the Treasury" dated by September 29, 2017, No.626.

In order to develop and approve the list of budget resource administrators, by the Statement of the KR Government dated by November 13, 2018, No.532, the Guidelines for performing the functions of the KR budget resource administrators and the Register of sources for budget revenues by administrators of the Kyrgyz Republic budget resources were approved.

To improve the mechanisms of financial reporting of enterprises with a state share and an analysis of the associated risks of reducing budget revenues, work is being carried out to analyze the financial and economic activities of business entities with a state share.

In order to improve the administration of non-tax revenues, an inventory of regulatory legal acts is carried out on an ongoing basis, a draft Law of the Kyrgyz Republic "On Amendments to Legislative Acts of the Kyrgyz Republic in the Field of Collecting Non-Tax Revenues" was developed, which was approved by the Government of the Kyrgyz Republic dated by June 27, 2019 No. 319. The Decree of the Ministry of Finance of the Kyrgyz Republic was issued: "On Approval of the Action Plan for the Management of Non-Tax Revenues for 2018-2020" dated by April 4, 2018, No.39-P was adopted, in order to identify ways to improve the administration of non-tax revenues for 2018-2020. The Law of the Kyrgyz Republic "On the Enactment of the Code on Non-Tax Incomes of the Kyrgyz Republic" and the Code of the Kyrgyz Republic on Non-Tax Income dated by August 10, 2018.

2. In order to improve forecasting of budget expenditures, the "The Procedure for Formulation of draft Republican Budget and Amendments to the Republican Budget of the Kyrgyz Republic" was developed and approved by the Statement of the KR Government No.723 dated by November 1, 2017, which defined unified rules for all participants of the budget process. The KR Government Statement "On the Procedure for Formulation and Execution of the Cash Plan of the Republican Budget of the Kyrgyz Republic" was developed and approved on October 2, 2017, No.632. "Methodological Guidelines for Compiling information on fiscal risks" were approved by the KR MoF Decree on January 26, 2016, No.9-p.

A work is being undertaken to automate the budget expenditure planning process within the FMIS. As part of improving public investment policies and procedures, starting from 2018, the draft "Main directions of fiscal policy for 2019-2021" in terms of forecasting public investment expenditures is developed in accordance with the newly developed format of the need for funds for the corresponding years.

3. The Process of Implementing Program Budgeting in the Kyrgyz Republic. Activation of the process on introduction of the program budgeting in the Kyrgyz Republic took place in 2011, when six line ministries were included in the Pilot Project on Program Budgeting, which presented their budgets for 2012-2014. Since this

period, the list of ministries and agencies presenting their budgets in a program format was gradually expanding, with full coverage of all ministries and agencies financed from the National Budget in 2014. Since 2014, the expenditures of the National Budget in the program format are presented by more than 85%. Program budgets for 2018-2020 are also presented by all ministries and agencies funded from the National Budget.

The Kyrgyz Republic Government issued a Statement "On Program Basis Budgeting" dated by December 30, 2017 No. 854, to enable implementation of the following Kyrgyz Republic Budget Code norms (Articles 82, 84, 86) in 2017: 1) Instructions on the procedure for the development, consideration and implementation of Medium-term strategies for budget expenditures; 2) Instructions on the procedure for the development, consideration and implementation of budgets on a program basis; 3) Instructions on developing indicators for determining budget programs and measures performance.

The Kyrgyz Republic Ministry of Finance with the purpose to introduce implementation on the basis of budget programs – introduced program classification to the automated system of Treasury.

In 2017, a pilot project of financing was implemented among four ministries (the Ministry of Labor and Social Development of the Kyrgyz Republic, the Ministry of Education and Science of the Kyrgyz Republic, the Ministry of Healthcare of the Kyrgyz Republic, the Ministry of Agriculture, Food Industry and Melioration of the Kyrgyz Republic) and piloted collection of reports on execution of budget programs through the automated Treasury system.

In addition, from January 1, 2018, the Article 87 of the Budget Code of the Kyrgyz Republic entered its force, and it provides for an assessment of the effectiveness of budget programs of ministries and agencies based on the achievement of performance indicators. In this regard, the Statement of the Government of the Kyrgyz Republic of 2019 №17 "On monitoring and evaluating the effectiveness of budget programs", following was approved: 1) procedure for submitting reports on achievement of performance indicators of budget programs; 2) procedure for assessing effectiveness of budget programs.

Since 2018 the Automated Information System of Treasury "IS: Treasury. Budget" includes implementation of budget based on budget programs and measures.

In order to introduce program-based budgets (PBBs) at the level of local budgets, in 2017, an analysis and monitoring of international practice on the application of the methodology for the formulation of local budgets on a program basis was undertaken. An Instruction was developed on the procedure for the formulation, consideration and execution of budgets on a programmatic basis at the local level, which was approved by KR MoF Decree No. 69-P dated by July 23, 2018.

Considering the importance of regional development as well as limited budgetary resources, within the framework of the OSCE project "Environmental safety and sustainable management of natural resources" over the past few years, there is an expert assistance provided to local governments (hereinafter referred to as LSGs) in the development of local program budgets to identify areas for spending funds by local governments, including on environmental development issues. Such expert assistance in 2018-2019 was provided to the following cities: Naryn, Kochkor-Ata, Osh, Kant, Balykchi, Kochkor village. In 2020, expert assistance was provided to the city of Mailuu-Suu, the village of Min-Kush and the Sumsar aiyl aimak.

The PFM reform is currently supported by a second Capacity Building Program (CB2) funded by a multilateral trust fund managed by the WB. A consultant from the Republic of Georgia is currently working on improving the medium-term planning of expenditure programs, including identifying specific results to be achieved within the specified time frame.

4. Within the framework of ensuring the completeness and transparency of the budget on an ongoing basis in accordance with the regulatory legal acts of the Government of the Kyrgyz Republic, amendments are introduced to the relevant sections of the budget classification of the Kyrgyz Republic. Format and presentation of budget for publicity is being improved. In accordance with the KR MoF Decree dated by July 11, 2019, No.12-1-6/217, the Action Plan of the Ministry of Finance of the Kyrgyz Republic for the implementation of the National Action Plan for Building an Open Government of the Kyrgyz Republic for 2018-2020 was approved.

In order to widely familiarize citizens of the Kyrgyz Republic with the budget and the budgetary process, the Civil Budget of the Kyrgyz Republic is formulated and published, and a public hearing of the draft budget is held annually. Press releases are periodically posted at the MoF website and press conferences are held to clarify new norms in budgetary legislation.

5. As part of the development of interbudgetary relations, work is currently being carried out on a stage-by-stage reform of the administrative-territorial structure of the Kyrgyz Republic. The above activities are carried out in accordance with the Resolution of the Government of the Kyrgyz Republic No. 461 dated by December 28, 2018, which approved the roadmap for the phased reform of the administrative-territorial structure of the Kyrgyz Republic, with participation of ministries and departments of the Kyrgyz Republic.

In order to improve the legislative and regulatory framework on inter-budgetary relations, the KR Government issued a Resolution No.235 dated by May 30, 2019, "On Amending the Resolution of the Government of the Kyrgyz Republic "On Approval of the Temporary Methodology for Calculating the Value of Transfers Provided to Local Budgets from the Republican Budget for Implementation separate delegated state powers" dated by December 19, 2014 No. 715". The changes introduced are aimed at increasing the list of state bodies and powers delegated to local self-government bodies.

As part of improving the legal framework of the budgetary process of LSG bodies in terms of providing them with information on transfers from the republican budget before the start of the financial year and improving the equalization transfer formula, the Government of the Kyrgyz Republic has developed and adopted a Statement dated by January 15, 2018, No.18 "On Amendments to the Statement of the Government of the Kyrgyz Republic "On approval of the Methodology for calculating equalization grants" dated by June 16, 2011, No.321" providing for the growth of the revenue potential of local budgets.

The Ministry of Finance of the Kyrgyz Republic, in order to implement the budgetary policy aimed at increasing the incomes of local self-government bodies, as well as the implementation of measures "Concept for the development of inter-budgetary relations in the Kyrgyz Republic for the period 2016-2019", provides for the

⁸ Statement of the Government of the Kyrgyz Republic of January 15, 2018 No. 18 "On Amendments to the Resolution of the Government of the Kyrgyz Republic "On Approval of the Methodology for the Calculation of Equalizing Grants" dated by June 16, 2011, No.321" The document is available at: http://cbd.minjust.gov.kg/act/view/ru-ru/11683

reform of the distribution of taxes between the Republican and Local budgets by introducing the principle "one tax, one budget".

As part of this, it is planned to gradually redistribute the rate of deductions from income tax in favor of local budgets and bring it to 100%, while increasing the rate of deductions from sales tax in favor of the Republican Budget.

In this regard, the Law of the Kyrgyz Republic "On the Republican Budget of the Kyrgyz Republic for 2020 and forecast for 2021-2022" provides:

- for 2020, an increase in the standard of income tax deductions to local budgets from 70% to 85%, while reducing sales tax deductions to the local budget from 50% to 25%. At the same time, given that the income tax relative to the sales tax is more tax-intensive, additional revenues to the local budget will amount to about 1.2 billion soms.
- for 2021, it is envisaged to increase the rate of income tax deductions to local budgets from 85% to 100%, at the same time establishing a rate of deductions of sales tax of 100% to the Republican Budget. At the same time, taking into account the tax intensity of the income tax relative to the sales tax, additional revenues to the local budget will amount to about 1.2 billion soms.

To ensure budget transparency at the level of local self-government, by the KR Government Statement dated by September 5, 2019, No.452, the "Methodology for assessing the municipal budget transparency index" was approved. When assessing the indicators of budgetary transparency, the reporting data on the execution of the local budget, statistical reporting, the audit report of the Accounts Chamber of the Kyrgyz Republic, and socioeconomic development programs are used.

In order to ensure transparency in the registration, submission, selection and implementation of projects for obtaining stimulating (equity) grants through the use of information technologies, the software for this system has been developed and in accordance with the KR MoF Decree No.153-P dated by 30.11.2017, "On starting the Automated System for Registration, Submission, Selection and Implementation of Projects for Obtaining Stimulating (Equity) Grants" - this program was launched and the acceptance of projects is carried out through the website https://stimgrant.okmot.kg in electronic form in the online mode, which today operates smoothly.

1.5.2.2. Improving budget execution.

6. Improving the expenses control system in budget execution. In order to provide more freedom for the main budget funds managers (MBFM), a rule has been included in the Budget Code of the Kyrgyz Republic: in the process of budget execution, the MBFM has the right to reallocate funds for the MBFM/recipients of budget funds within the general allocations of budget funds between the items of the economic classification of expenditures. MBFM in the process of budget execution have the right to reallocate funds between individual measures and articles of the economic classification. Changes have been made to the Budget Classification of the Kyrgyz Republic for the consolidation of items. In addition, MBFM estimates are made without quarterly breakdown.

⁹Methodology for assessing the municipal budget transparency index. The document is available at: http://cbd.minjust.gov.kg/act/view/ru-ru/157069?cl=ru-ru

- 7. Public Procurement Regulatory Legal Framework Improvement. Aiming at improvement of the regulatory legal framework in the field of public procurement, eliminate collisions, omissions and gaps, as well as in order to harmonize the Law of the Kyrgyz Republic "On Public Procurements" with the regulatory legal framework of the Eurasian Economic Union and bring it in compliance with other regulatory legal acts, the following changes were introduced:
- On introducing amendments to the Law of the Kyrgyz Republic "On Public Procurements" (adopted by the Jogorku Kenesh of the Kyrgyz Republic on December 6, 2018, signed by the President of the Kyrgyz Republic on January 11, 2019, No. 4);
- On introducing amendments to the Law of the Kyrgyz Republic "On Public Procurements" (adopted by the Jogorku Kenesh of the Kyrgyz Republic on June 20, 2019, signed by the President of the Kyrgyz Republic on June 26, 2019, No. 76).

In order to bring by-laws in the field of public procurement in accordance with the Laws mentioned above, the Ministry issued a Decree on approval of regulatory legal acts in the field of Public Procurement, dated by December 31, 2019, No. 150-P, - to be in accordance with the Statement of the Kyrgyz Republic Government "On delegating certain policy-making powers of the Kyrgyz Republic Government to National Bodies and Executive Bodies of Local Self-Governance" dated by September 15, 2014, No. 530.

In particular, this Decree provides for the approval of the following regulatory acts in the field of Public Procurement: 1)Methodological instructions for the evaluation of bids; 2) Provision on the application of the framework agreement; 3) Standard tender documentation for procurement of goods, works and services by the one-stage bidding method; 4) Standard tender documentation for procurement of goods, works and services using the two-stage bidding method; 5) Standard tender documentation for procurement of goods, works and services using a simplified method.

In addition, this Decree also provides for amendments to the Methodological Instruction on the Application of Benefits to Internal Suppliers (Contractors) and to the Regulation on the Rules for Conducting Electronic Public Procurement, approved by the Decree of the Kyrgyz Republic Ministry of Finance dated by October 14, 2015, No. 175-P.

The Statement of the Kyrgyz Republic Government dated by September 13, 2019, No. 473 "On special terms for joint-stock companies, in the authorized capital of which 50 or more percent of shares belong to the state" - was approved.

In addition, in accordance with the Statement of the Kyrgyz Republic Government dated by April 15, 2019, No.162, the procedure for public procurement related to the production and (or) personification of documents of state significance and special state forms - was approved.

In accordance with the Statement of the Kyrgyz Republic Government dated by May 31, 2019, No.243, the Regulation on the Procedures for Conducting Public Procurement of Goods, Works and Services through the Electronic Catalogue of the Public Procurement Web Portal - was approved.

During 2020, in order to bring regulatory legal acts in line with the Law of the Kyrgyz Republic "On public procurement" (hereinafter referred to as the Law), the following have been developed:

- 1. "Standard Tender Documentation for Consulting Services" (approved by the Statement of the KR Government dated by March 6, 2020, No.136);
- 2. "On Amendments to the Regulations on the Procedure for the Operation of the Independent Interdepartmental Commission for Consideration of Complaints against the Actions of Procuring Organizations and the Inclusion of Unreliable Suppliers (Contractors) in the Database during Public Procurement" (approved by the KR MoF Decree dated by March 30, 2020, No.P);
- 3. "On the allocation of funds within the framework of the digital transformation program of the Kyrgyz Republic to complete work on the introduction of an electronic signature on the web portal of public procurement, in order to fulfill obligations to ensure the mutual recognition of an electronic signature under the" Treaty on the Eurasian Economic Union "(approved by the KR Government Resolution dated by 05.06.2020, No.203-r);

According to the draft Law of the Kyrgyz Republic "On Amendments to the Law of the Kyrgyz Republic "On Public Procurement", initiated by the deputies of the Jogorku Kenesh of the Kyrgyz Republic, proposals were made to introduce changes in the Law regarding publishing information on beneficial owners at the public procurement web portal, publishing information on agreement (contract) in terms of the name of the company to which the contract was awarded, the list of cases of applying the direct contracting method was expanded, which allows procurement under the exemption from the national regime for a period of two years, as well as a number of changes to eliminate gaps and collisions aimed at reducing corruption risks in the implementation of public procurement.

The Law mentioned above, on November 5, 2020, was adopted at a plenary session of the Jogorku Kenesh of the Kyrgyz Republic, on December 18, 2020, signed by the President of the Kyrgyz Republic, on December 29, 2020, published in the Erkin-Too newspaper, and came into force after 30 calendar days from the date of official publication.

In addition, in order to provide state support to domestic manufacturers (internal contractors), stimulate the domestic economy, increase their competitiveness and provide the population with jobs, as well as for the timely adoption of anti-crisis measures to reduce the negative consequences of the spread of COVID-19, there were amendments made to the Law in terms of establishing a fixed amount of benefits for internal suppliers and contractors, conducting operational purchases in high readiness mode (procurement under force majeure circumstances) (approved by the Law of the Kyrgyz Republic "On Amendments to the Law of the Kyrgyz Republic "On Public Procurement" dated by 20 April 2020, No.48)

The KR MoF Decree was developed and approved on October 2, 2020, No.99-P "On approval of the Instruction (Manual) for the administration of the electronic catalog of goods, works and services of the public procurement web portal". The KR MoF Decree dated by October 30, 2020, No.105-P "On approval of the general classifier of public procurement of the Kyrgyz Republic" was developed and approved.

According to the Article 48 of the Law "On Public Procurement", complaints must be submitted through the Official Public Procurement Portal (hereinafter referred to as the Portal). All complaints submitted through the Portal are publicly available. The total number for 2020 is 2877 complaints. On the basis of the 2020-year results, the Independent Interdepartmental Commission considered 764 complaints, 1321 complaints were rejected, 9 are under consideration, 103 complaints were withdrawn. At the end of 2020, 41 suppliers were included in the Database of Unreliable (Unscrupulous) Suppliers (Contractors).

To Reduce Risks of Corruption:

- Introduction of a two-package one-stage method for public procurement, where at the first stage the bids are assessed for compliance with the qualifications and technical requirements of the procuring entity, and at the second stage the assessment of determining the winner is at the lowest estimated cost;
- Access to quotations through commercial banks was closed, so amendments have been made to the Law of the Kyrgyz Republic "On Public Procurements", where the guaranteed security of the tender application is made from the planned purchase amount, when it was previously made from the amount of the participant's tender application.
- The Kyrgyz Republic Ministry of Finance attracted technical assistance from USAID (United States Agency for International Development) in the Kyrgyz Republic to generate a database on all suppliers (contractors), consultants involved in public procurement with complete and reliable information.

Active work is underway to reform the public procurement system in order to support domestic producers, and at present a lot of attention is paid to procurement of goods within the framework of public procurement from domestic producers.

In order to develop small and medium-sized businesses in the regions, the Kyrgyz Republic Ministry of Finance is actively working on introduction of an Electronic Catalogue. At present time, the Kyrgyz Republic Government issued the Statement "On Approving the Procedure for State Procurement of Goods, Works and Services through Electronic Catalogue" dated by May 30, 2019, No. 243, and developed a platform for Electronic Catalogue of goods, works and services, which operates in pilot mode at the link http://catalog.gov.kg

In September 2019, the Catalogue (www.tandoo.zakupki.gov.kg) was launched and work began on filling the content. Procurements through the Catalog are not performed, since not all the processes are integrated with the Electronic Government Procurement Portal.

8. Improving the revenue control system in budget execution. In order to improve tax administration, analysis and collection of revenues during the year, by the Resolution of the Government of the Kyrgyz Republic dated by November 13, 2018, No.532 "On Amendments to the Resolution of the Government of the Kyrgyz Republic dated by August 26, 2015, No.604", in accordance with the Budget Classification of the Kyrgyz Republic there were approved: the Guidelines for implementation of functions of budget resource administrators of the Kyrgyz Republic, and the Register of sources of budget revenues by administrators of budget resources of the Kyrgyz Republic. The Resolution of the Government of the Kyrgyz Republic of December 31, 2018 No.648 was adopted on the full transfer from January 15, 2019 of the functions of administering insurance contributions from the Social Fund of the Kyrgyz Republic to the State Tax Service.

Since July 1, 2018, a project for the issuance of electronic patents (E-patent) was implemented, which enabled to significantly reduce time and labor costs of taxpayers, created favorable conditions for taxpayers, expanded reach of entrepreneurs by means of attractiveness and availability of the procedure for remotely obtaining patents and paying for them through technical infrastructure devices.

1.5.2.3. Improved financial reporting and control

9. Improving accounting and reporting standards. By the KR MoF Decree "On Approval of Regulatory Legal Acts and Methodological Documents on Accounting and Reporting of Budgetary Institutions" dated by December 31, 2013, No.221-P, the accounting policy of the general government sector was approved (includes 11 standards of Financial Reporting Standards for the Public Sector).

Within the framework of the implementation of the Second project of CBPFM, the adopted standards of FRSPS will be elaborated further.

10. Improving internal audit and control procedures. The Statement of the Government of the Kyrgyz Republic dated by January 18, 2018, No.33 "On Amending the Statement of the Government of the Kyrgyz Republic "On the Creation of Internal Audit Services in State Bodies and Institutions, Local Self-Government Bodies of the Kyrgyz Republic" dated by March 13, 2009, No.177" was adopted. According to this resolution, Internal Audit Services were created (in 30 state bodies and institutions), qualification requirements for internal auditors were established (today 84 internal auditors have qualification certificates for internal auditors in the public sector).

The Law of the Kyrgyz Republic of May 26, 2018, No.55 "On Amendments to Certain Legislative Acts of the Kyrgyz Republic on Non-Tax Revenues and Internal Audit Issues" was adopted. By Decrees of the Ministry of Finance of the Kyrgyz Republic, the Regulation on Certification of an Internal Auditor in the Public Sector was approved, and the Examination and Appeal Commission was established to certify internal auditors in the public sector.

The program of the Qualification Exam was approved by the Minister of Finance of the Kyrgyz Republic.

- 11. Improving external control and audit procedures. As part of improving the methodological base of the Accounts Chamber of the Kyrgyz Republic in the field of state audit, the following documents were developed and approved by the Resolution of the Council of the Accounts Chamber of the Kyrgyz Republic:
- Methodological recommendations for ensuring quality control of the audit.
- Methodological recommendations for the application of audit sampling procedures.

In pursuance of the Decree of the Accounts Chamber of the Kyrgyz Republic dated by February 21, 2018, No.10-6/28 "On approval of the Procedure for organizing audits and ensuring their quality", the leaders of the audit teams are working to strengthen control over the quality of audits by filling out standard forms for controlling the quality of Audit Decisions. The system of the state audit is being improved further.

2. Detailed analysis of PFM performance

Transfers from a higher-level of Government (HLG)

This indicator assesses the extent to which transfers to the subnational government from a higher-level government are consistent with original approved high-level budgets, and are provided according to acceptable time frames. The indicator contains three dimensions, and uses the M1 (WL - weakest link) method for aggregating dimension scores.

Indicator/Dimension	Score
Transfers from a higher level of government	A
HLG -1.1 Outturn of transfers from higher-level	N/a
HLG-1.2. Earmarked grants outturn	A
HLG-1.3 Timeliness of transfers from higher-level	A

HLG-1.1 Outturn of transfers from higher-level government

The relations within the budgetary system of the Kyrgyz Republic are regulated by establishing standards for deductions from the national revenues and inter-budgetary transfers (Article 53 of the Budget Code). The transfers to local budgets are in the form of: a) equalizing transfers; and b) targeted transfers. The equalizing transfers are provided from the republican budget to cover the financial gap between the level of income and the needs of the local government budgets. While the targeted transfers are provided from the national (central) level budget usually to the sub-national one, for specific purposes. There were no equalising transfers provided to LSG Krupskaya in the period 2017-2019, therefore, this dimension (HLG-1) is non-applicable.

HLG-1.2 Earmarked grants outturn

The earmarked (also referred to hereafter as targeted) transfers are defined in Article 55 of the Budget Code. They are made available from the republican budget to LSG Krupskaya for the following purposes: i). compensation for less revenue in local budgets during the budget year, as well as additional expenses or losses resulting from the adoption of regulatory legal acts; ii). financing of local budget expenditures when certain powers of the national government are delegated to the local self-government bodies on the basis of a law or an agreement; iii). joint financing of expenditure from the republican and local budgets.

The planned and actual targeted transfers for the three years of assessment are in the table below.

(The amounts are in `000 SOMS)

Year	Budget	Actual	%
2017	3,489.8	3,489.6	99%
2018	151.8	151.8	100%
2019	382.3	382.3	100%

Source: LSG Krupskaya Mo

There was no difference between the original budget estimate and actual earmarked transfers in each of the last three years 2017-2019. Hence, the score for this dimension is A.

HLG-1.3 Timeliness of transfers from higher-level government

There are two types of transfers: i) equalizing - funds provided from the Republican Budget to cover the financial gap between the revenues and the needs of the local budgets .and ii). Targeted - funds provided as grants for specific purposes. Both are subject to approval with the issue of the Republican budget every year.

Article 95 of the Budget Code stipulates that the Ministry of Finance of the Kyrgyz Republic send budget calendar, no later than July 15 of the year preceding the next budget year, to the local governments together with the revenue estimate and the inter-budgetary transfers (equalizing transfers).

After the approval of the Republican budget, the Ministry of Finance of the Kyrgyz Republic, within 10 days, send to the local self-government bodies the amount of inter-budgetary transfers (equalizing transfer).

In accordance with the procedure for the volume of equalization transfers, they are distributed by the Ministry of Finance of the Kyrgyz Republic to the local budgets through their territorial offices in accordance with the established methods and formula. Equalizing transfers are provided in accordance with the quarterly distribution of budget revenues and expenditures for the next financial year.

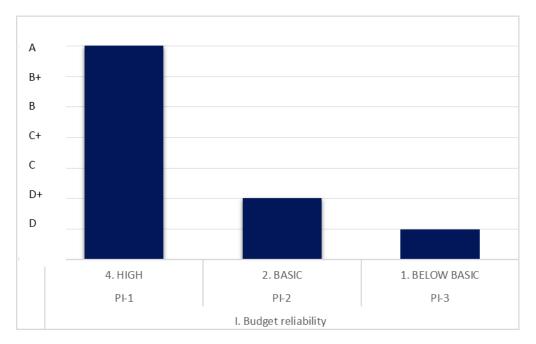
Both equalizing and targeted transfers are provided by the Ministry of Finance on a monthly basis by the 20th day of the current month, based on submitted applications of local governments. Information about all transfers was received for the three years of assessment. All transfers were disbursed to LSG Krupskaya as actual monthly transfers distributed evenly across the year. The transfer was disbursed before 20th day of the month. The score is A.

PILLAR ONE: Budget reliability

What does Pillar I measure? The government budget is realistic and is implemented as intended. This is measured by comparing actual revenues and expenditures (the immediate results of the PFM system) with the original approved budget.

Overall performance: key strengths and weaknesses:

Expenditure budgets, at aggregate levels, are reliable (PI-1), however, the revenue budget is not reliable (PI-3). The reliability of aggregate expenditure is not demonstrated at the composition level, where it is found to be less credible at both functional and economic levels (PI-2.1 and PI-2.2). Revenue is also not reliable at composition level (PI-3.2). The continuous budget reallocations also raise questions about budget credibility as well as the delivery of government services based on its original policy intent. The government also respects the limit on contingency vote. Figure 2.1 below shows the aggregate scores per indicator for this pillar.



PI-1. Aggregate expenditure outturn

What does PI-1 measure? This indicator measures the extent to which aggregate budget expenditure outturn reflects the amount originally approved, as defined in government budget documentation and fiscal reports. There is one dimension for this indicator.

Coverage: Budgetary central government (BCG). Time period: Last three completed fiscal years.

Indicator/Dimension	Score
PI-1. Aggregate expenditure outturn	A
1.1. Aggregate expenditure outturn	A

General description of the system in place in LSG Krupskaya: In accordance with the Article 95 of the Budget Code, drafts of local budgets for the following/next budget year and the forecast period are developed in accordance with the procedure and terms established by the relevant local keneshes. The Budget Code clearly sets out the conditions for budget adjustment including increasing of the total budget.

Recent or ongoing reform activities: None

1.1 Aggregate expenditure outturn

Performance level and evidence for scoring (thousand soms)

Year	Budget	Actual	%Outturn
2017	51,462.30	47,558.20	92.5%
2018	65,057.70	64,400.30	99%
2019	60,738.90	59,813.20	98.5%

Source: Resolution of the Aiyl Kenesh of LSG Krupskaya (Parliament) on the budget and annual budget performance reports 2017, 2018 and 2019.

Comparison of the actual total expenditures with the initially approved budget of the Krupskaya Ayil-Okmoty show that the actual performance of the expenditure side of the budget deviated from the original budget by -7.5 percent in 2017, -1.0 percent in 2018 and -1.5 percent 2019 year. Please see table above. Deviations from the original budget were less than 5 percent in two of the past three years between 2017 and 2019. The detailed calculation is given in Annex 4. *Hence, the score for the present dimension is A*.

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> Aggregate expenditure outturn was between 95% and 105% of the approved aggregate budgeted expenditure in two of the three years.

PI-2. Expenditure composition outturn

What does PI-2 measure? This indicator measures the extent to which reallocations between the main budget categories during execution have contributed to variance in expenditure composition. It contains three dimensions and uses the M1 (WL) method for aggregating dimension scores.

Coverage: BCG.

Time period: Last three completed fiscal years.

Indicator/Dimension	Score
PI-2. Expenditure composition outturn (M1)	D+
2.1. Expenditure composition outturn by function	С
2.2. Expenditure composition outturn by economic type	D
2.3. Expenditure from contingency reserves	A

General description of the system in place in LSG Krupskaya: The conditions for amendment and redistribution of funds from Republican and Local budgets in the process of their execution are clearly stipulated in the Budget

Code. Article 109 of the Budget Code states that the total value of redistributed funds throughout a financial year should not exceed 5 percent of the total expenditures for each main budget unit (unit, recipient) of budget funds separately.

Recent or ongoing reform activities: None.

2.1. Expenditure composition outturn by function

<u>Performance level and evidence for scoring</u>: The aggregate deviations of expenditures between the initially approved budget and its actual execution in the context of the functional classification of expenses amounted to 6.5 percent in 2017, and 13.2 percent in 2018, and 15.6 percent in 2019. Please see table 2.1 below. A detailed table of functional classification of expenditures analysis is given in the Annex 4.

Table 2.1: Budget and Actual Expenditure Allocations by Functional Classification (SOM thousands)

	2017			2018			2019		
Functional Head	Budget	Actual	% Var.	Budget	Actual	% Var.	Budget	Actual	% Var.
General Public Services	6,236.3	5,603.3	3.0%	12,343.6	12,424.6	1.3%	7,842.1	7,846.1	1%
Defence									
Public Order & Safety									
Economic Affairs		42.7	0.0	220.0	1,020.0	366.8%	220.0	247.2	13.4%
Environmental Protection									
Housing & Community Amenities	24, 548.2	21,370.3	6.0%	24,750.1	27,829.0	13.2%	23,746.5	28,097.2	19.4%
Health	736.2	732.0	7.4%	200.0	186.0	6.4%	150.0	100.0	32.7%
Recreation, Culture & Religion	1, 436.5	2,323.0	74.7%	1,979.8	1,919.9	2.4%	3, 901.1	2,947.3	23.8%
Education	15,782.6	14,922.8	2.1%	22, 359.4	18,046.7	18.7%	21,129.2	17,262.6	17.5%
Social Protection	2,198.5	2,168.1	6.5%	2,754.8	2,750.1	0.5%	3,300.0	3,239.8	0.9%
Total Expenditure*	50,938.3	47,162.2	6.5%	64,607.7	64,176.3	13.2%	60,288.9	59,740.2	15.6%

Source: Resolution of the Aiyl Kenesh of LSG Krupskaya (Parliament) on the budget and annual budget performance reports 2017, 2018 and 2019.

As can be seen from the Table 2.1 above, during budget execution, all the categories of expenditures are prone to changes, of which, the largest deviations were shown in: "Economic Issues" and "Recreation, Culture and Religion". Small deviation was also shown in: "Healthcare", "Education" and "Housing and Municipal Services". In 2017, the expenditure for "Recreation, Culture and Religion" was increased by 886.5 thousand soms more than planned. At

^{*}Total expenditure is excluding budget contingency and interest expenditure. This is also excluding budget supplement

the same time, "Education" was less by 859.8 thousand soms, "Housing and Municipal Services" by 3,177.9 thousand soms, and "Public Services of General Purpose" by 633.0 thousand soms. In 2018, financing of the "Economic Issues" was increased by 800.0 thousand soms and "Housing and Municipal Services" by 3,078.9 thousand soms. At the same time, "Education" is underfunded by 4,312.7 thousand soms. In 2019, "Housing and Utilities" was over by 4,350.7 thousand soms more than planned, and such sections as "Education" were less by 3,866.6 thousand soms, and "Recreation, Culture and Religion" was less by 963, 8 thousand soms. The deviation in the expenditure composition of functional classification was less than 15% in 2 out of 3 years. *Hence, the score for the present dimension is C.*

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> Even though the LSG Krupskaya's fiscal discipline in terms of respecting aggregate budget (PI-1) is generally good, in-year adjustments within the government agencies' budget and across agencies is frequent resulting is high composition variance.

2.2. Expenditure composition outturn by economic type

Performance level and evidence for scoring:

Table 2.2: Estimates and Actual Budgetary Allocations by Economic Classification (SOM thousands)

		2017			2018			2019	
Economic Head	Budget	Actual	% Dev.	Budget	Actual	% Dev.	Budget	Actual	% Dev.
Compensation of Employees	3,355.4	3,738.4	20.3%	4,348.1	5,523.6	27.9%	4,167.7	5,673.5	37.4%
Use of Goods and Services	38,044.1	34,480.8	2.1%	53,438.3	47,279.0	10.9%	52,036.1	44,702.1	13.3%
Interest									
Subsidies									
Grants									
Social Benefits	2,198.5	2,168.1	6.5%	2,754.8	2,750.1	0.5%	2,800.0	2,800.0	0.9%
Other Expenses					6.2		15.0		100%
Consumption of fixed capital	7,340.3	6,774.9	0.3%	4,066.5	8,617.4	113.3%	1,270.1	6,564.6	421.6%
Total Expenditure	50,938.3	47,162.2	3.2%	64,607.7	64,176.3	18.1%	60,288.9	59,740.2	23%

Source: Resolution of the Aiyl Kenesh of LSG Krupskaya (Parliament) on the budget and annual budget performance reports 2017, 2018 and 2019.

For the period from 2017 to 2019, deviations in expenditures by economic classification amounted to 3.2 percent, and 18.1 percent and 23.0 percent, respectively. Please see table 2.2 below. A detailed table of economic classification of expenditures analysis is given in the Annex 5. In the course of budget execution, all items of expenditures were prone to changes, of which, the largest variance was on observed on consumption of fixed capital, where the spending has been significantly above the budget in 2018 and 2019. The expenditure on compensation of employees has also been above the budget in all the three years. *Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> Even though the LSG Krupskaya's fiscal discipline in terms of respecting aggregate budget (PI-1) is generally good, in-year adjustments within economic classification has been significant due to weak.

2.3. Expenditure from contingency reserves

Performance level and evidence for scoring:

Table 2.3: Contingency share of original budget, FYs 2017-2019

Year	Contingency share of original budget	Average contingency share
2017	0.8	
2018	0.3	0.4%
2019	0.1	

Source: Resolution of the Aiyl Kenesh (Parliament) of LSG Krupskaya on the budget and annual budget performance reports 2017, 2018 and 2019.

Reserves for contingencies are provided for in the initially approved budget, both in the National Budget and in the Local Level Budgets.

Despite the fact that A/O Krupskaya allocates budgetary funds to the "Reserve" to cover unforeseen expenses, these allocations represent a very small amount. The share of the actual consumption of the reserve fund in the total expenditures of the local budget: in 2017 - 0.8%; in 2018 - 0.3%; and in 2019 - 0.1%. Please see table 2.3 above. Hence, the score for the present dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> During the last three years, actual expenditures accrued for unforeseen expenses were less than 1% of the total expenditures.

PI-3. Revenue outturn

What does PI-3 measure? This indicator measures the change in revenue between the original approved budget and end-of-year outturn. It contains two dimensions and uses the M2 (AV) method for aggregating dimension scores. *Coverage: BCG.*

Time period: Last three completed fiscal years.

Indicator/Dimension	Score
PI-3. Revenue outturn	D
3.1. Aggregate revenue outturn	D
3.2. Revenue composition outturn	D

<u>General description of the system in place in LSG Krupskaya</u>: There is a territorial office of State Tax Service (STS) in Sokuluk region covering LSG Krupskaya. There is no tax administration service on the level of LSG Krupskaya. The revenue administration service is shared between the regional office of the State Tax Service in Sokuluk and the non-tax revenue collection the SNG Krupskaya. SNG Krupskaya collect non-tax revenue (17%) and the regional office of the State Tax Service in Sokuluk collect the tax revenue (83%).

As part of the fiscal forecast, revenue forecast is prepared for three years. The forecast segregates revenue into different classification such as tax revenues, non-tax revenues, received official transfers, etc.

Recent or ongoing reform activities: None

3.1. Aggregate revenue outturn

Table 3.1: Comparison of Budgeted & Actual Revenue (SOM thousands)

Year	Budget	Actual	Outturn (%)
2017	51,426.3	63,504.90	123%
2018	65,057.7	52,660.20	81%
2019	60,738.9	57,250.70	95%

Source: Resolution of the Aiyl Kenesh (Parliament) of LSG Krupskaya on the budget and annual budget performance reports 2017, 2018 and 2019.

<u>Performance level and evidence for scoring</u>: Actual revenue outturn was in excess of between 92% and 116% of budgeted revenue in at least two of the last three years. It was 123%, 81% and 95% for the years 2017, 2018 and 2019 respectively. *Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Aggregate revenue outturn was not consistent throughout the years. Collection of revenue was significantly above budget in year 2017 but reduced dramatically in 2018. The performance improved and collection was close to target in 2019.

3.2. Revenue composition outturn

Table 3.2: Revenue Composition Outturn FYs 2017-2019

Years	Composition Variance
2017	39%
2018	17.9%
2019	10.5%

Source: Resolution of the Aiyl Kenesh (Parliament) of LSG Krupskaya on the budget and annual budget performance reports 2017, 2018 and 2019.

Performance level and evidence for scoring: This dimension measures the variance in revenue composition during the last three years. It includes actual revenue by category compared to the originally approved budget. In 2017, the composition variance was at 39%. However, it has shown continuous improvement to 17.9% and 10.5% in 2018 and 2019. The calculations upon which the Table is based are reported in Annex 4. *Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> The poor performance was mainly caused due to the variance on different tax components, which was either over/under budgeted significantly specially in 2017 and 2018. However, this is showing a trend of improving.

PILLAR TWO: Transparency of public finances

What does Pillar II measure? Information on public financial management is comprehensive, consistent, and accessible to users. This is achieved through comprehensive budget classification, transparency of all government revenue and expenditure including intergovernmental transfers, published information on service delivery performance and ready access to fiscal and budget documentation.

Overall performance: key strengths and weaknesses

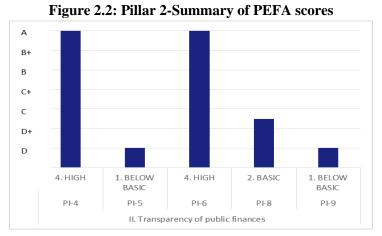
The Budget Classification of the Kyrgyz Republic currently allows the aggregation of expenditures up to two (2) digits, revenues - up to three (3) digits, and for the purposes of microanalysis - disaggregation is possible up to eight (8) digits, both in terms of expenditures and revenues of the budget (PI-4) scores 'B'. The classification of the Charts of Accounts (CoA) allows full comparison to the budget for the recurrent and capital expenditures and hence, full coverage and comparability of reports (PI-28.1) scores 'A'.

Budget documentation is found to the weakest (PI-5) scores D, where only two basis elements are two additional elements fulfilled. Strong point is that there are no expenditures or revenues outside financial reports (PI-6) scores A. Extra budgetary units do not exist at LSG Krupskaya. Since there are no subnational governments at LSG Krupskaya, PI-7 is not applicable.

Main weaknesses identified in the transparency of public finances are related with performance information for service delivery, where information is not published annually on the activities to be performed under the policies or programs of ministries or a framework of performance indicators relating to the outputs or outcomes of ministries is not in place. Extensive work has been done to introduce program-based budgets (PBBs) at the level of local budgets; however, this is not yet implemented in LSG Krupskaya. A strong point to note that information on resources received by frontline service delivery units is collected and recorded for all budgetary institutions, disaggregated by source of funds. A report compiling the information is prepared annually (PI-8).

Public access to fiscal information remains to be poor (PI-9) score D. out of the required five basic and four additional elements, the government makes available to the public one basic element fully and two partially, and none of the additional elements in accordance with the specified timeframe.

Figure 2.2 below shows the aggregate scores per indicator for this pillar.



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PI-4. Budget classification

What does PI-4 measure? This indicator assesses the extent to which the government budget and accounts classification is consistent with international standards. There is one dimension for this indicator.

Coverage: BCG.

Time period: Last completed fiscal year.

Indicator/Dimension	Score
PI-4. Budget classification	В
4.1. Budget classification	В

General description of the system in place in LSG Krupskaya: The LSG Krupskaya's Chart of Accounts (COA) reflects administrative, economic and functional classifications for formulation, execution, and reporting. The classifications can be, and are, easily mapped to international standards, such as GFS and COFOG. Changes and additions are made to the budget classification in the course of budget execution. So, in connection with the implementation of the program budget in the Kyrgyz Republic, the current classification was supplemented with a new section: "Program classification" (Decree of the Kyrgyz Republic Ministry of Finance No. 161-P dated by December 21, 2017

Recent or ongoing reform activities: None

4.1. Budget classification

<u>Performance level and evidence for scoring</u>: The Ayil Okmotu Krupskaya currently applies the Budget Classification of the Kyrgyz Republic, which was developed and implemented in 2007 in accordance with the Government Finance Statistics Manual 2001 (GFSM 2001). Prior to the transition to the GFS 2001, the Kyrgyz Republic used the budget classification developed according to GFS 1986.

Changes and additions are made to the budget classification in the course of budget execution. So, in connection with the implementation of the program budget in the Kyrgyz Republic, the current classification was supplemented with a new section: "Program classification" (Decree of the Kyrgyz Republic Ministry of Finance No. 161-P dated by December 21, 2017). Currently the budget classification includes the following sections:

- Revenue classification.
- Expenditure classification.
- Classification of operations with assets and liabilities.
- Functional classification (COFOG).
- Departmental classification.
- Program classification

At present, the Budget Classification of the Kyrgyz Republic currently allows the aggregation of expenditures up to two (2) digits, revenues - up to three (3) digits, and for the purposes of microanalysis - disaggregation is possible up to eight (8) digits, both in terms of expenditures and revenues of the budget.

In addition, the Chart of Accounts for accounting in budgetary institutions in the Kyrgyz Republic is integrated with the Budget Classification, which ensures comparability and transparency of the budget.

Consequently, in the Ayil Okmotu Krupskaya, budget preparation, its execution, accounting and reporting of the **local budget** is undertaken by classification corresponding to the GFS/COFOG standards. *Hence, the score for the present dimension is B*.

PI-5. Budget documentation

What does PI-5 measure? This indicator assesses the comprehensiveness of the information provided in the annual budget documentation, as measured against a specified list of basic and additional elements. There is one dimension for this indicator.

Coverage: BCG.

Time period: Last budget submitted to the legislature.

Indicator/Dimension	Score
PI-5. Budget documentation	D
5.1. Budget documentation	D

General description of the system in place in LSG Krupskaya: In accordance with the Article 95 of the Budget Code, drafts of local budgets for the following/next budget year and the forecast period are developed in accordance with the procedure and terms established by the relevant local keneshes, in compliance with the requirements of the Budget Code, taking into account the calendar plan for development of the draft republican budget approved by the Government. The last budget submitted to the legislature was for FY 2020 and the requirements are met for 2 basic elements out of 4 and 2 additional elements out of 8. *Hence, the score for the present dimension is D.*

Recent or ongoing reform activities: None

5.1. Budget documentation

Table 3.3 Information in Budget documentation for 2020

Elements required	Fulfilled	Explanation
Basic Elements		
Forecast of the fiscal deficit or surplus or accrual operating result.	Yes	The projected budget balance is the difference between tax, non-tax revenues plus targeted transfer from the Republican Budget and total operating and capital expenditures. However, the information provided allows estimate a difference between total revenues and total expenditures.
2. Previous year's budget outturn, presented in the same format as the budget proposal.	No	This information is not included in the documentation submitted to Parliament.

Elements required	Fulfilled	Explanation
Basic Elements		
3. Current fiscal year's budget (revised budget or estimated outturn) in the same format as the budget proposal.	No	This information is not attached to the budget documents submitted to Parliament. However, this information is provided to the Sokuluk department of the Ministry of Finance
4. Aggregated budget data for both revenue and expenditure according to the main heads of the classifications used, including data for the current and previous years.	Yes	Tables containing information for all three years together on different classifications are included in the budget documents
Additional elements		
5. Deficit financing, describing its anticipated composition.	No	This information is not provided to Parliament
6. Macro-economic assumptions, including at least estimates of GDP growth, inflation, interest rates and the exchange rate.	NA	GDP growth, inflation and other forecasts for the main macroeconomic indicators are the responsibility of the National Government
7. Debt stock, including details at least for the beginning of the current year presented in accordance with GFS or other comparable standard.	NA	The LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019.
8. Financial assets, including details at least for the beginning of the current fiscal year presented in accordance with GFS or other comparable standard.	Yes	The assessment team was informed that information on financial assets held by LSGs is available.
9. Summary information on fiscal risks, including contingent liabilities such as guarantees, and contingent obligations such as those arising from PPP contracts.	No	LSG did not publish information on financial risks, arising from non-publication of actual amounts of debts
10. Explanation of budget implications of new policy initiatives and major new public investments, with estimates of the budgetary impact of all major revenue policy changes and/or major changes to expenditure programmes.	No	The budget documentation does not include explanations about an impact made by main political initiatives and others on the budget
11. Documentation on the medium-term fiscal forecasts.	Yes	The socio-economic development forecast prepared in the first phase of the budget process is revised before the budget is presented to Parliament in September each year.
12. Quantification of tax expenditures	No	This is not presented

Source: Letter to Aiyl Kenesh on the draft budget for 2020-2022 (the letter is dated by December 30, 2019 No. 02-16/358); Statement of the Aiyl Kenesh of the Aiyl Aimak named after Krupskaya of the Sokuluk Raion (district) dated by January 30, 2020 No. 01-6/1 "On approval of the budget for 2020 and forecast for 2021-2022" (text of the Statement is of 1 page, annexes to the budget – are at 9 sheets).

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The Government of LSG Krupskaya does not submit most of the basic and additional elements with the budget document.

PI-6. Central government operations outside financial reports

What does PI-6 measure? This indicator measures the extent to which government revenue and expenditure are reported outside central government financial reports. It contains three dimensions and uses the M2 (AV) method for aggregating dimension scores.

Coverage: Central Government.

Time period: Last completed fiscal year.

Indicator/Dimension	Score
PI-6. Central government operations outside financial reports	A
6.1. Expenditure outside financial reports	Α
6.2. Revenue outside financial reports	A
6.3. Financial reports of extrabudgetary units	NA

<u>General description of the system in place in LSG Krupskaya</u>: There are no central government operations outside financial reports in LSG Krupskaya. All operations are part of the financial statements.

Recent or ongoing reform activities: None

6.1. Expenditure outside financial reports

There are no expenditures outside financial report. Hence, the score for the present dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: All expenditures are reported in the financial statements.

6.2. Revenue outside financial reports

<u>Performance level and evidence for scoring</u>: There are no revenues outside financial reports. *Hence, the score for the present dimension is A.*

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: All revenues are reported in the financial statements. *Hence, the score for the present dimension is A.*

6.3. Financial reports of extrabudgetary units

<u>Performance level and evidence for scoring</u>: There are no extrabudgetary units in LSG Krupskaya. *Hence, this dimension is NA*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There are no extrabudgetary units in LSG Krupskaya.

PI-7. Transfers to subnational governments

What does PI-7 measure? This indicator assesses the transparency and timelines of transfers from central government to subnational governments with direct financial relationships to it. It considers the basis for transfers from central government and whether subnational governments receive information on their allocations in time to facilitate budget planning. It contains two dimensions and uses the M2 (AV) method for aggregating dimension scores.

Coverage: CG

Time period: Last completed fiscal year.

Indicator/Dimension	Score
PI-7. Transfers to subnational governments	NA
7.1. System for allocating transfers	NA
7.2. Timeliness of information on transfers	NA

General description of the system in place in LSG Krupskaya: There are no subnational governments in LSG Krupskaya.

Recent or ongoing reform activities: None

7.1. System for allocating transfers

This dimension is not applicable.

7.2. Timeliness of information on transfers

This dimension is not applicable.

PI-8. Performance information for service delivery

What does PI-8 measure? This indicator examines the service delivery information in the executive's budget proposal or its supporting documentation, and in year-end reports or performance audits or evaluations, as well as the extent to which information on resources received by service delivery units is collected and recorded. It contains four dimensions and uses the M2 (AV) method of aggregating dimension scores.

Coverage: CG.

Time period: Dimension 8.1: Performance indicators and planned outputs and outcomes for the next fiscal year. Dimension 8.2: Outputs and outcomes of the last completed fiscal year. Dimensions 8.3 and 8.4: Last three completed fiscal years.

Indicator/Dimension	Score
PI-8. Performance information for service delivery	D+
8.1. Performance plans for service delivery	D
8.2. Performance achieved for service delivery	D
8.3. Resources received by service delivery units	A
8.4. Performance evaluation for service delivery	D

General description of the system in place in LSG Krupskaya: According to the current legislation of the Kyrgyz Republic, certain issues of education, health care, cultural institutions, social security and the state services provided by them are fully funded from the Republican Budget. Buildings and structures of educational institutions, cultural institutions, incl. ongoing and major repairs and arrangement of the adjacent territories are maintained at the expense of the local budget.

In this connection, planning of the provision of services and the achieved efficiency of the provision of services by the sectoral institutions of LSG is carried out within the framework of program budgets of relevant ministries and agencies, financed from Republican Budget.

Recent or ongoing reform activities: Within the framework of training activities for consolidation of PBB methodology and maintaining a required level of skills in working with PBB at the level of local budgets, the Training Center of KR MoF, together with Department of Budget Policy of the KR MoF, in 2019, organized and conducted a seminar on generation and execution of a budget on program basis for 55 employees of budgetary institutions and municipal enterprises. For 32 employees of KR MoF, subordinate and territorial departments of KR MoF, representatives of local self-government bodies, an online course was held on the topic "Program budgeting, using DLT" (distance learning technologies), and 16 persons were trained during this course and registered.

As a result of the pilot project, the program budget and program classification will be introduced across all the LSGs. At the same time, given that certain issues of education, health care, cultural institutions, social security and the public services provided by them are fully funded from the Republican Budget, while local budget maintains buildings and structures of educational institutions, including current and major repairs and development of the adjacent territories; that is the program budget of LSG include only those establishments, which are within the competence of those LSGs.

The implementation of the program budget in Krupskaya has not yet begun. At the same time, the Ayil Okmotu Krupskaya, together with the territorial bodies of the Ministry of Education and Science and secondary education, preschool and out-of-school organizations, ensure the implementation of the state policy in the field of education in accordance with the legislation of the Kyrgyz Republic. It monitors the activities of educational institutions on implementation of state policy in the field of education, provision of quality education, proper performance of functions defined by a Charter of an educational institution, protection of students and employees' health.

Aiyl okmotu maintain records of children to be trained in educational programs of preschool, primary, secondary education. Aiyl okmotu promote development of municipal educational institutions in accordance with needs of population; studies a current level and trends in development of educational processes in educational institutions.

Annual action plans are prepared by LSG bodies and are approved together with the budget. However, performance indicators for planned outcomes in services delivered by general education institutions are not included in Krupskaya's budget documents and are not published.

8.1. Performance plans for service delivery

<u>Performance level and evidence for scoring</u>: Introduction of program budgeting in the Kyrgyz Republic was active in 2011, when six line ministries were included in the pilot project for program budgeting. These six line ministries presented their budgets for 2012-2014. Starting from this period, the list of ministries and agencies presenting budgets in a programmatic format has gradually expanded, with full coverage of all ministries and agencies financed from the Republican Budget. Since 2017, budgets on a programmatic basis are submitted by all ministries and agencies financed from the Republican Budget.

In 2017, in the implementation of the norms of the Budget Code of the Kyrgyz Republic (Articles 82, 84, 86), approved by the Statement of the KR Government dated December 30, 2017 No. 854 "On budgeting on a program basis", instructions were issued:

- On the procedure for generation, consideration and implementation of Medium-term strategies for budget expenditures.
- On the procedure for generation, consideration and implementation of budgets on a programmatic basis.
- On procedure for determining indicators of effectiveness of budget programs and measures.

In the same year, a pilot project was implemented on financing of 4 ministries (Ministry of Labor and Social Development of the Kyrgyz Republic, Ministry of Education and Science of the Kyrgyz Republic, Ministry of Health of the Kyrgyz Republic, Ministry of Agriculture, Food Industry and Melioration of the Kyrgyz Republic) and there were reports received on piloting budget programing through the automated treasury system.

In addition to this, the Article 87 of the KR Budget Code became effective from January 1, 2018, and it stipulated an assessment of the effectiveness of budget programs of ministries and agencies based on the achievement of performance indicators. In this regard, the 2019 KR Government Statement No. 17 "On monitoring and evaluating the effectiveness of budget programs" approved the following: 1) procedure for submitting reports on achievement of budget program performance indicators; and 2) procedure for assessing the effectiveness of budget programs. The implementation of the budget on the basis of budget programs and measures is undertaken within the Treasury automated information system "IS: Treasury (Kazna). Budget" since 2018.

In order to introduce program-based budgets (PBBs) at the level of local budgets, in 2017 an analysis and monitoring of international practice on applying a methodology for generation of local budgets on program basis was undertaken. An Instruction was developed on the procedure for the generation, consideration and execution of budgets on a programmatic basis at local level, which was approved by the Decree of the Ministry of Finance of the Kyrgyz Republic No. 69-P of 23.07.2018. Since 2018, program budgeting has been gradually introduced at the level of local budgets in pilot local governments. Over the past 3 years, the MoF, together with the OSCE Program Office, has provided expert assistance to local governments in the development of local program budgets to identify areas for expenditures for local governments. Such assistance was provided to the following cities and towns: Naryn, Kochkor-Ata, Osh, Kant, Balykchi and Kochkor village. In 2020, expert assistance was provided to the city of Mailuu-Suu, village of Min-Kush and Sumsar aiyl aimak (rural area). Program budgets and indicators of efficiency and effectiveness of service delivery were developed for the above-mentioned LSGs. However, the implementation of the program budget in Krupskaya has not yet begun.

Since information is not published annually on the activities to be performed under the policies or programs of ministries, the score for this dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> Information is not published annually on the activities to be performed under the policies or programs of ministries or a framework of performance indicators relating to the outputs or outcomes of ministries is not in place.

8.2. Performance achieved for service delivery

<u>Performance level and evidence for scoring</u>: In accordance with the requirements of the Budget Code of the Kyrgyz Republic, Decree of the KR MoF No. 128, budgetary institutions prepare annual reports on their activities, but they are not published. The effectiveness and evaluation of the provision of services by institutions providing services are constantly discussed at the meetings of Ayil Okmotu and Ayil. *Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Budgetary institutions prepare annual reports on their activities and performances achieved, but they are not published.

8.3. Resources received by service delivery units

<u>Performance level and evidence for scoring</u>: The automated treasury system collects monthly and annual reports from at least two large ministries based on budget allocation, Education and Health. The report compiles information from all institutions (primary school, polyclinic) on expenditures from budget funds and from "special funds" (i.e., from their resources generated by fees collected for services rendered and other revenue collection activities).

The revenues of budgetary organizations providing paid services (receipts to a special account) are approved by the annual Statement of Ayil Kenesh. Revenues collected by preschool institutions (parental fees for kindergarten), etc. are approved in the budget of LSG Krupskaya. Table 8.1 below shows the budget and collected parental fees for 2009.

Table: 8.1 Budget revenues and collections from parental fees for 2009

	Approved budget	Revised budget	Actual Received	
Total revenues in soms	2,378.00	2,802.70	1,925.80	

Source: Report on the execution of the estimated budget for special funds of LSG Krupskaya for 2019.

Hence, the score for the present dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> Information on resources received by frontline service delivery units is collected and recorded for all budgetary institutions, disaggregated by source of funds. A report compiling the information is prepared annually.

8.4. Performance evaluation for service delivery

<u>Performance level and evidence for scoring</u>: For the year 2017-2019, LSG Krupskaya did not assess the effectiveness or efficiency of the provision of services. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: For the year 2017-2019, LSG Krupskaya did not assess the effectiveness or efficiency of the provision of services.

PI-9. Public access to fiscal information

<u>What</u> does PI-9 measure? This indicator assesses the comprehensiveness of fiscal information available to the public based on specified elements of information to which public access is considered critical. There is one dimension.

Coverage: BCG.

Time period: Last completed fiscal year.

Indicator/Dimension	Score
PI-9. Public access to fiscal information	D
9.1. Public access to fiscal information	D

General description of the system in place in LSG Krupskaya: Budget information for the public is posted on the website https://gb.minfin.kg/index.php?lang=ru in the section civil budget of the local community. The civil budget of the Krupskaya Aiyl Aimak is available at this link.

Recent or ongoing reform activities: None.

9.1. Public access to fiscal information

<u>Performance level and evidence for scoring</u>: The table below shows the information for the completed fiscal year 2019 against the five basic and four additional elements required. The government makes available to the public one

basic element fully and two partially, and none of the additional elements in accordance with the specified timeframe. Hence, the score for the present dimension is D.

No.	Element/Requirements	Met	Evidence Used/Comments
	Basic Elements	(Yes/No)	
1	Annual Executive Budget Proposal Documentation.	Partially	The following information is made available to the public: A chart containing the sum of the projected income indicators; Chart containing the forecast of the main budget revenues and comparison of major incomes by year. 2) There is no chart about forecasted indicators of expenses
2	Enacted Budget.	Partially	This information is made available to the public in the form of the following diagrams: 1) A chart containing the amount of the approved budget 2) A chart containing the approved main budget revenues. Major incomes are compared by years 3) There is no chart about forecasted indicators of expenses
3	In-Year Budget Execution Reports.	No	
4	Annual Budget Execution Report.	Yes	This information is available in the form of budget execution charts within six months: 1) Chart containing the amount of main revenues; Chart with a breakdown of main budget revenues and Comparison of major revenues by years. 2) Chart of budget execution by functional classification; Comparison of expenditures by functional classification and by years; Charts by lines of economic classification of the main functional section; and Comparison of main expenditures by sections.
5	Audited Annual Financial Report, Incorporating or Accompanied by the External Auditor's Report.	No	There is no external audit function at the subnational level of the local self government of Saz. The national level Account Chamber performs the external audit of the consolidated budget performance report of Sokuluk region and the reports are submitted to the legislature.
	Additional Elements		
6	Pre-budget Statement.	No	
7	Other External Audit Reports.	No	There is no external audit function at the subnational level of the local self government of Saz. The national level Account Chamber performs the external audit of the consolidated budget performance report of Sokuluk region and the reports are submitted to the legislature.
8	Summary of the Budget Proposal.	No	
9	Macroeconomic Forecasts.	NA	Macroconomic forecast is not prepred at the level of LSG.

Source: Civil Budget of the local community (mingin.kg).

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Partial budget information is available at the Announcements Board in the building of the Krupskaya Aiyl Aimak, which contains: the Work Plan of the Aiyl Kenesh (parliament) for the year (the Plan indicates the dates of consideration of the draft budget, approval of the budget and reports on the implementation of the budget for the half year and the annual budget).

Basically, budget information for the public is posted on the website https://gb.minfin.kg/index.php?lang=ru in the section civil budget of the local community. The civil budget of the Krupskaya Aiyl Aimak is available at this link.

The following information is available at this website:

- 1. General information about A/O Krupskaya (population size, total income, tax and non-tax revenues, transfers, total income per capita, average salary of a municipal servant, income from municipal property, etc.)
- 2. Draft budget for the next budget year.
- 3. Approved budget.
- 4. Report on budget execution.

The information is provided in Kyrgyz, Russian and English languages. The structure of the document and the information provided in diagrams are easy to read. However, information on budget execution is presented only for the revenue and expenditure side of budgets (by type of classification). Regarding the forecast and approved budget – the information is given only on revenue.

PILLAR THREE: Management of assets and liabilities

What does Pillar III measure? Effective management of assets and liabilities ensures that public investments provide value for money, assets are recorded, and managed, fiscal risks are identified, and debts and guarantees are prudently planned, approved, and monitored.

Overall performance: key strengths and weaknesses

The assessment shows that fiscal risks are not well manages (PI-10). The contingent liabilities of government are not reported. Even if they are not expected to have huge impact on the overall fiscal discipline, such risks may have potential impact on the local government and should be closely monitored and reported.

The key weak point of process of public investment management (PI-11) is that there are no approved economic selection criteria for capital investment projects and all documentation relevant to the selection and monitoring of investment projects is not published.

The annual financial report covers data on assets and disposal. Still, the assessment shows that the management of assets is not very effective (PI-12). There is a record of financial assets and liabilities but there are no details about their acquisition value. The records of non-financial assets are rather detailed on land, rents, equipment and vehicles; however, the information about these assets is not public. There are well established rules for assets transfer and disposal and this information is covered in the annual financial report. The lack of transparency in general may expose to risk the efficient and effective use of the resources owned and controlled by government. Figure 2.3 below shows the aggregate scores per indicator for this pillar.

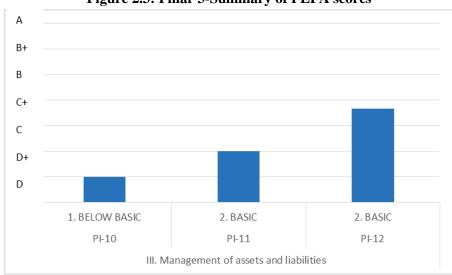


Figure 2.3: Pillar 3-Summary of PEFA scores

PI-10. Fiscal risk reporting

What does PI-10 measure? This indicator measures the extent to which fiscal risks to central government are reported. Fiscal risks can arise from adverse macroeconomic situations, financial positions of subnational governments or public corporations, and contingent liabilities from the central government's own programs and activities, including extra-budgetary units. They can also arise from other implicit and external risks such as market failure and natural disasters. This indicator contains three dimensions and uses the M2 (AV) method for aggregating dimension scores."

Indicator/Dimension	Score
PI-10. Fiscal risk reporting	D
10.1. Monitoring of public corporations	NA
10.2. Monitoring of subnational governments	NA
10.3. Contingent liabilities and other fiscal risks	D

General description of the system in place in Kyrgyz Republic:

Article 62 in the Law of the Kyrgyz Republic "On Local Self-Government" (2011) No. 101 empowers local governments to establish and control municipal enterprises and non-profit organizations, as well as to own shares, (Закон КР от 15 июля 2011 года № 101 "О местном самоуправлении" (minjust.gov.kg). with purpose of achieving targets of local and operational significance as well as to encourage economic development. Local governments establish such enterprises in order to render services which are inherent in the functions and operation of the local government.

Recent or ongoing reform activities: Not reported

10.1. Monitoring of public corporations

Performance level and evidence for scoring:

There is only one enterprise in the region Krupskaya, it is known and referred to municipal enterprise 'Taza Aiyl'. The enterprise is a self-sufficient and is not financed by the government of LSG Krupskya. The enterprise "Taza-Aiyl" conducts accounting and reporting in accordance with its accounting policy. The financial statements of the enterprise are not included in the consolidated report of the LSG Krupskaya. Nevertheless, the activity reports are presented quarterly to the local government, while the financial accounts are presented to the local office of the State Tax Inspection (authority) and the Statistics authority quarterly and yearly. The financial statements are not subject to regular annual audit and they are not published.

Evidence provided include the balance sheet, equity statement, cash flow and profit and loss account of the municipal enterprise for FY 2019 signed by the executive manager and the chief accountant.

Public corporations	Date of audited financial statements	Total expenditure	As a % of total expenditure of public corporations	Are contingent liabilities of the public corporation disclosed in the financial report? (Y/N)
Taza Aiyl	No	8,453,900	N/a	No
Total expenditure		8,453,900		

Table 10.1: % of SOEs submitting audited financial statements to PCB

#	Company	Category	Date of Submission of Most recent Audited Accounts	Financial year to which the audited accounts refer	Number of months between the end of the financial year and the date of submission	Operating profit for the most recent audited year	As a % of total operating profit of SOEs	Published (Y/N)
1	Taza Aiyl		No information	No information	No information	146,676	100%	N

Source: Local Government of Krupskaya

Based on the information presented above, the enterprise is not considered public corporation and hence the score of this dimension is NA.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The reports of the enterprise are not included in the consolidated report of the local government of Krupskaya. There are no requirements for auditing and publishing of the annual financial reports of corporations controlled by the local self-government. The enterprise is self-sufficient and is not financed by the local government.

10.2. Monitoring of subnational governments

<u>Performance level and evidence for scoring</u>: There are no lower government levels in the local self-government of Krupskaya. The dimension is non-applicable.

10.3. Contingent liabilities and other fiscal risks

<u>Performance level and evidence for scoring</u>: There is no information on contingent liabilities and other fiscal risks in the financial reports of LSG Krupskaya. Such information is not quantified and monitored.

Table 10.3.1: Explicit/Implicit contingent liabilities and their incorporation in GoK fiscal reports.

Explicit/Implicit	Indirect (contingent) liabilities	Applicable to GoK and included in a GoK Fiscal Report.
Explicit liabilities (Legal obligation, no choice)	Guarantees for borrowing and obligations of sub-national governments	Not included in fiscal report
	Guarantees for borrowing and obligations of SOEs	Not included in fiscal report

	Guarantees for borrowing and obligations of private sector	Not included in fiscal report
	Guarantees for trade and exchange rate risks	Not included in fiscal report
	Guarantees for private investments	Not included in fiscal report
	State insurance schemes (deposit insurance, public pension fund)	Not included in fiscal report
Implicit liabilities (Expectations –political decision)	Defaults of sub-national governments and other obligations	Not included in fiscal report
	Defaults of SOEs on non-guaranteed debt	Not included in fiscal report
	Liability clean-up in entities being privatized	Not included in fiscal report
	Bank failures (support beyond state insurance)	Not included in fiscal report
	Failures of nonguaranteed pension funds, or other social security funds	Not included in fiscal report
	Environmental recovery, disaster relief	Not included in fiscal report

Based on the information presented above the score of this dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There is no information if there is a legal requirement to perform the function on monitoring and reporting of contingent liabilities and other fiscal risks. Therefore, such are not covered in the annual financial statements.

PI-11. Public investment management

What does PI-11 measure? This indicator assesses the economic appraisal, selection, costing, and monitoring of public investment projects by the government, with emphasis on the largest and most significant projects. It contains four dimensions and uses the M2 (AV) method for aggregating dimension scores.

Indicator/Dimension	Score
PI-11. Public investment management	D+
11.1. Economic analysis of investment projects	D
11.2. Investment project selection	С
11.3. Investment project costing	С
11.4. Investment project monitoring	С

General description of the system in place in Kyrgyz Republic:

Article 28 and 29 of the Budget Code (see Chapter 5) set the general conditions for public investment. They are made for setting and development of infrastructure, innovation systems, support of social sector through institutional reconstruction as a result of investment projects. There are four types of investments: i) capital investment; ii) budget crediting; iii). stimulating (incentive) grants and iv). regional development funds. Public investments are meant to be external investment projects or public-private partnerships. There are no capital investments in the budget of Krupskaya from the Republican budget.

In the period 2017-2019 there are incentive grants extended to the region of Krupskaya. The Republican budget provided SOM 1,649.2 in 2017 to Krupskaya and the local budget spent SOM 1,098.8 to the repair of a community centre in the village of Aral.

Due to restrictions in the budget of Krupskaya, there were no capital investment projects in the period 2017-2019. The local budget funds were extended mostly for current repair work in school, kindergarten, medical centre, sewerage and road patching.

Table 11.1: List of major capital investment projects for FY 2019

Name of capital project	Capital cost	Total budget expenditure	% of total budget
Repair of community centre in Aral in 2017	2,748	1,098.8	40%

Source: Ministry of Finance Krupskaya

There are no projects funded in FY 2019.

Recent or ongoing reform activities: N/a

11.1. Economic analysis of investment projects

Performance level and evidence for scoring:

The Incentive (equity) grants are provided from the republican budget to the executive bodies of local self-government in order to support efficient spending of budgetary funds, increase local budget revenues and more fully mobilize local sources of revenue. They are also extended to the local governments on competitive basis. The local governments are supposed to apply, in accordance with the conditions stipulated by the Regulations and Instructions for Preparation and Implementation of Investment Projects, in order to receive funds.

The regulation on the selection and financing of projects from the incentive grants fund is approved by a Resolution of the Government of Kyrgyzstan dated April 21, 2015 No. 230. The rule is that the maximum amount allocated from the Republican Budget for one project should not exceed SOMS three million. The competition is held in two stages: i) collection and registration of applications and ii) assessment, selection and approval of projects for cofinancing. The assessment of projects goes at different levels by a) commission for the selection of projects at the district level; b) a commission for the selection of projects at the level of cities of regional significance; c) commission for the selection of projects at the level of cities of republican significance - Bishkek and Osh; d)

commission for approval of projects. Local governments carry out procurement tenders in order to assign contractors. The local governments submit signed procurement contracts in order to justify the receipt of incentive (equity) grants financing.

There are no approved economic selection criteria for capital investment projects.

There is no unified and established system of economic analysis for selection of public investment projects. There are different scenarios according to the source of funding. In all four cases the assessment result and the selection criteria are no published. External investment projects are assessed according to published criteria by a body different from the project ministry, but there is no systematic publication of the results. Hence, the score for this dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There are no established economic analysis and selection criteria for capital investment projects funded by the local budget of Krupskaya.

11.2. Investment project selection

Performance level and evidence for scoring:

Incentive grants projects are selected by a commission according to approved project selection criteria.

For capital investment projects financed from the local budget, projects are selected in accordance with the priorities established by the forecast of socio-economic development of the region. The list of projects for construction and maintenance of social facilities is drawn up on the basis of the Strategic Development Plan of Krupskaya region for 2018-2022 (evidence provided dated 27.12. 2018, No. 01-1/38), then they are prioritized by the government. There was only one capital investment project (Rehabilitation of Community Culture Centre) selected and approved in the period 2017-2019. It was co-financed by stimulating grants from the Republican budget and by local budget contribution. The project was subject to selection criteria applied by the Government of LSG that are not published. The project is and further approved by the local Parliament. The score is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The usual way of selecting investment projects is based on socio-economic development priorities of significance to the region.

11.3. Investment project costing

Performance level and evidence for scoring:

The budget documentation of LSG Krupskaya includes total capital current cost and life-cycle cost for the entire implementation period of each project. There is costing information included in subnational budget documents; these are partially integrated in the budget documentation – for the next year, only. Hence, the score for this dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> The budget documentation of <u>LSG Krupskaya provides projections of total capital cost of investment projects.</u>

11.4. Investment project monitoring

<u>Performance level and evidence for scoring</u>: Public investment projects are monitored in terms of cost and physical progress by the Ministry of Economy of the LSG. Information of investment project implementation is prepared annually within the Socio-Economic Development Plan. The achieved progress and output is reported, presented and discussed in public hearings in the local Assembly annually but it is not published. Therefore, the score is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The implementation of the selected investment projects is monitored by the local government, in particular costs and physical progress, it is reported annually but not published.

PI-12. Public asset management

What does PI-12 measure? This indicator assesses the management and monitoring of government assets and the transparency of asset disposal. It contains three dimensions and uses the M2 (AV) method for aggregating dimension scores.

Indicator/Dimension	
PI-12. Public asset management	C+
12.1. Financial asset monitoring	В
12.2. Nonfinancial asset monitoring	С
12.3. Transparency of asset disposal	С

General description of the system in place in Kyrgyz Republic:

Ministry of Finance monitors financial assets in accordance with the Budget Code and the developed State Accounting Standards -2001. The chart of accounts applied in the accounting is integrated into the budget classification.

Recent or ongoing reform activities: Not reported

12.1. Financial asset monitoring

Performance level and evidence for scoring:

The region of Krupskaya keeps a record of its financial assets and liabilities covering bank deposits. They monitor the respective liabilities as well. Both assets and liabilities are reflected in the budget execution reports. Evidence provided covers a record of financial and nonfinancial assets for FY 2019 signed by a chief accountant.

The financial department of the Ministry of Finance of the LSG Krupskaya keeps a record of financial assets, they are registred at acquisition cost, and monitors the financial assets in accordance with the budget classification developed on the basis of GFS-2001 standards. The chart of accounts of accounting in budgetary institutions is integrated into the budgetary classification. The major categories of financial assets, bank deposits and current receivables are covered in the annual budget execution report. Hence, the score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The LSG Krupskaya keeps a financial assets' register in major categories which are annually published as part of the annual budget execution report.

12.2. Nonfinancial asset monitoring

Performance level and evidence for scoring:

There is a chief specialist in municipal propertyresponsible for the effective management, including keeping a register and accounting of property transferred or disposed, organizing tenders for sale or lease, municipal markets, parking lots and use of municipal property. It consists of 28 facilities, including schools, kindergartens, clubs, health care buildings and infrastructure facilities (boiler houses, workshops, a pumping station, etc.).

There are registers of non-financial assets covering leased agrarian land, motor vehicles, machinery and municipal premises belonging to Krupskaya. The evidence provided is not a unified non-financial assets' register but rather separate records of assets by category. These are particularly detailed in the register of motor vehicles and municipal premises with data on usage, depreciation, and age.

Some information is available on notice boards in the building of the local government, including information on property for sale and lease of land and terms. However, complete information on all lands, buildings and other assets belonging to Krupskaya government is not officially published and available to the public. Hence, the score for this dimension is C.

Categories	Subcategories	Where	Comment
1. Land	Municipal land – 360	Record of agrarian land belonging to	Acres of different types of
	ha; State Farmland	Krupskaya government as at end 2019	agrarian land: field, meadow,
	Fund – 1,446 ha,	(Сведения о наличии	etc. The agricultural land of
	private land – 376 ha;	сельскохозяйственных угодий по	Krupskaya is 6,954 hectares.
	NIVA Fund – 1,162	айыл окмоту имени Крупской на	
	ha, Cooperative farms	01.01.2020 года)	
	3,603 ha.		
2. Motor Vehicles	No	Record of motor vehicles at year end	The register lists ten official
		2019 (Реестр транспортных	vehicles and special equipment
		средств). Data on type of vehicle,	with a residual value of SOMS
		number of engine and frame, engine	11.4 million.
		volume, plate number, year of	
		purchase, depreciation in % and	
		value, residual value, etc.	
3. Premises	No	Record of premises and machinery at	Data on footage, balance value,
		year end 2019 (Реестр зданий и	depreciation in % and value,
		сооружений)	residual value, etc.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: It is not known if the nonfinancial asset records are part of the annual financial report and if they are published standalone in any manner.

12.3. Transparency of asset disposal

Performance level and evidence for scoring:

The sale or lease of assets is regulated by the Law "On municipal ownership of property" dated March 15, 2002 N 37, article 29 of the Land Code of the Kyrgyz Republic, as well as by other three legal acts. The procedure and rules for the transfer or disposal of non-financial assets are established. Transactions on the movement and disposal of assets are reflected in the annual financial statements under section 3 and in the balance sheet in Appendix 1.

The government of Krupskaya does not publish tenders and auction for sale or for lease of assets. Such are only posted on the notice board in the government building. Information about buyers or tenants is not published, either. Such details are considered by law as trade secret. While total value of financial and non-financial assets is covered in budget document, information on transfers and disposals is only partially included in the annual budget documents. Hence, the score for this dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The procedures and rules for transfer and disposal of assets are established in the legislation and the budget documentation include information on assets disposal.

PI-13. Debt management

What does PI-13 measure? This indicator assesses the management of domestic and foreign debt and guarantees. It seeks to identify whether satisfactory management practices, records, and controls are in place to ensure efficient and effective arrangements. It contains three dimensions and uses the M2 (AV) method for aggregating scores.

Indicator/Dimension	
PI-13. Debt management	NA
13.1. Recording and reporting of debt and guarantees	NA
13.2. Approval of debt and guarantees	NA
13.3. Debt management strategy	NA

General description of the system in place in Kyrgyz Republic:

Articles 65, 66 and 67 of the Budget Code of the Kyrgyz Republic stipulate that local governments have the right to borrow by issuing municipal securities on their behalf, as well as receiving budget loans. The issue of municipal securities is carried out in order to implement priority investment projects targeted in the local development plans. This aims at ensuring a balanced budget and to repayment of existing municipal debt.

The local self-government is responsible to issue the municipal securities once decision is made by the local parliament in the manner prescribed by the KR Government. The specific type and volume of the municipal securities are determined by the local kenesh (Parliament). Generally, the local governments are prohibited from borrowing if the debt obligations exceed 20 percent of the annual income of the respective local government. Such income would be excluding any funds raised from loans and intergovernmental transfers.

The LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019. In this regard, this indicator cannot be applied.

Recent or ongoing reform activities: None

13.1. Recording and reporting of debt and guarantees

Performance level and evidence for scoring: N/a

13.2. Approval of debt and guarantees

Performance level and evidence for scoring: N/a

13.3. Debt management strategy

Performance level and evidence for scoring: N/a

PILLAR FOUR: Policy based fiscal strategy and budgeting

What does Pillar IV measure? The fiscal strategy and the budget are prepared with due regard to government fiscal policies, strategic plans, and adequate macroeconomic and fiscal projections.

Overall performance: key strengths and weaknesses

Unlike the national government's system of macro-economic and fiscal forecasting, which is robust, the procedures at LSG Krupskaya lack basic elements. Macroeconomic forecast in KR is guided the Law of the Kyrgyz Republic "On state forecasting of socio-economic development of the Kyrgyz Republic" dated February 20, 2009. Medium-Term Forecast of Socio-Economic Developments is developed and Medium-term forecast indicators for development of regions are set out. A Strategic Plan for 2018-2022 was approved by the Statement of the Aiyl Kenesh of the Krupskaya Aiyl Aimak. The document contains quantitatively defined goals linked to specific time-terms of indicators, tasks and measures of socio-economic development of Ayil Okmotu, defining the main directions and priorities of fiscal policy for the forthcoming period. However, it contains only forecasts for the revenues of the local budget for the medium-term perspective, but does not include estimates of GDP growth, inflation and other forecasts on main macroeconomic indicators.

The budget of the Krupskaya Ayil Aimak is developed with consideration of revenues for the next budget year and two forecast periods (for three years), and with consideration of expenditures for one year only. According to the existing practice of LSGs, macroeconomic scenarios are not developed at the local level, including for the Krupskaya Ayil Aimak.

The LSG does not prepare an estimate of fiscal implications and revenue and expenditure policies for three years or one fiscal year. The Government and LSG bodies pursue a unified fiscal policy. The Government adopted and submitted to the bodies of legislative power a current fiscal strategy that includes qualitative or quantitative fiscal targets and covers at least the forthcoming budget year and two subsequent financial years. A report on the implementation of the Strategic Plan for the Development of the Ayil Aimak has not been prepared together with the Annual Budget. Budget of the Krupskaya Ayil Aimak is generated for the period of three years on revenues, while for one year for expenditures.

The budget preparation process is found to be very weak where no budget calendar is adopted by LSG Krupskaya. Budget circular is also not prepared, lacking clear guidance to budgetary units. The date of submission of the budget to Aiyl Aimak is not clear.

Procedures for legislative budget scrutiny are clearly laid out in the Budget Code and Development and Implementation of KR Local Budgets. However, the legislature's review does not cover fiscal policies and aggregates for the coming year as well as details of expenditure. Legislative procedures do not include internal organizational arrangements such as specialized review committees, technical support, and negotiation procedures. Clear rules exist for in-year budget adjustments by the executive where the rules set strict limits on the extent and nature of amendments and are adhered to in all instances. Figure 2.4 below shows the aggregate score per indicator for this pillar.

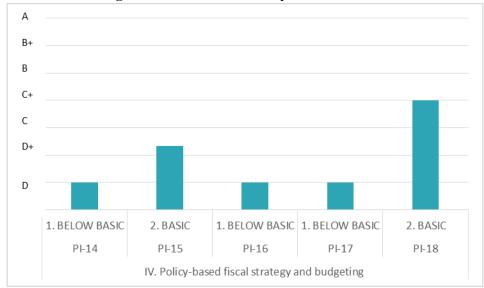


Figure 2.4: Pillar 4-Summary of PEFA scores

PI-14. Macroeconomic and fiscal forecasting

What does PI-14 measure? This indicator measures the ability of the government to develop robust macro-economic and fiscal forecasts, which are crucial to developing a sustainable fiscal strategy and ensuring greater predictability of budget allocations. It also assesses the government's capacity to estimate the fiscal impact of potential changes in economic circumstances. It contains three dimensions and uses M2(AV) for aggregating dimension scores.

Coverage: Dimension 14.1: the whole economy. Dimensions 14.2 and 14.3: CG. Time period: Last three completed fiscal years.

Indicator/Dimension	
PI-14. Macroeconomic and fiscal forecasting	D
14.1. Macroeconomic forecasts	NA
14.2. Fiscal forecasts	D
14.3. Macro fiscal sensitivity analysis	

General description of the system in place in LSG Krupskaya:

Macroeconomic forecast in KR is guided the Law of the Kyrgyz Republic "On state forecasting of socio-economic development of the Kyrgyz Republic" dated February 20, 2009, No. 61 and the Procedure for developing a forecast of socio-economic development (SED) of the Kyrgyz Republic dated May 17, 2018, No. 239. On the basis of the forecast data of the sectoral ministries and departments, KR MoF develops annually a draft Medium-term forecast of the KR SED for the medium-term period, reflecting main macroeconomic parameters (GDP, inflation, etc.).

The Budget Code stipulates adoption by local Keneshes of the Program of socio-economic development of territories and control over their implementation (Articles 78, 80, 88). The Methodological manual "Development and implementation of local budgets of the Kyrgyz Republic", approved by the Decree of the KR MoF dated by October 13, 2018 No. 312 (paragraph 3.3. Section 3) regulates the development of the draft local budget on the basis of the program for socio-economic development.

The KR MoF annually develops Main Directions of Fiscal Policy (MDFP) of the Kyrgyz Republic for the next 3 years. The draft budget of the Krupskaya Ayil Aimak is developed with consideration of revenues for the next budget year and two forecast periods (for three years), and with consideration of expenditures for one year.

The Ministry of Economy of the Kyrgyz Republic, together with the Ministry of Finance of the Kyrgyz Republic, the National Bank of the Kyrgyz Republic and the National Statistical Committee of the Kyrgyz Republic (interdepartmental working group on macroeconomic policy of the Kyrgyz Republic, established by the Resolution of the KR Government dated by April 4, 2011 N 94-r) develop scenario of macroeconomic environment. According to the existing practice of LSGs, macroeconomic scenarios are not developed at the local level, including for the Krupskaya Ayil Aimak.

Recent or ongoing reform activities: None

14.1. Macroeconomic forecasts

Performance level and evidence for scoring: Macroeconomic forecast in KR is guided the Law of the Kyrgyz Republic "On state forecasting of socio-economic development of the Kyrgyz Republic" dated February 20, 2009, No. 61 and the Procedure for developing a forecast of socio-economic development (SED) of the Kyrgyz Republic dated May 17, 2018, No. 239. On the basis of the forecast data of the sectoral ministries and departments, KR MoF develops annually a draft Medium-term forecast of the KR SED for the medium-term period, reflecting main macroeconomic parameters (GDP, inflation, etc.).

The Draft Statement of the GKR "On Medium-Term Forecast of Socio-Economic Development of the Kyrgyz Republic" undergoes an official procedure of coordination with the interested state bodies and the agreed draft forecast. After this it is submitted to the KR Government Office for consideration and approval.

A forecast on the exchange rate of US dollar is developed by the interdepartmental working group on macroeconomic policy of the Kyrgyz Republic, created by the Statement of the KR Government dated by April 4, 2011 N 94-r¹⁰.

The KR Ministry of Economy, together with the KR Ministry of Finance, the KR National Bank and the KR National Statistical Committee (interdepartmental working group on macroeconomic policy of the Kyrgyz Republic, established by the Resolution of the KR Government dated by April 4, 2011 N 94-r) develop scenario of macroeconomic framework with the subsequent choice of at least three macroeconomic scenarios of the baseline scenario and generation on its basis of target parameters for forecasting the socio-economic development of the Kyrgyz Republic for the forecasted three-year period. These scenarios have to undergo a procedure of consideration

¹⁰The forecasts of the socio-economic development of the Kyrgyz Republic for the medium term, prepared in 2016-2019, respectively, are posted on the official website of the KR Ministry of Justice (http://miniust.gov.kg) in the section "NLA database" (Normative legal acts):

⁻ Statement of the KR Government dated by July 14, 2016 No. 395 "On the Forecast of socio-economic development of the Kyrgyz Republic for 2017 and 2018-2019";

⁻ Statement of the KR Government dated by June 13, 2017 No. 368 "On the Medium-term forecast of socio-economic development of the Kyrgyz Republic for 2018-2020";

⁻ Statement of the KR Government dated by August 23, 2018 No. 393 "On the Medium-term forecast of socio-economic development of the Kyrgyz Republic for 2019-2021":

⁻ Statement of the KR Government dated by September 10, 2019 No. 465 "On the Medium-term forecast of socio-economic development of the Kyrgyz Republic for 2020-2022".

at the meeting of the Coordinating Council for Macroeconomic and Investment Policy under the Government of the Kyrgyz Republic.

The approved scenario of the Medium-Term Forecast of Socio-Economic Development of the Kyrgyz Republic is the basis for development of the draft Main Directions of Fiscal Policy of the Kyrgyz Republic for the medium-term period and the draft Law of the Kyrgyz Republic on the Republican Budget.

Medium-term forecast indicators for development of regions of the Kyrgyz Republic for 2019-2021 are presented in Appendix 14 to the Statement of the Decree of the Kyrgyz Republic Government dated by August 23, 2018 No. 393 "On the Medium-term forecast of socio-economic development of the Kyrgyz Republic for 2019-2021." This appendix presents the macroeconomic dimensions of development for 2019-2021 in the context of the regions of the republic, such as: Gross regional product, Average monthly wages, subsistence minimum, etc. When developing medium-term programs and strategies for the development of regions, city halls, local governments, these approved macroeconomic development dimensions should be taken as a basis.

The Budget Code stipulates adoption by local Keneshes of the Program of socio-economic development of territories and control over their implementation (Articles 78, 80, 88). The Methodological manual "Development and implementation of local budgets of the Kyrgyz Republic", approved by the Decree of the KR MoF dated by October 13, 2018 No. 312 (paragraph 3.3. Section 3) regulates the development of the draft local budget on the basis of the program for socio-economic development.

The Strategic Plan for 2018-2022 was approved by the Statement of the Aiyl Kenesh of the Krupskaya Aiyl Aimak dated by December 27, 2018 No. 01-1/38. The Statement of the Aiyl Kenesh of the Krupskaya Aiyl Aimak No. 01-6/07 "On changing the Resolution of the Aiyl Kenesh of December 27, 2018 No. 01-1/38" was adopted on January 30, 2020.

The strategic plan for the development of the Krupskaya Ayil Aimak for 2018-2022 (Strategic plan) includes following sections:

- 1) Joint message of the head of the Ayil Okmotu and the chairman of the Ayil Kenesh.
- 2) Vision of the development of the Krupskaya Ayil Aimak.
- 3) General information of the Krupskaya Ayil Aimak.
- 4) Analysis of the state of the Krupskaya Ayil Aimak.
- 5) Priority arrears for the development of the Krupskaya Ayil Aimak:
 - Sports center.
 - Preschool institution.
 - Provision of the population with clean drinking water.
 - Improvement of technical infrastructure.
 - Social support for vulnerable groups of the population.
- 6) Strategic plan for socio-economic development of Ayil Okmotu for 2018-2022.

The strategic plan is developed for a period of 5 years and is the basis for planning of the medium-term draft budget. The document contains quantitatively defined goals linked to specific time-terms of indicators, tasks and measures of socio-economic development of Ayil Okmotu, defining the main directions and priorities of fiscal policy for the forthcoming period. However, it contains only forecasts for the revenues of the local budget for the medium-term perspective, but does not include estimates of GDP growth, inflation and other forecasts on main macroeconomic indicators, which are the responsibility of the National Government. In addition, in the explanatory note to the draft

budget (for one year), which is submitted to the Ayil Kenesh as part of the budget documentation, the forecasts on main macroeconomic indicators are not presented. *Hence, the score for the present dimension is NA*.

Possible causes of PFM performance identified during the PEFA assessment: The Ministry of Economy of the Kyrgyz Republic has prepared Plans for Socio-Economic Development (PSED) for 2019-2020, which approved the macroeconomic parameters of development for 2019-2021 with a breakdown into the Oblasts of the Kyrgyz Republic. These development parameters should be taken as a basis for the development of the PSED LSG. The strategic plan of LSG Krupskaya for 2018-2022 was developed for a period of 5 years and is the basis for planning a medium-term draft budget. However, it contains only forecasts for the revenues of the medium-term local budget, but does not include estimates of GDP growth, inflation and other forecasts for the main macroeconomic indicators.

14.2. Fiscal forecast

<u>Performance level and evidence for scoring</u>: The KR MoF annually develops Main Directions of Fiscal Policy (MDFP) of the Kyrgyz Republic for the next 3 years.

The Medium-term forecast of the KR socio-economic development developed by the KR Ministry of Economy serves as a basis for the development of the draft KR MDFP for the medium-term period and for the development of the draft KR Law on the Republican Budget.

The MDFP gives a holistic view of the resources of the state budget and takes into account macroeconomic development, factors affecting the economy, the results of structural and administrative reforms, resources and commitments of the state.

The parameters of the MDFP are taken as the basis for development of the Republican Budget. As part of the budget documentation of the draft Law on the Republican Budget, an explanatory note is submitted to the KR Jogorku Kenesh with medium-term forecast of socio-economic development, including quantitative benchmarks and measures of socio-economic policy, medium term policy measures on revenues and expenditures.

The draft budget of the Krupskaya Ayil Aimak is developed with consideration of revenues for the next budget year and two forecast periods (for three years), and with consideration of expenditures for one year. In the draft budget, revenues are displayed by type of revenues (tax revenues, non-tax revenues, received official transfers, etc.).

The draft 2019 budget with figures only on expenditures is presented as an explanatory note submitted together with the budget documentation of the Krupskaya Ayil Aimak. The document does not contain a mid-term forecast of socio-economic development, which includes forecasts of expenditures, indicating the main changes in expenditures compared to the current year and the reasons for their variation. There is no explanation about variation from the previous forecast. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Krupskaya LSG's budget forecasts were prepared for revenues for 3 years ahead, and for expenditures - for 1 year, and are presented to the Parliament. The document does not contain a mid-term forecast of socio-economic development, which would include forecasts on expenditures, with indication of main changes in expenditures with comparison to the current year and the reasons for their variation. There is no explanation about variation versus previous forecast.

14.3. Macro fiscal sensitivity analysis

Performance level and evidence for scoring: The Ministry of Economy of the Kyrgyz Republic, together with the Ministry of Finance of the Kyrgyz Republic, the National Bank of the Kyrgyz Republic and the National Statistical Committee of the Kyrgyz Republic (interdepartmental working group on macroeconomic policy of the Kyrgyz Republic, established by the Resolution of the KR Government dated by April 4, 2011 N 94-r) develop scenario of macroeconomic environment. Subsequent selection is done out of minimum three macroeconomic baseline scenarios and the basis of the target dimensions are selected for forecasting the socio-economic development of the Kyrgyz Republic for the forecasted three-year period. These scenarios go through the procedure of consideration at a meeting of the Coordinating Council for Macroeconomic and Investment Policy under the GKR. In addition, in the Explanatory Note to the Law on the Republican Budget of the Kyrgyz Republic for the corresponding years there is a brief description of three macroeconomic scenarios for the development of the Kyrgyz Republic (basic, pessimistic and optimistic)¹¹.

The approved scenario of the Medium-Term Forecast of Socio-Economic Development of the Kyrgyz Republic is the basis for the development of the Draft Main Directions of Fiscal Policy of the Kyrgyz Republic for the medium-term period and the Draft Law of the Kyrgyz Republic on the Republican Budget.

According to the existing practice of LSGs, macroeconomic scenarios are not developed at the local level, including for the Krupskaya Ayil Aimak. Accordingly, in the explanatory note, attached to the budget documentation of the draft local budget, there is no descriptive part on various scenarios of budgetary and tax forecasts by analogy with the draft law of the Republican Budget. *Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: LSG Krupskaya does not develop macroeconomic scenarios at the local level. In the explanatory note to the budget documentation of the draft local budget, there is no descriptive part on various scenarios of fiscal forecasts by analogy with the Draft Law on the Republican Budget.

PI-15. Fiscal strategy

What does PI-15 measure? This indicator provides an analysis of the capacity to develop and implement a clear fiscal strategy. It also measures the ability to develop and assess the fiscal impact of revenue and expenditure policy proposals that support the achievement of the goals. It contains three dimensions and uses the M2(AV) method for aggregating dimension scores.

Coverage: CG.

Time period: Dimension 15.1: Last three completed fiscal years. Dimensions 15.2 and 15.3: Last completed fiscal year.

¹¹ http://www.minfin.kg/ru/novosti/novosti/podpisan-zakon-kr-o-respublikanskom-byudzhete-na-2

Indicator/Dimension	Score
PI-15. Fiscal strategy	D+
15.1. Fiscal impact of policy proposals	D
15.2. Fiscal strategy adoption	В
15.3. Reporting on fiscal outcomes	D

General description of the system in place in LSG Krupskaya: The budget documentation submitted to the Jogorku Kenesh of the Kyrgyz Republic by the Ministry of Finance of the Kyrgyz Republic includes an Explanatory Note to the draft republican budget of the Kyrgyz Republic. The estimations in the draft budget are based on the dimensions of the Main Directions of Fiscal Policy of the Kyrgyz Republic, approved by the Government. The estimated budget for 2019 is presented as an Explanatory Note within the budget documentation of the Krupskaya Ayil Aimak. The Government and LSG bodies pursue a unified fiscal policy. By the Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak dated on December 27, 2018 No. 01-1/38, the Strategic Plan for 2018-2022 was approved.

Recent or ongoing reform activities: None

15.1. Fiscal impact of policy proposals

<u>Performance level and evidence for scoring</u>: The budget documentation submitted to the Jogorku Kenesh of the Kyrgyz Republic by the Ministry of Finance of the Kyrgyz Republic includes an Explanatory Note to the draft republican budget of the Kyrgyz Republic. The estimations in the draft budget are based on the dimensions of the Main Directions of Fiscal Policy of the Kyrgyz Republic, approved by the Government. The Explanatory Note contains a medium-term forecast of socio-economic development, including quantitative benchmarks and measures of socio-economic policy, policy measures in revenues and expenditures for the medium term:

- macroeconomic development prospects in 2019-2021.
- description of the budget revenue.
- description of budget expenditure.
- costs of servicing the KR State Debt.
- information about projects of local budgets.
- information about the MHIF KR.
- information about the KR Social Fund.
- information on general government expenditure (government programs, activities and payments).
- impact of new policy proposals on budget expenditures.
- budget deficit.
- risks of execution of the republican budget of the Kyrgyz Republic for 2019.
- program budgeting.

An Explanatory Note as part of the budget documentation of the draft law of the republican budget is submitted to the JK KR for its consideration and published on the official website of the KR MoF. At the same time, the Explanatory Note covers only the Republican Budget, because it is developed for the Draft Law on the Republican Budget. The section of the Explanatory Note on local budgets contains brief information on the system of inter-

budgetary relations, and on the total volumes of local budgets, including own revenues of the local budget, the size of equalizing and targeted transfers.

The estimated budget for 2019 is presented as an Explanatory Note within the budget documentation of the Krupskaya Ayil Aimak and it contains only the information as data on budget expenditure. The document does not contain a mid-term forecast of socio-economic development, which would include quantitative benchmarks and measures of socio-economic policy adopted by the "Strategic Development Plan for the Krupskaya Ayil Aimak for 2018-2022" dated December 27, 2018 No.01-1/38, indicating the main changes on revenue and expenditures in comparison with the current year and reasons of their variation. In addition, there is no description of budget revenue and expenditure for medium term, impact of new initiatives on budget expenditures, and budget risks. Hence, the score for the present dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The LSG does not prepare an estimate of fiscal implications and revenue and expenditure policies for three years or one fiscal year.

15.2. Fiscal strategy adoption

<u>Performance level and evidence for scoring</u>: The Government and LSG bodies pursue a unified fiscal policy. The KR Budget Code regulates the relationship between the Republican and local budgets. The KR Tax Code defines general legal norms for local taxes.

The adoption by local Keneshes of the Program of socio-economic development of territories and control over their implementation are provided for in the Budget Code (Articles 78, 80, 88). In addition, development of the Draft Local Budget on the basis of the program of socio-economic development is regulated by the Methodological manual "Development and Implementation of KR Local Budgets", approved by the Decree KR MoF dated on October 13, 2018 No. 312 (paragraph 3.3. Section 3).

By the Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak dated on December 27, 2018 No. 01-1/38, the Strategic Plan for 2018-2022 was approved. On January 30, 2020, the Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak No. 01-6/07 "On changing the Statement of the Ayil Kenesh of December 27, 2018 No. 01-1/38" was adopted. The strategic plan for the development of the Krupskaya Ayil Aimak for 2018-2022 (Strategic plan) includes the following sections:

- 7) Joint message of the head of the Ayil Okmotu and the chairman of the Ayil Kenesh.
- 8) Vision of the development of the Krupskaya Ayil Aimak.
- 9) General information of the Krupskaya Ayil Aimak.
- 10) Analysis of the state of the Krupskaya Ayil Aimak.
- 11) Priority directions of development of the Krupskaya Ayil Aimak:
 - sports center.
 - preschool institution.
 - provision of the population with clean drinking water.
 - improvement of technical infrastructure.
 - social support for vulnerable groups of the population.
- 12) Strategic plan for socio-economic development of Ayil Okmotu for 2018-2022.

The strategic plan is developed for a period of 5 years and is the basis for planning of the medium-term draft budget. The document contains quantitatively defined goals linked to specific time-terms of indicators, tasks and measures of socio-economic development of Ayil Okmotu, defining the main directions and priorities of fiscal policy for the forthcoming period. In addition, there is a developed Draft Plan of socio-economic development for 2020 for the Krupskaya Ayil Okmotu (at the request of the local community). It is approved by the Chairman of the Ayil Kenesh and agreed with the Chairman of the budget commission of the Ayil Okmotu. The budget proposals contain explicit fiscal targets for revenue, expenditure and the fiscal balance for the budget year and the two following years. The detailed proposals include indications of results to be achieved through expenditure programmes. However, the strategic plan is not published. *Hence, the score for the present dimension is B*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The Government adopted and submitted to the bodies of legislative power a current fiscal strategy that includes qualitative or quantitative fiscal targets and covers at least the forthcoming budget year and two subsequent financial years.

15.3. Reporting on fiscal outcomes

Performance level and evidence for scoring: The Ministry of Finance annually prepares a Report on implementation of the State Budget for the previous year and submits it to the KR Parliament. Annually, the Accounts Chamber of the Kyrgyz Republic conducts an audit of budget execution and submits a conclusion on the results of budget execution to the KR Parliament. The report includes Explanatory Note containing analytical information on the economic situation and the main directions of fiscal policy, objective and subjective deviations in budget execution (in terms of budget revenue and expenditure). The section on the macroeconomic situation describes the implementation of the medium-term forecast of socio-economic development. In addition, the report includes a report on the execution of the Local Budget in a tabular format, which provides general performance indicators by type of budgets: cities of the Republican Budget, cities of regional significance, districts, cities of district subordination and Ayil Okmotu.

The Krupskaya Ayil Aimak has not prepared, together with the Annual Budget, a report on the implementation of the Strategic Plan for the Development of the Ayil Aimak, which includes the implementation of the fiscal strategy and explanations regarding the reasons for deviations from the approved goals and objectives for the medium term, or at least for the last completed fiscal year. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: A report on the implementation of the Strategic Plan for the Development of the Ayil Aimak has not been prepared together with the Annual Budget.

PI-16. Medium-term perspective in expenditure budgeting

What does PI-16 measure? This indicator examines the extent to which expenditure budgets are developed for the medium term within explicit medium-term budget expenditure ceilings. It also examines the extent to which annual budgets are derived from medium-term estimates and the degree of alignment between medium-term budget estimates and strategic plans. It contains four dimensions and uses the M2 (AV) method for aggregating dimension scores.

Coverage: BCG.

Time period: Dimensions 16.1, 16.2 and 16.3: Last budget submitted to the Legislature. Dimension 16.4: Last budget approved by the Legislature

Indicator/Dimension	Score
PI-16. Medium-term perspective in expenditure budgeting	D
16.1. Medium-term expenditure estimates	D
16.2. Medium-term expenditure ceilings	D
16.3. Alignment of strategic plans and medium-term	D
16.4. Consistency of budgets with previous year's estimates	D

General description of the system in place in Krupskaya: The KR MoF develops the draft Republican Budget (draft budget) for the next budget year and the forecast period. The territorial bodies of the KR MoF and the financial and economic divisions of local self-government bodies consider the submitted draft expenditures (applications) for the coming year in the presence of the heads of the relevant institutions of the cities of Republican, Oblast and Raion subordination, and the executive bodies of local self-government, through their financial and economic departments, consider the draft expenditures of Ayil Aimaks.

Draft local budgets for the next budget year and the forecast period are developed in accordance with the procedure and terms established by the relevant local Keneshes, in compliance with the requirements of the Budget Code (Article 81, 95), taking into account the calendar plan for the development of the draft Republican Budget approved by the Government. Medium-term strategic plans are developed in ministries and departments (20) of the Republican Budget only, not at the level of subnational governments.

Recent or ongoing reform activities: None

16.1. Medium-term expenditure estimates

<u>Performance level and evidence for scoring</u>: The KR MoF develops the draft Republican Budget (draft budget) for the next budget year and the forecast period. All budget administrators are involved in the process of forming the draft budget for the revenue and expenditure side of the budget. Chief Budgetary Units (CBU) and Budgetary Units (BU) must submit draft budgets (budget applications) to the Ministry of Finance with the breakdown by departmental, functional and economical classifications. In addition, they also present draft budgets with program classifications. The Ministry of Finance in the process of reviewing budget applications of the CBU and/or the BU:

- Check compliance of the amounts of expenditures included in the budget requests with the forecasted dimensions of the Main Directions of Fiscal Policy (MDFP) and their validity.
- Check correctness of the developed Payroll Fund and application of norms and prices for estimation of material and monetary expenditures.
- Assess need in expenditures, check for presence of justified estimations to budgetary requests.
- Clarify applications for budget allocations, make amendments to them, if necessary, based on the results of consideration.

After reviewing and clarifying the assessment of the expenses of the CBU, the Ministry of Finance develop a Draft Law of the Kyrgyz Republic on the Republican Budget of the Kyrgyz Republic for three years and submits it to the Government of the Kyrgyz Republic and the KR Parliament for its further consideration and approval. According to current practice, when changes are made to the approved budget, one budget year is adjusted, but the figures for the two forecast years remain unchanged.

The territorial bodies of the KR MoF and the financial and economic divisions of local self-government bodies consider the submitted draft expenditures (applications) for the coming year in the presence of the heads of the relevant institutions of the cities of Republican, Oblast and Raion subordination, and the executive bodies of local self-government, through their financial and economic departments, consider the draft expenditures of Ayil Aimaks.

At the same time, they are obliged to ensure full compliance of the production indicators of the draft estimates with the macroeconomic indicators for the planned year, not to allow the adoption of cost estimates in the draft, not confirmed by calculations and justifications, and others.

Upon completion of consideration of draft expenditures (applications) for the coming year and on the basis of interbudgetary transfers planned for the Republican Budget, as well as revenues of local budgets, the territorial bodies of the KR MoF and executive bodies of local self-government:

- determine the amount of allocations related to the corresponding budget and make appropriate adjustments to them, if necessary.
- determine the size of funding according to the estimates of institutions.
- consolidate requests for expenses for each section, paragraphs and articles of economic classification.
- compile forecast indicators across the network, stuff and quotas for budgetary institutions in accordance with the budget classification.
- compile draft budgets of special funds.

The Draft Budget of the Krupskaya Ayil Aimak is generated for the period of three years on revenues, and for the period of one year – on expenditures with a break down to economic and functional classifications, - violating the principles of balance, unity, completeness and others of the Budget Code (Article 6). Budgeting by expenditure over one year does not meet the objectives of preparing mid-term estimates of strengthening fiscal discipline and improving the predictability of budget allocations. Accordingly, it is not possible to estimate the costs of institutions in the medium term. *Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The Annual Budget of the Krupskaya Ayil Aimak is generated for the period of three years on revenues, and for the period of one year on expenditures with a break down to economic and functional classifications.

16.2. Medium-term expenditure ceilings

<u>Performance level and evidence for scoring</u>: In accordance with Article 81 of the Budget Code, the KR MoF, in accordance with the Statement of the KR Government dated by January 30, 2020, 22-r, brought to the ministries and departments the draft (preliminary) control figures for estimating draft expenditures by April 27, 2020. By May 10, 2020, there were working meetings held to resolve differences in opinions involving representatives of ministries and departments. To implement the provisions of the KR Government Statement, mentioned above, the Ministry of

Finance sent draft (preliminary) target figures at the start of the annual budget preparation cycle to ensure that expenditures outside the budget year are aligned with the government's fiscal policy and budgetary objectives.

By May 20, 2020, a draft Main Directions of Fiscal Policy (MDFP) was prepared and submitted, including general control figures for the expenditures of ministries and departments for consideration by the KR Government Council on Fiscal and Investment Policy.

Draft local budgets for the next budget year and the forecast period are developed in accordance with the procedure and terms established by the relevant local Keneshes, in compliance with the requirements of the Budget Code (Article 81, 95), taking into account the calendar plan for the development of the draft Republican Budget approved by the Government.

For the assessment of this indicator, there were no documents presented (letters, circulars), which were sent to the institutions of the Krupskaya Ayil Aimak, to collect drafts of control figures for calculating draft estimates on expenditures and conducting working meetings to resolve differences in opinions involving representatives of institutions before development of the draft budget. In addition, in the draft budget, the expenditures are planned only for one year. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Aggregate expenditure ceilings for the budget year and the two following fiscal years are not prepared.

16.3. Alignment of strategic plans and medium-term budgets

<u>Performance level and evidence for scoring</u>: At present, Medium-term strategic plans are developed in ministries and departments (20) of the Republican Budget only, not at the level of subnational governments. Expenditure policy proposals are the responsibility of the national government. Hence, the score for the present dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Institutions of Krupskaya A/A do not develop Medium-term strategies for budget expenditures.

16.4. Consistency of budgets with previous year's estimates

<u>Performance level and evidence for scoring</u>: The budget of the Krupskaya Ayil Okmotu, in violation of the principles of balance, unity, completeness, etc. of the Budget Code (Article 6) is developed regarding revenues for the period of three years, while by expenditure - for one year. Therefore, it is not possible to compare variations in expenditure budgets between the second year of the latest medium-term budget and the first year of the current medium-term budget at the level of institutions. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The budget on revenues of the Krupskaya A/A is developed for the period of three years, while for expenditures - for one year. Therefore, it is not possible to compare variations in expenditure budgets between the second year of the latest medium-term budget and the first year of the current medium-term budget at the level of institutions.

PI-17. Budget preparation process

What does PI-17 measure? This indicator measures the effectiveness of participation by relevant stakeholders in the budget preparation process, including political leadership, and whether that participation is orderly and timely. It contains three dimensions and uses the M2 (AV) method for aggregating dimension scores.

Coverage: BCG.

Time period: Dimension 17.1 and 17.2: Last budget submitted to the Legislature. Dimension 17.3: Last three completed fiscal years.

Indicator/Dimension	Score
PI-17. Budget preparation process	D
17.1. Budget calendar	D
17.2. Guidance on budget preparation	D
17.3. Budget submission to the legislature	D*

General description of the system in place in LSG Krupskaya: In accordance with the Article 91 of the Budget Code, the draft Republican Budget of the Kyrgyz Republic is generated in accordance with the procedure and schedule approved by the Government. The calendar is approved annually by the Statement of the Kyrgyz Republic Government in accordance with the Article 81 of the Budget Code for the corresponding period no later than February 1 of the year preceding the following budget year. In accordance with this Statement, the Decree of the KR MoF approves the calendar for the development of the draft budget of the Kyrgyz Republic in order to regulate budget planning, timely and quality preparation of the draft Main Directions of the Fiscal Policy of the Kyrgyz Republic, as well as the draft Law of the Kyrgyz Republic "On the Republican Budget of the Kyrgyz Republic".

In accordance with the Article 95 of the Budget Code, drafts of local budgets for the following/next budget year and the forecast period are developed in accordance with the procedure and terms established by the relevant local keneshes, in compliance with the requirements of the Budget Code, taking into account the calendar plan for development of the draft republican budget approved by the Government.

Therefore, in accordance with the Article 81 of the Budget Code, it is necessary to approve the budget calendar with the corresponding local keneshes for the development of draft local budgets, taking into account the approved schedule for the development of the draft republican budget.

In this connection, the KR MoF annually send to territorial bodies a budgetary calendar approved by a Decree of the MoF to guide the timing for development of local budgets.

The Sokuluk department of the KR MoF, during the development of the draft budget for 2019-2021, sent letters to the Heads of Ayil Aimaks on preparation and submission of draft local budgets as soon as possible (without specifying exact deadlines):

- on preparation of draft budget for 2019-2021 (letter dated by June 5, 2018 No. 94);
- on preparation of draft budget for 2020-2022 (letter dated by June 4, 2019 No.03-02/75);
- on preparation of draft budget for 2021-2023 (letter dated by May 27, 2020 No.03-02/57)

At the same time, the Sokuluk department of the KR MoF did not provide a calendar for the timely preparation and submission of draft local budgets of the Ayil Aymak for consolidation of the draft local budget of the Sokuluk Raion of the Chui region.

Recent or ongoing reform activities: None

17.1. Budget calendar

<u>Performance level and evidence for scoring:</u> The Krupskaya Ayil Aimak presented "applications" from individual budgetary units sent to the Head of the Aiyl Aimak and the Chairman of the Budget Commission for inclusion in the 2018, 2019, 2020 budget:

- 1. Sokuluk secondary school No.2 application for inclusion in the *2018* budget dated by November 2, 2017 No.116 (the total amount is not specified).
- 2. Aral incomplete secondary school for the 2017-2018 academic year application No.111 dated by November 2, 2017 (the total amount is not specified).
- 3. Kindergarten "Tatynakai" for 2018 in the amount of 527,200.00 soms (date of sending /receipt is not specified).
- 4. Secondary school named after K. Shopokova an application for inclusion in the budget of 2019 (the total amount is not specified, the date of sending/receiving is not specified).
- 5. Sokuluk secondary school No. 2 an application for inclusion in the budget of 2019 in the amount of 2,654,500.00 soms (the date of sending / receiving is not specified).
- 6. Aral incomplete secondary school for the 2018-2019 academic year (the total amount is not indicated, the date of sending/receiving is not indicated).
- 7. Secondary School named after Birinchi May for the 2018-2019 academic year in the amount of 1,403,000.00 soms (date of sending/receiving not specified).
- 8. Aral incomplete secondary school for 2020 (the total amount is not indicated, the date of sending/receiving is not indicated).
- 9. Kindergarten "Tatynakai" for 2020 in the amount of 144,000.00 soms from December 11, 2019.
- 10. Secondary School named after K. Shopokova application for inclusion in the budget of 2020 in the amount of 863,670.00 soms dated by December 6, 2019 No. 267.

As can be seen from the above list, according to the submitted applications, it is not possible to determine to what extent budgetary units follow deadlines for development of their draft budgets for the fiscal year of 2020. All applications, including 2020are not written/made properly, for example, a total amount of a declared need, a date of sending/receiving an application and other comparative calculations for their further consideration - are not indicated.

Moreover, the Krupskaya Aiyl Aimak had not prepared a calendar plan and circular letters to budgetary units about procedures and timing of drafting a budget. Therefore, the norm of the Budget Code (Article 95) "On the development of draft local budgets in accordance with the procedure and terms established by the relevant local keneshes, taking into account the calendar for the development of the draft republican budget approved by the Government" - is not followed. *Hence, the score for this dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: No Budget Calendar was developed by the Ayil Kenesh.

17.2. Guidance on budget preparation

<u>Performance level and evidence for scoring</u>: Regulatory legal acts on the KR Budget regulate the procedure for preparing draft Republican and Local Budgets: The procedure for "Developing the Draft Republican Budget and Introducing Amendments to the KR Republican Budget", approved by the Statement of the KR Government dated on November 1, 2017 No. 723, Methodological guidance "Development and implementation of KR Local Budgets", approved by the Decree of the KR MoF dated on October 13, 2018 No. 312-P.

The Krupskaya Aiyl Aimak had not prepared circulars for budgetary units (letters and other documents) containing clear instructions for preparing the budget. Issues with budgetary units are resolved in a working order without preparation of relevant documentation, which raises the risk of non-transparency and unpredictability by avoiding rules for preparing a budget. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Budget guidance or circular for budgetary units were not prepared.

17.3. Budget submission to the legislature

<u>Performance level and evidence for scoring</u>: Krupskaya Aiyl Aimak sent draft budgets for consideration and approval to the Chairman of the Aiyl Kenesh (copy: to the Chairman of the Budget Commission) on:

- draft budget for 2018-2020 (cover letter not provided).
- draft budget for 2019-2021 (cover letter not provided).
- draft budget for 2020-2022 (cover letter dated by December 30, 2019 No. 02-16 / 358).

The Statement of the Aiyl Kenesh of the Krupskaya Aiyl Aimak of the Sokuluk Raion approved and adopted following documents:

- Budget of the Krupskaya Aiyl Aimak for 2018-2020 dated by January 19, 2018 No. 01-1/1.
- The budget of the Krupskaya Aiyl Aimak for 2019-2021 dated by February 7, 2019 No. 01-1/2.
- The budget of the Krupskaya Aiyl Aimak for 2020-2022 dated by January 30, 2020 No. 01-6/1.

Since the date when draft budget was sent to the Aiyl Aimak for consideration and approval of the budget for 2018-2020 and for 2019-2021 is unknown, it is not possible to know how much time was provided to the Aiyl Aimak. Hence, the score for the present dimension is D.*

<u>Possible causes of PFM performance identified during the PEFA assessment:</u> The date of sending the draft budget to the AK for consideration and approval of the budget in two of the last three years is unknown. Hence, it is not possible to know the time allowed for the legislature.

PI-18. Legislative scrutiny of budgets

What does PI-18measure? This indicator assesses the nature and extent of legislative scrutiny of the annual budget. It considers the extent to which the legislature scrutinizes, debates, and approves the annual budget, including the extent to which the legislature's procedures for scrutiny are well established and adhered to. The indicator also assesses the existence of rules for in-year amendments to the budget without ex-ante approval by the legislature. The indicator contains four dimensions and uses the M1 (WL) method for aggregating dimension scores.

Coverage: BCG.

Time period: Dimension 18.1, 18.2 and 18.4: Last completed fiscal year. Dimension 18.3: Last three completed fiscal years.

Indicator/Dimension	Score
PI-18. Legislative scrutiny of budgets	C+
18.1. Scope of budget scrutiny	С
18.2. Legislative procedures for budget scrutiny	С
18.3. Timing of budget approval	С
18.4. Rules for budget adjustments by the executive	A

General description of the system in place in LSG Krupskaya: The procedure for the consideration and approval of local budgets is provided for in the Budget Code (Article 102) and the Methodological Guide "Development and Implementation of KR Local Budgets" (section 3). The procedure for considering the budget is also provided in the Methodological guidance "Development and Implementation of KR local budgets". In addition, the procedures for consideration and approval of local budgets are established in Chapter 3 of Regulations of the Ayil Kenesh of the LSG Krupskaya. The regulations of the Ayil Kenesh of Krupskaya A/O were approved by the Statement of the Ayil Kenesh No. 01-1 of January 10, 2017 at the session of deputies of the XXVI convocation. This Regulation stipulate issues related to jurisdiction of the Ayil Kenesh (general procedure for considering issues, documents and materials submitted to the Kenesh, including issues related to finance). In accordance with the Regulation, the drafts of decisions of the Ayil Kenesh should be considered by the permanent commissions of the Kenesh, and also have to be discussed at public hearings and hearings with participation of deputies. The Regulation also approve Ayil Kenesh annual working plan.

Recent or ongoing reform activities: None.

18.1. Scope of budget scrutiny

Performance level and evidence for scoring: The procedure for the consideration and approval of local budgets is provided for in the Budget Code (Article 102) and the Methodological Guide "Development and Implementation of KR Local Budgets" (section 3). In the process of developing the draft budget, the Sokuluk department of the KR MoF disseminated a letter to all the Heads of Ayil Aimaks dated by December 20, 2018 No. 03-02 / 205 regarding the revised standards for deductions to local budgets from national revenues for 2019, including the Krupskaya Ayil Aimak.

The Ayil Okmotu sent a letter dated by January 25, 2019 No. 0216/69 to the Chairman of the Aiyl Kenesh regarding the consideration of the revenue side of the local budget for 2019 with a quarterly breakdown for the inclusion to the state (consolidated) budget.

The budget documentation for 2019-2021 includes:

- 1. The Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak of the Sokuluk Raion "On the Approval of the Budget for 2019 and the Forecast for 2020-2021" dated by February 7, 2019 No. 01-1/2.
- 2. Explanatory note.
- 3. Appendices:
 - Appendix 1: List of revenue items for 2019.
 - Appendix 2: List of the expenditure items for 2019 and List of the expenditure items of the special account for 2019.
 - Appendix 3: Forecast on revenue for 2020-2021 (two forecasted years).
 - Appendix 4: Consolidated staffing table of management apparatus.
 - Appendix 5: Staffing for 2019 for the section on culture 70821 "Library".
 - Appendix 6: Staffing table for 2019 for the section on culture 70823 "Club".
 - Appendix 7: Distribution of the excess of revenues over expenditures (free balance) as of January 1, 2019.
 - Appendix 8: Distribution of the excess of revenue over expenditures (free balance) on a special account as of January 1, 2019.

The Statement consists of 17 paragraphs. Paragraphs 1-4 approve dimensions for budget on revenues and expenditures, including for a special account (Appendices No.1, No.2, and No.3). Paragraph 5: on financing expenditures from the budget. Paragraph 6: on financing expenditures within the limits of actually collected revenues, priority (protected) lines of expenditures. Paragraph 7: on reimbursement of expenditures, underfunded in 2018, by means and within the budget of 2019. Paragraph 8: The A/O head has the right to make decisions on changes, additions and transfer of funds across budget and special articles/lines. Paragraph 9: on transfer of a surplus in revenues of 2019 (if they are available) towards implementation of the socio-economic plan. Paragraph 10: on the approval of the staffing table/resources of Krupskaya A/O (Appendices No. 4, No. 5, No. 6). Paragraph 11: approval of working cash in the amount of 100.0 thousand soms. Paragraph 12: provide for civil defense 150.0 thousand soms. Paragraph 13-14 on using funds received from the Republican Budget for their intended purpose. Paragraph 15: on the approval and distribution of the excess of revenue over expenditures as of January 1, 2019 for budgetary and special funds (Appendices No. 7, No. 8). Paragraph 16: on approval of funds to finance the current resources for children food in preschool institutions. Paragraph 17: control over the execution of the Statement is entrusted to the chairperson of the planning and budgetary commission and the head of the A/O.

As an explanatory note, the calculation of the budget for 2019 is presented, which contains only numerical data at sections of the functional classification. Despite the fact that the Aiyl Kenesh approved the Strategic Plan for the Development of the Ayil Aimak for 2018-2022, the explanatory note does not describe the medium-term fiscal policy and budget for the medium-term period. In addition, it does not contain an explanation of how the draft budget correlates with the goals of the local community according to the strategic plan for the development of the Ayil Aimak, indicating the main changes in revenues and expenditures in comparison with the current financial year and reasons for their variation.

Appendices on revenues are compiled in detail by economic classification. **Appendices** on expenditures are compiled for institutions in detail by economic classification broken down by functional classification. In addition, in violation of the principles of the budgetary system of the Kyrgyz Republic (balance, unity, completeness, etc.), the budget of

the Krupskaya Ayil Aimak is generated for the period of 3 years regarding revenues, and regarding expenditures – for the period of 1 year. *Hence, the score for the present dimension is C*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The legislature's review does not cover fiscal policies and aggregates for the coming year as well as details of expenditure.

18.2. Legislative procedures for budget scrutiny

<u>Performance level and evidence for scoring</u>: In accordance with the Budget Code (Article 102), drafts of local budgets are to be considered and approved in the following order:

- 1. Drafts of local budgets are initially considered by budget commissions of local Keneshes. The Budget Commission is a permanent commission of the LSG, and it ensure timely and quality development of a draft budget as well as proposals for clarifying and executing a budget. Budget commissions:
 - make hearings of information presented by heads, LSG structural units, municipal enterprises and institutions, consider proposals regarding changes in revenues and expenditures of the local budget.
 - submit conclusions and recommendations on draft local budgets for consideration by local Keneshes.
- 2. When the budget commissions make a decision to increase budget expenditures or reduce its revenues, specific sources of funding for additional expenditures must be established.
- 3. Local Keneshes consider draft local budgets for the next budget year and the forecast period, conclusions of budget commissions and approve local budgets no later than one month after the approval of the Republican Budget, with the following parameters: revenues, expenditures, the amount of equalizing grants allocated from the Republican Budget.
- 4. Approved local budgets are submitted to the authorized state body within 14 calendar days after adoption.

In accordance with the Budget Code (Articles 78, 79, 127), during the budget process, it is necessary to organize and conduct Public Budget Hearings (PBH).

The procedure for considering the budget is also provided in the Methodological guidance "Development and Implementation of KR local budgets". In addition, the procedures for consideration and approval of local budgets are established in Chapter 3 of Regulations of the Ayil Kenesh of the LSG Krupskaya. The regulations of the Ayil Kenesh of Krupskaya A/O were approved by the Statement of the Ayil Kenesh No. 01-1 of January 10, 2017 at the session of deputies of the XXVI convocation. This Regulation stipulate issues related to jurisdiction of the Ayil Kenesh (general procedure for considering issues, documents and materials submitted to the Kenesh, including issues related to finance). In accordance with the Regulation, the drafts of decisions of the Ayil Kenesh should be considered by the permanent commissions of the Kenesh, and also have to be discussed at public hearings and hearings with participation of deputies. The Regulation also approve Ayil Kenesh annual working plan.

By the Resolution of the Aiyl Kenesh of the Krupskaya Ayil Aimak dated by January 10, 2017 No. 01-1/4 "On the Establishment of Permanent Deputy Commissions and Approval of the Composition of the Commission", the permanent deputy commissions were created for the following areas:

- The Permanent Deputy Commission on Social Issues of Education, Health, Culture, Improvement and Sports.
- Planning and Budgeting Deputy Commission of the Permanent Deputy Commission.
- The Permanent Deputy Commission on Land and Agrarian, Industrial Issues, Real Estate Rights and Transport.

During the development of the draft budget, the Planning and Budgetary Deputy Commission held a meeting on the issue: "Approval of the draft revenues and expenditures of the local budget for 2019". Following the discussion by the members of the commission, the draft budget was approved and recommended to the Ayil Kenesh to be adopted without comments and additions (minutes of the meeting of January 29, 2019). At the same time, they did not prepare the Conclusion of the Deputy Commission. In addition, the Ayil Okmotu did not carry out Public Budget Hearings (PBH). The main purpose of the PBH on the generation of the local budget is to ensure the participation of citizens in the budget process, including the study and consideration of public opinion during development of the budget, strengthening public control over the funds of the local budget. Consequently, the Ayil Kenesh considers and approves the draft local budget without taking into account:

- 1) conclusions (recommendations) of the Budget Commission,
- 2) proposals, comments and recommendations of public budget hearings on the draft budget for making decisions taking into account the interests of the population.

Hence, the score for the present dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Legislature approves procedures to be used for reviewing draft budget are approved before budget hearings and are followed. However, the procedures do not include internal organizational arrangements such as specialized review committees, technical support, and negotiation procedures.

18.3. Timing of budget approval

<u>Performance level and evidence for scoring</u>: In accordance with the Budget Code (Article 102), drafts of local budgets are approved in the following order:

- Ayil Okmotu (mayor's office), after agreeing with the local Kenesh of the initial draft of the local budget, sends it to the KR MoF. In accordance with the KR Budget Code, drafts of local budgets, developed by the executive bodies of local self-governments and agreed with local Keneshes, are to be submitted to the KR MoF no later than September 1 of the year preceding the next budget year.
- After the approval of the Republican Budget, the KR MoF, within 10 days, sends to the local self-government bodies' drafts of specified amounts and standards of deductions from national revenues, amounts of interbudgetary transfers. After receiving the updated figures for the local budget, the Ayil Okmotu (mayor's office) clarifies the initial draft of the local budget and submits it to the local Kenesh for approval. The revised drafts of local budgets are submitted for consideration and approval by local Keneshes no later than November 1 of the year proceeding the next budget year.
- Local budgets are approved **no later than one month after the approval of the Republican Budget.** Approved local budgets are to be submitted to the KR MoF within 14 calendar days after their approval.

By the Statement of the Aiyl Kenesh of the Krupskaya Ayil Aimak of the Sokuluk Raion, the following were adopted and approved:

- Budget of the Krupskaya Ayil Aimak for 2018 and forecast for 2019-2020, January 19, 2018 No. 01-1/1;
- The budget of the Krupskaya Ayil Aimak for 2019 and the forecast for 2020-2021, February 7, 2019 No. 01-1/2;
- The budget of the Krupskaya Ayil aimak for 2020 and the forecast for 2021-2022, January 30, 2020 No. 01-6/1.

Hence, the legislature has approved the annual budget within one month of the start of the year in two of the last three fiscal years. *Hence, the score for the present dimension is C*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The legislature has approved the annual budget within one month of the start of the year in two of the last three fiscal years.

18.4. Rules for budget adjustments by the executive

<u>Performance level and evidence for scoring</u>: Rules for revising a budget by the executive authorities are regulated by the Budget Code:

- General conditions for amending budgets (Article 15): the normative legal act on the budget during the budget year can be amended no more than two times: the first - before June 1, the second - before November 1 of the current budget year.
- Redistribution of funds from the Republican and Local Budgets in the process of their execution (Article 109):
 the total value of redistributed funds throughout a financial year should not exceed 5 percent of the total expenditures for each main budget unit (unit, recipient) of budget funds separately.
- The executive body of the LSG submits the order of the head of the LSG to the Sokuluk department of the Ministry of Finance of the Kyrgyz Republic, which makes the appropriate changes to the automated treasury system.
- In case of exceeding the established limit (5%), the executive body of LSG submits to the Sokuluk department
 of the Ministry of Finance of the Kyrgyz Republic a regulatory legal act on amendments to the local budget,
 which was approved by the local kenesh (decision of the local kenesh /parliament)

No adjustments were made to the approved budget for 2019-2021. Hence, the score for the present dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Clear rules exist for in-year budget adjustments by the executive. The rules set strict limits on the extent and nature of amendments and are adhered to in *all* instances.

PILLAR FIVE: Predictability and control in budget execution

What does Pillar V measure? The budget is implemented within a system of effective standards, processes, and internal controls, ensuring that resources are obtained and used as intended.

Overall performance: key strengths and weaknesses

The assessment of the revenue administration and procurement functions refer to services which are not part of the LSG of Krupskaya. They are either performed at regional or national level. The process of predicting and controlling the budget execution has both strengths and weakness. The assessment of revenue administration indicates that the function is rather developed at regional and national level and very few, if any is resultant from PFM organization in LSG Krupskaya. As long as accessibility of information is concerned, the tax administration is smooth and clear; the public is well informed about tax legislation and there are various media employed to reach the taxpayer (PI-19). All tax related information is easily accessed on the tax website (sti.gov.kg). The practice indicates that regular tax audits are carried out with particular effect on improving tax collection. A weak point to note is the practice of presenting revenue arrears only for the region and not broken down to local governments. This shortcoming is indicative of a weakness in the system settings or the way the process of revenue monitoring is organised. The daily inflow of revenue collection into Central Treasury facilitates the reconciliation of accounts in real time.

An area that needs development is the fact that there is no cash planning in the local government (PI-21), however this is compensated by a rigorous budget spending discipline with no adjustments to the budget made in the last FY.

The stock of arrears is low (PI-22) which implies that there is control on accumulation of expenditure, however the organization of work and in particular the database does not allow long-term perspective in monitoring the age of arears. This is straightforward weakness of the PFM system.

The sound internal control system benefits also from the organization of payroll and personnel records (Pi-23) which are updated in time for salary payment. The payroll audit is carried out once in three years.

Procurement practice (PI-24) shows both strengths and weaknesses. The key weakness is the high volume of services contracted through direct award (66%). The strengths indicating good practice with all procurement information including complaints mechanism is accessible to the public are rather achievement of the processes set on national level.

The assessment of PI-25 shows the next strength in the PFM system. The internal control for non-salary payment is strong ensuring clear responsibilities; segregation of duties; expenditure commitment controls and strict application of payment rules and procedures. This setting contributes to sound internal control system assuring that transactions are performed as intended. The resources are used only when the authority has been verified. The overall effect in the PFM system is that fiscal discipline is maintained at all levels. Figure 2.5 shows the scores per indicator for this pillar.

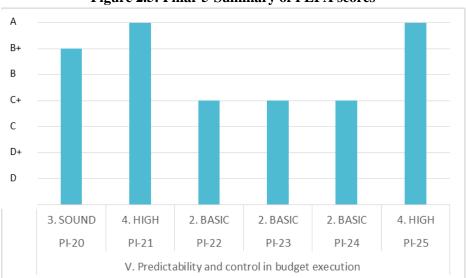


Figure 2.5: Pillar 5-Summary of PEFA scores

PI-19. Revenue administration

What does PI-19 measure? This indicator covers the administration of all types of tax and non-tax revenue for central government. It assesses the procedures used to collect and monitor central government revenues. It contains four dimensions and uses M2 (AV) method for aggregating dimension scores.

Indicator/Dimension	Score
PI-19. Revenue administration	NA
19.1. Rights and obligations for revenue measures	NA
19.2. Revenue risk management	NA
19.3. Revenue audit and investigation	NA
19.4. Revenue arrears monitoring	NA

General description of the system in place in Kyrgyz Republic:

The main legal document is the Tax Code of October 17, 2008 N 230. The Tax Code defines the basis on which the various tax liabilities are calculated. The Code clearly sets out the rights and obligations of taxpayers and tax agents, including information on the procedures for appealing against decisions of tax authorities, actions and inaction of their officials.

On non-tax payments, the main legal document is the Code of the Kyrgyz Republic on Non-Tax Payments, which was enacted by the Law of the Kyrgyz Republic of August 10, 2018 N 89 on January 1, 2019. The STS monitors and checks the correct collection and safety of institutions and organizations of funds received in payment of the state duty and other non-tax payments, checks local authorities (ayil okmotu, local keneshes, etc.) regarding compliance with the established requirements when accepting from the population of funds on account of taxes, insurance premiums and other payments.

The tax appeal procedures against decisions of tax authorities are provisioned in Chapter 20, Section VI (Articles 146-152) of the Tax Code of the Kyrgyz Republic.

There is a regional office of the State Tax Service only in Sokuluk region which is a higher territorial and administrative division covering both Saz and Krupskaya districts and their LSGs. The information relevant to PI-19.2, 19.3 and 19.4 exists only for the regional office of STS in Sokuluk and it is not breakable to LSGs.

During the three years of assessment, the revenue generated was SOMS 66,991.50 in FY 2017, SOMS 52,812.00 in FY 2018 and SOMS 57,903.00 in FY 2019, out which 83%, 86% and 85% were collected by STS. The total revenue collected is 130%, 84%, 95% of the targeted revenue, respectively. The revenue administration service uses various channel to reach to the taxpayer with information on rights and obligations, rates and benefits.

Recent or ongoing reform activities: During the time of assessment, the structure of the Government of the Kyrgyz Republic has been changed in compliance to a resolution of the Government of February 2021, No. 38. According to the new structure, the Ministry of Economy, State Tax Service, State Customs Service and seven other institutions became part of the new Ministry of Economy and Finance.

19.1. Rights and obligations for revenue measures

Performance level and evidence for scoring: There are two institutions bearing responsibility for tax matters. Tax policy and tax legislation is handled by the Tax Policy Department of the Ministry of Economy of the Kyrgyz Republic, whereas tax administration is the competence of the State Tax Service under the Government of the Kyrgyz Republic and its territorial offices (STS). There is a territorial office of STS in Sokuluk region covering LSG Krupskaya. There is no tax administration service on the level of LSG Krupskaya apart from the four employees involved in revenue collection at the expense of the local budget. The STS in Sokuluk provide the taxpayers with access to all applicable laws and regulations in their websites, as well as in the centralized legal information database of the Kyrgyz Republic, which is administered by the Ministry of Justice.

The STS in Sokuluk region collects 83% of the revenue of LSG Krupskaya and the remaining 17% are collected from rents, fees and penalties by the local tax administration staff.

In addition, the regional STS provides information on tax legislation in information stands and brochures, through television and radio, seminars and meeting for taxpayers. Information is published on the tax website (sti.gov.kg).

There are no territorial offices of the STS in LSG Krupskaya. The tax administration function is carried out by four fax inspectors within the local government who, together with the tax service in Sokuluk region, carry out activities for collecting taxes, repaying arrears on local taxes and fees. The activities of these inspectors are financed from the local budget.

The revenue administration service is shared between the regional office of the State Tax Service in Sokuluk and the non-tax revenue collection the SNG Krupskaya. SNG Krupskaya collect non-tax revenue (17%) and the regional office of the State Tax Service in Sokuluk collect the tax revenue (83%). Based on the guidance in the Supplementary Guidance for Subnational Governments (page 43), this PI is considered non-applicable.

19.2. Revenue risk management

Performance level and evidence for scoring:

The legislation stipulates revenue collection procedures, depending on the categories of taxpayers (large, medium, small). According to the Tax Code of the Kyrgyz Republic (Article 153, paragraphs 44 and 45), payment to the budget will be made on the categories and size of the volume of production.

Information on risk management for State Tax Service office in Sokuluk region is handled at national level. This dimension is non-applicable.

19.3. Revenue audit and investigation

Performance level and evidence for scoring:

Section IV of the Tax Code stipulates the provisions on tax control, risk management and tax audit. The specific types of tax control cover: i). tax inspection, ii). taxpayer registration, iii). tax monitoring and iv). tax audit.

The office of the Tax Service in Sokuluk region conducts both planned and ad hoc audits. The rate of completed audits in 2019 is 74%. They resulted in additional tax charges of SOMS 14,690,000.

An action plan is prepared annually for measures to comply with tax legislation.

The STS perform the following tasks: i). control over compliance with the tax legislation of the Kyrgyz Republic; ii). assistance to the taxpayer regarding tax obligation. In order to fulfill the approved plan, the STS in Sokuluk district in FY 2019 launched several events for improvement of tax collection and more specifically to collect tax arrears by different types of tax (profit tax, sales tax, VAT, income tax) and in the context of taxpayers to reduce tax debt. As a result, nearly 70% of the due amount were collected.

Compliance Improvement Plan if such exists, would be developed at national level. Therefore, this dimension is considered non-applicable for LSG Krupskaya.

19.4. Revenue arrears monitoring

Performance level and evidence for scoring:

The LSG of Krupskaya belongs to the region of Sokuluk. The tax related data of Krupskaya is managed by the staff of STS in Sokuluk. The data is stored in database in a way that does not allow to break it down to taxpayers by district and hence separate the revenue arrears. The local government staff dedicated to tax issues are more focused to assist in collecting property tax, property rent and fees from municipal paid services. They do not deal with revenue administration. There is no specific data on revenue arrears of LSG Krupskaya. The information is collected by the regional STS for the entire region and is not breakable to local governments. This dimension is non-applicable.

PI-20. Accounting for revenue

This indicator assesses procedures for recording and reporting revenue collections, consolidating revenues collected, and reconciling tax revenue accounts. It covers both tax and nontax revenues collected by the central government. It contains three dimensions and uses M1(WL) for aggregating dimension scores.

Indicator/Dimension	Score
PI-20. Accounting for revenue	B +
20.1. Information on revenue collections	В
20.2. Transfer of revenue collections	Α
20.3. Revenue accounts reconciliation	A

General description of the system in place in Kyrgyz Republic:

Central Treasury based on the "IS: Treasury (Kazna). Budgetreceives on daily and monthly basis, as well as on an accrual basis, the revenue collected from all STS offices. This information on a daily and monthly basis is submitted to the relevant departments of the Central Treasury, departments of the Ministry of Finance, the department of the Ministry of Finance in Sokoluk district, and LSG (Aiyl okmotu) Krupskaya.

A report "On the execution of state budget revenue" is prepared monthly on a cumulative basis reflecting the revenue collected in all levels of budget in the country as a whole, and in the context of regions and local governments. Another report is drawn up on a daily and monthly basis, as well. It covers the collected customs and duties. It is relevant only for the national government level. There is no customs service in LSG Krupskaya or Sokoluk region.

PI-20 covers procedures for recording, reporting and reconciling tax and non-tax revenue collection, revenues include subnational revenues that are mostly collected on behalf of the subnational government by a higher-level revenue authority (STS).

Recent or ongoing reform activities: Not reported

20.1. Information on revenue collections

<u>Performance level and evidence for scoring</u>: Data of planned and actual revenue by months is received, as well as data on monthly revenue for September 2019. Daily information is received by revenue type. This information is disaggregated by income type and consolidated in a report. Hence, the score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The organization of process and the information system used in the territorial offices of the tax service allows information on collected revenue to be available on daily basis. The STS obtains revenue data and collects most subnational government revenue.

20.2. Transfer of revenue collections

<u>Performance level and evidence for scoring</u>: The treasury electronic system known as "IS: Treasury (Kazna). Budget" is where all revenue collection transfers flow in on daily basis, except for the funds of Social Contribution. Revenue collections are transferred directly into the Treasury Single Account controlled by the Treasury and their regional offices. Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The organization of the process on revenue administration and the functionality of the Treasury information system permit daily transfers of all revenue into the Single Treasury Account.

20.3. Revenue accounts reconciliation

<u>Performance level and evidence for scoring</u>: There are monthly reconciliations between Treasury records and those of the regional office of the State Tax Services. Individual taxpayers' accounts are updated as revenue is received. There is revenue arrears tracking.

The following reconciliations take place as regulated by legal framework: i) reconciliation of tax and non-tax payments to the State Budget between the Central Treasury of the Ministry of Finance of the Kyrgyz Republic and the State Tax Service; ii) reconciliation of the receipt of fines for violation of traffic rules in the Republican Budget between the Central Treasury of the Ministry of Finance of the Kyrgyz Republic and the Main Directorate for Road Safety; iii) reconciliation of the receipt of repayment of budgetary loans and foreign loans received from economic entities to the Republican Budget between the Central Treasury of the Ministry of Finance of the Kyrgyz Republic; and the State Agency for the Management of Budgetary Loans under the Ministry of Finance of the Kyrgyz Republic; iv) reconciliation of funds received from compensation for damage caused to the state in criminal cases on economic and official crimes budget to the republican budget between the Central Treasury of the Ministry of Finance of the Kyrgyz Republic and law enforcement agencies. Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The organization of the revenue administration processes at STS and the real-time connection to Central Treasury facilitates the reconciliation of accounts allowing revenue arrears tracking.

PI-21. Predictability of in-year resource allocation

What does PI-21 measure? This indicator assesses the extent to which the central MoF is able to forecast cash commitments and requirements and to provide reliable information on the availability of funds to budgetary units for service delivery. It contains four dimensions and uses the M2 (AV) method for aggregating dimension scores.

Indicator/Dimension	Score
PI-21. Predictability of in-year resource allocation	A
21.1. Consolidation of cash balances	NA
21.2. Cash forecasting and monitoring	NA
21.3. Information on commitment ceilings	NA
21.4. Significance of in-year budget adjustments	Α

General description of the system in place in Kyrgyz Republic:

In accordance with Article 105 of the Budget Code, there is a Treasury Single Account was created with the National Bank of the Kyrgyz Republic, which is a centralized account for consolidation of all government owned bank accounts. It stored the funds of the budgetary system of the Kyrgyz and traces all operations of the budget bodies on cash execution. The TSA procedure is regulated and approved by a resolution of the Government of the Kyrgyz Republic dated July 24, 2017 No. 444. The procedure establishes the management procedures for the authorized state body represented by the Ministry of Finance (Central Treasury) for forecasting and executing the budget with funds for the TSA and general rules for cash services for the execution of budgets of the budgetary system of the Kyrgyz Republic.

All cash operations related to the budget execution are carried out by the Central Treasury and its territorial offices applying the procedures on cash receipts to the budget and the distribution of income received within the budgetary system of the Kyrgyz Republic. Treasury territorial offices do not manage the TSA but rather participate in the cash service of budget execution.

The current practice shows that cash planning takes place only at the level of the Republican Budget and the budgets of cities of republican and regional significance.

The relevant resolution of the Government of the Kyrgyz Republic is known as "On approval of the Regulation on the procedure for the formation and maintenance of the cash plan of the republican budget of the Kyrgyz Republic" dated October 2, 2017 No. 632.

Recent or ongoing reform activities: The recent development on this matter is the Government Decree of December 17, 2020 No. 618 amending the above-mentioned resolution. Thus, from 2021 the cash plans will be also prepared by the Ministry of Finance or the local self-government bodies.

21.1. Consolidation of cash balances

Performance level and evidence for scoring: NA

21.2. Cash forecasting and monitoring

Performance level and evidence for scoring:

In accordance with Article 108 of the Budget Code of the Kyrgyz Republic, the Resolution of the Kyrgyz Republic approved the Regulation "On the procedure for the formation and maintenance of the cash plan of the republican budget of the Kyrgyz Republic" dated October 2, 2017 No. 632, cash forecasting and monitoring is carried out by the Central Treasury. The cash plan is approved by the Deputy Minister of Finance, who is also a Director of the Central Treasury, in agreement with the Minister of Finance of the Kyrgyz Republic.

NA

21.3. Information on commitment ceilings

<u>Performance level and evidence for scoring</u>: The budget execution is carried out by the managers of budget entities in the TSA by item of expenditure (types of payments). They can make cash expenses within the approved cash plan

and the limits of budgetary obligations allocated for the current period and taking into account the registered and unfulfilled budgetary obligations.

The current practice is that budget allocations are assigned the budget entities by the Central Treasury on a monthly basis during the financial year in accordance with the cash plan. For the purpose of an even and fair distribution of the resources of the Republican Budget, a unified cash planning formula is applied. If there are temporarily free funds of the Republican Budget, the cash plan can be adjusted within the limits of the amounts provided by the budget for the current year.

The approved cash plan can be amended. The cash plan of the Republican budget, with any additions or amendments, is posted on the official website of the Ministry of Finance.

Since cash plan is not made, the budget allocations in the LSG of Krupskaya, are distributed quarterly throughout the year.

NA

21.4. Significance of in-year budget adjustments

Performance level and evidence for scoring:

According to Article 115 of the Budget Code of the Kyrgyz Republic, amendments to approved budget during the budget year can be made no more than two times: the first - before 1st June, the second - before 1st November of the current budget year. This is the rule of the Budget Code applicable to all levels of governments in the country unless they have a local rule. According to the provided information from LSG Krupskaya no such specific rule exists which would overrule the Budget Code. No in-year adjustments took place to the budget allocation during the last financial year of assessment (2019). Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The practice of strict application of Budget Code on all levels of government generally results in strong internal control and fiscal discipline.

PI-22. Expenditure arrears

What does PI-22 measure? This indicator measures the extent to which there is a stock of arrears, and the extent to which a systemic problem in this regard is being addressed and brought under control. It contains two dimensions and uses the M1 (WL) method for aggregating dimension scores."

Indicator/Dimension	Score
PI-22. Expenditure arrears	C+
22.1. Stock of expenditure arrears	A
22.2. Expenditure arrears monitoring	С

General description of the system in place in Kyrgyz Republic:

According to Article 114 of the Budget Code, the head of a public institution is personally responsible for ensuring observance of the limits of budget obligations and the avoidance of overdue debt (arrears). Overdue debt is defined

as "an obligation, repayment of which exceeds the timeline set up by the agreement, or in the absence of formal agreement, exceeds the timeline of 30 days from the moment of receiving of invoice for payment".

Recent or ongoing reform activities:

The Regulation on Accounting and Financial Reporting in the Public Administration Sector (December 25, 2017 No.137-p) defines the information on payables and receivables as mandatory to be disclosed in the balance sheet. The Regulation was amended on September 16, 2019, No.107 in terms of disclosure of the concepts of current and overdue payables and receivables.

22.1. Stock of expenditure arrears

Performance level and evidence for scoring:

A report, on payables of the budget organisations of Krupskaya for the three years of assessment, was provided. It shows that the stock of arrears is no more than 2 % in two of the last three years. The report on arrears provided for the three years covers interest, transfer, payroll and pension payment. The score for this dimension is A.

Table 22.1: Stock of Arrears and Total Budget Expenditures for Fiscal Years (2017-2019)

	FY 2017	FY 2018	FY 2019
Stock of Arrears	1,709	526	0
Share	3.59%	0.82%	0.00%
Total Budget Expenditure	47,558.00	64,400.00	59,813.00

Source: Ministry of Finance LSG Krupskaya

Possible causes of PFM performance identified during the PEFA assessment: Strict control on payables.

22.2. Expenditure arrears monitoring

Performance level and evidence for scoring: Expenditure arrears are included in the annual financial statements of the institution as payables. There is no overdue expenditure as of January 1, 2020 in LSG Krupskaya. They are usually paid off within the next reporting month. The arrears report is displayed in the institution's annual balance sheet and in the annual budget execution report in Appendix 2 "Information on receivables and payables by all items". Evidence of this Appendix 2 was provided. The head of a budgetary institution ensures compliance with the limits of budgetary obligations and bears personal responsibility for the state of accounts payable and receivable.

Financial reports are prepared based on the financial results of 6 months, 9 months and 12 months of the year. The reports are submitted to the Sokuluk department of the Ministry of Finance. Expenditure arrears report is drawn up by January 10 of the following year. The dimension score is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The organisation of the database managed at regional level allows monitoring of expenditure arrears on annual basis at the end of each fiscal year.

PI-23. Payroll controls

What does PI-23 measure? This indicator is concerned with the payroll for public servants only: how it is managed, how changes are handled, and how consistency with personnel records management is achieved. Wages for casual labor and discretionary allowances that do not form part of the payroll system are included in the assessment of non-salary internal controls, PI-25. This indicator contains four dimensions and uses the M1 (WL) method for aggregating dimension scores."

Indicator/Dimension	Score
PI-23. Payroll controls	C +
23.1. Integration of payroll and personnel records	В
23.2. Management of payroll changes	A
23.3. Internal control of payroll	С
23.4. Payroll audit	В

General description of the system in place in Kyrgyz Republic:

The regulatory framework for the management of payroll is defined in a variety of Acts, Decrees and Regulations. These are the Act of 15 June 2011 No.45 "On the limit of staffing and conditions of remuneration of state and municipal employees of the Kyrgyz Republic" and the Decree of the President of the Kyrgyz Republic of January 31, 2017 No.17 "On the approval of the Register of State and Municipal Posts of the Kyrgyz Republic". In accordance with the above-mentioned regulations, each public body approves a full-time structure within an approved list of staff positions. In accordance with the staffing schedule, a salary fund is planned, and the annual budget of the state body is approved. Each public body is responsible for ensuring that its payroll is accurate and within its approved Salary Fund.

The SNG Krupskaya are fully responsible for the management of its payroll and personnel records.

Recent or ongoing reform activities: not reported

23.1. Integration of payroll and personnel records

<u>Performance level and evidence for scoring</u>: The personnel database and payroll system are manually controlled and monthly reconciled to ensure that changes made in the personnel data are immediately reflected in the payroll system. Data consistency and monthly reconciliation is ensured also by the confirmation of the Accounts Chamber. Hence, the score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Strict application of legal framework and local government rules and procedures.

23.2. Management of payroll changes

<u>Performance level and evidence for scoring</u>: The necessary changes to personnel register and payroll are made on a monthly basis, prior to next month's payroll. Changes are made promptly (at least once a month). Attendance is monitored and recorded, by means of timesheets, which is maintained by specially authorised official. The head of the respective budget organisation approves these sheets and submits them to the accounting by the end of each month. Data is updated every month in time for salary payment.

The number of staff of LSG Krupskaya is approved annually based on the decree of the Government of the Kyrgyz Republic No. 451 of August 5, 2011 "On the approval of the standard structure and staffing of the executive body of local self-government of the Kyrgyz Republic". There are no adjustments made to the staffing table over the last year of assessment. In the event of a change in the composition of employees, dismissal or rotation, changes are made to the monthly table of records of employees and sent to the accounting department for payroll. If at the end of the year the salary fund, due to vacancy in the staffing table, creates savings, then these funds remain at the disposal of the LSG body and the direction of these funds is further spent in accordance with the decision of the local Parliament. Score is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Personnel records are updated monthly. There are no retroactive adjustments made for the three years and as at time of assessment.

23.3. Internal control of payroll

<u>Performance level and evidence for scoring</u>: According to the regulatory legal acts, any changes in the data on personnel and the payroll are made based on the decision (order) of the head of the state body. The personnel management and payroll services do not have the right independently to make changes in staffing and wages without a corresponding decision (order) of the head of the state body. If necessary, an internal audit is performed by decision of the head of a state body. To ensure the integrity and relevance of data, a clearly documented control is maintained.

The head of the Finance and Economic Department and the head of the Aiyl Okmotu are responsible for making changes in the data on personnel and payroll. In accordance with the legal acts, any changes in the data on personnel and payroll are made on the basis of an order issued by the head of the Aiyl Okmotu and in accordance with a decision of the local parliament. Access to the timesheets and payroll sheets are available to the head of the Financial and Economic Department and the Chief Accountant. Samples of signatures of the head of the Finance and Economic Department and the head of the Ayil Okmotu are provided to the bank. Only documents with signatures of these persons are accepted. The access to the payroll database of restricted by individual password.

Still, it is not very clear if it is possible to track who and when made changes in the database. Hence, the score for this dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There is sufficient control ensuring integrity of payroll data.

23.4. Payroll audit

<u>Performance level and evidence for scoring</u>: Over the past three years, there is one payroll audit performed by the State Personnel Service and the Accounts Chamber. The audit covers (i) documentation check, to ensure that everyone on the payroll is appropriately documented and authorized to receive a salary, and (ii) a physical check that the payment recipients exist. The Accounts Chamber carried out salary audit. It reviewed the legality of bonuses and

remuneration paid to staff and addressed payroll issues. All budget organisations with audit function regularly conduct payroll audits. Hence, the score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There is payroll audit once in three fiscal years.

PI-24. Procurement

What does PI-24 measure? This indicator examines key aspects of procurement management. It focuses on transparency of arrangements, emphasis on open and competitive procedures, monitoring of procurement results, and access to appeal and redress arrangements. It contains four dimensions and uses the M2(AV) method for aggregating dimension scores.

Indicator/Dimension	Score
PI-24. Procurement	C+
24.1. Procurement monitoring	D
24.2. Procurement methods	D
24.3. Public access to procurement information	Α
24.4. Procurement complaints management	Α

General description of the system in place in Kyrgyz Republic:

The Law of the Kyrgyz Republic "On Public Procurement" dated April 3, 2015 № 72, provides the legal framework for all public procurement transactions. The purpose of the Law is to ensure the economic and efficient use of public funds in the implementation of public procurement. Public procurement is based on the principles: i). publicity, openness, legality and impartiality; ii). competition between suppliers (contractors) in the procurement process; iii). equal and fair conditions for suppliers (contractors) in the implementation of public procurement.

At the time when the Law on Public Procurement was adopted in Kyrgyzstan in 2015, all public procurement switched to the electronic public procurement system and all stages of public procurement are carried out through the web portal zakupki.gov.kg, which is publicly accessible not only for economic participants, but also for the public. The public procurement web portal is integrated with the information system of the Central Treasury of the Ministry of Finance of the Kyrgyz Republic and the regional offices. Control over the contract payment and expenditure of public procurements is through the Treasury information system.

The Department of Public Procurement at the Ministry of Finance of KR is an authorized state body (by force of Ordinance dated 3 February 2014, No. 68), responsible to draft laws and regulations, keep a register and compile statistics, assist public bodies in law enforcement in the procurement of goods, works, services (Article 9).

Public procurement is performed by using the following methods: i). single-stage bidding; ii). two-stage bidding; iii). simplified acquisition; iv). reverse auction; v). direct contracting.

Recent or ongoing reform activities: not reported

24.1. Procurement monitoring

<u>Performance level and evidence for scoring</u>: There is a register provided for the period 2017-2019 of all public procurement activity. The register covers very few details of the procurement transaction. The following information items are covered: i). category (goods, services, works); ii). contract amount in SOMS; iii). contract status and iv). procurement description. There is no information on who has been awarded the contract.

The monitoring of public procurement is carried out by the head of the LSG, the head of Financial and Economic Department of the local Ministry of Economy and the specialist in public procurement of the LSG. The consolidated report on public procurement is prepared by the public procurement specialist of the LSG. According to the Law on Public Procurement, public procurement specialist should possess certificate of completing a course on public procurement. In this regard, LSG Krupskaya has recruited a procurement specialist to carry out procurement on a contractual basis.

Access to the public procurement portal is available to the head of LSG, the head of the Financial and Economic Department and the public procurement specialist.

In accordance with paragraph 6 of Article 10 of the Law of the Kyrgyz Republic "On Public Procurement", the head of the LSG, the procurement specialist and members of the LSG tender commission are personally liable for violations of the Law.

In case of a complaint about the results of the evaluation of bids, the complaints are considered by the Independent Commission on Public Procurement. All information on public procurement is available on the public procurement portal. LSG Krupskaya does not publish separately elsewhere.

Public procurement data of LSG Krupskaya are subject to external audit by the Accounts Chamber of the Kyrgyz Republic. In addition, the Department of Public Procurement under the Ministry of Economy and Finance is responsible to monitor and control the public procurement over all procuring organizations, including ministries.

The score for this dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There is no sufficient information in the records of procurement contracts, information on contact award is not covered.

24.2 Procurement methods

<u>Performance level and evidence for scoring</u>: The data on procurement methods has been provided for FY 2019. The evidence of the volume of tenders procured through competitive method for FY 2019 shows that 34% of the tenders were procured by competitive methods and 66% were procured as direct contract awards. Dimension score is D.

	Method of Procurement	FY 2019	Share
1	Direct contract award	14,830,800	66%
2	single-stage bidding	3,532,300	16%
3	two-stage bidding	0	0

4	Simplified	4,211,700	18%
5	Reverse auction	0	0
Con	mpetitive procurement methods (2+3+4+5)	349	
	TOTAL	22,574,800	

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The total value of contracts awarded through competitive methods is only 34%. More than 60% of the procurement services are assigned by direct award.

24.3. Public access to procurement information

<u>Performance level and evidence for scoring</u>: The assessment of this dimension has been made considering the specific local cultural environment. Public procurement information is available on the public procurement portal (zakupki.gov.kg). Each of the main requirements of procurement information from government agencies contain complete and reliable information about all transactions related to procurement, and their disclosure to the public is made in a timely manner.

The procurement information is published on a national government media. It is easily accessible to local business, civil societies and individuals. All the required public procurement information is accessible to the public online through the website. www.zakupki.gov.kg. The website is up to date and covers all key information including procurement plans, tender opportunities, contract awards and the results of procurement complaints. Hence, the score for this dimension is A.

Element/ Requirements	Met (Yes/No)	Evidence used/ Comments
Legal and regulatory framework for procurement.	Yes	zakupki.gov.kg
Government procurement plans	Yes	zakupki.gov.kg
Bidding opportunities	Yes	zakupki.gov.kg
Contract awards (purpose, contractor and value)	Yes	zakupki.gov.kg
Data on resolution of procurement complaints	Yes	zakupki.gov.kg
Annual procurement statistics	Yes	zakupki.gov.kg

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Due to the organization and the electronic portal, the key procurement information is available to the public.

24.4. Procurement complaints management

<u>Performance level and evidence for scoring</u>: The appeal review system offers access to an appeal mechanism as part of the control system, in addition to the general court system. There are procedures for complaints resolution

and fees are not charged. There is an effective and independent administrative complaint resolution mechanism. The table below provides the details for each satisfied criterion. Hence, the score for this dimension is A.

Ele	ement/ Requirements	Met (Yes/No	Evidence Used/ Comments	
Procurement complaints/appeal body				
1.	Is not involved in any capacity in procurement transactions or in the process leading to contract award decisions.	Yes	In accordance with Article 49 of the Law on Public Procurement, there is an inter-agency commission dealing with complaints, which consists of representatives of ministries, government committees, departments and the public, as well as certified public procurement professionals. The composition of the abovementioned Commission was approved by the order of the Government of September 6, 2019 No.329. The Commission has a total membership of 15, formed of 3 groups of 5 persons representing procurement specialists, lawyers and the public respectively.	
2.	Does not charge fees that prohibit access by concerned parties.	Yes	Complaints, protests or appeals are filed electronically through a web portal without any requirement to pay a fee.	
3.	Follows processes for submission and resolution of complaints that are clearly defined and publicly available.	Yes	The complaints procedures are clearly defined in the Law on Public Procurement and readily available through the electronic portal.	
4.	Exercises the authority to suspend the procurement process.	Yes	Article 48 in the Law on Public Procurement enables the Public Procurement Authority to suspend the tender for 10 days.	
5.	Issues decisions within the timeframe specified in the rules/regulations	Yes	Decisions are made in writing within seven working days after review and the ongoing status of a pending complaint can be viewed online.	
6.	Issues decisions that are binding on every party (without precluding subsequent access to an external higher authority).	Yes	Article 49 stipulates that the decision 'on the complaint shall be final, unless it is challenged in a judicial procedure in accordance with this Article'.	

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: All procurement complaints management criteria are met as a result of public procurement legal framework and practice.

PI-25. Internal controls on non-salary expenditure

What does PI-25 measure? This indicator measures the effectiveness of general internal controls for non - salary expenditures. Specific expenditure controls on public service salaries are considered in PI-23. It contains three dimensions and uses the M2 (AV) method for aggregating dimension scores.

Indicator/Dimension	Score		
PI-25. Internal controls on non-salary expenditure			
25.1. Segregation of duties	A		
25.2. Effectiveness of expenditure commitment controls	A		
25.3. Compliance with payment rules and procedures	В		

General description of the system in place in Kyrgyz Republic:

The internal control arrangements are based on Articles 105 and 106 of the Budget Code which are relevant for all budget operations taking place through the Single Treasury Account. Articles 120-122 of the Budget Code govern internal control and internal audit throughout central and local government. The operation of the STA is prescribed by Government Regulation No. 444 of 24 July, 2017, with payment procedures determined by Ministry of Finance Order No. 131-p of September 28, 2017.

Within the framework of the State budget, the Central treasury ensures the organization of the execution of the republican and local budgets. It also makes payments for the expenditures of the republican and local budgets within the allocated funds.

Accounting and control of cash budget execution are carried out in an automated system in real time. The system provides for the exchange of data between all participants in the budget process, including the National Bank, using electronic forms of documents and electronic digital signatures.

The integrity of the treasury system is protected by access to a limited number of authorized persons for specific purposes. The system registers and tracks all entries and changes.

The heads of territorial divisions are responsible for the reliability and monitoring the data generated in the automated system.

Recent or ongoing reform activities: Not reported

25.1. Segregation of duties

Performance level and evidence for scoring:

The Central Treasury ensures the organization of the execution of the republican and local budgets. Payments are made within the balance of funds of the corresponding budget in the Single Treasury Account. Accounting and control of cash budget execution are carried out in an automated system in real time. The automated system provides for the exchange of data between participants in the budget process, including the National Bank, using electronic forms of documents and electronic digital signatures. Expenditure transactions at each stage of the budgetary process require submission and approval of electronic documents.

The integrity of the treasury electronic system is protected by providing access to a limited number of persons with specific rights of administration. The system allows tracking all entries and operations made. The heads of the territorial offices are responsible for the reliability of the data generated in the automated system, as well as for their timely and proper maintenance, in accordance with their responsibilities.

The expenditure transactions are authorised with recording and accounting undertaken by the Treasury. For expenditure transactions at each stage of the budget process, there are prescribed responsibilities for filling out the electronic documents. Upon completion of the checks, the documents are initialized, this is assigned to a certain person or group of persons having the rights to sign with an electronic digital signature.

In accordance with the Budget Code, almost all budget operations take place through the Single Treasury Account that is managed by the Ministry of Finance. Treasury procedures ensure segregation of functions. Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There is clear segregation of duties due to the orgnisation of the budget execution process. This contributes to sound internal control system. Functions are separated and performed by different individuals.

25.2 Effectiveness of expenditure commitment controls

Performance level and evidence for scoring:

The expenditure commitment control as a system of expenditure monitoring is a procedure stipulated generally in the Budget Code of the Kyrgyz Republic and more specifically in the 'Instruction on the procedures of the authorized state body for forecasting and budget execution for accounting and reporting', dated August 16, 2017 No. 488 and the Regulation "On the procedure for organizing the issuance and settlement of the payment card" approved by the order of the Ministry of Finance of the Kyrgyz Republic of September 28, 2017.

All income and expenditure transactions on budget execution are recorded in the ledgers of the Treasury; they are carried out and controlled in the automated system "IS: Treasury (Kazna). Budget" using the treasury procedures for compliance with estimated commitment, registered budgetary obligations, tender purchases and services, etc. The analytical part of the Treasury ledgers contains the details of the financial transaction: the date of the transaction, the name, number and date of the payment, description of the transaction. The synthetic part includes debit, credit, balance and offsetting account. The records in the Treasury information system "IS: Treasury (Kazna). Budget" are made on the basis of primary accounting documents: application for cash expense, payment order, bank statement, inter-treasury and intra-treasury orders. Expenditure transactions of recipients of budget funds on treasury personal accounts (budget, special, deposit) are carried out on the basis of an application for cash expense, where several amounts of cash expenses may be indicated for various codes of items (elements) of this treasury personal account of this recipient of budget funds. When a request for cash expenditure is withdrawn, the system automatically restores the amounts of unfulfilled budget obligations (taking into account time constraints on cash expenditures) to their original amount for the application.

When the budget obligations are registered in the Treasury system, any withdrawal requests are automatically filtered through the various approved budget commitments and payments are made only if such budget allocations were preliminarily approved and registered in the Treasury system. There are annual reports on budget execution from the Treasury territorial offices that in addition confirmed all electronic payment requests with digital signatures of the responsible employees of territorial offices. When making payments in cash, control is carried out in accordance with the Regulation "On the procedure for organizing the issuance and settlement of the "Recipient of budgetary funds" payment card approved by the order of the Ministry of Finance of the Kyrgyz Republic dated September 28, 2017. Payment obligations remain within the limits of the annual budget allocations. Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Budget planning and clear treasury procedures embedded in the automated system "IS: Treasury (Kazna). Budget" permits compliance with estimated commitment. The controls in place limit the commitments to the estimated availability of cash though the approved budget allocations.

25.3. Compliance with payment rules and procedures

Performance level and evidence for scoring:

The automated information system of the Treasury is a database that serves as a reliable source for all types of reporting. It is the only source of data for financial control over budget entities in the Kyrgyz Republic. In addition, the Accounts Chamber of the Kyrgyz Republic annually audit the execution of the republican budget of the Kyrgyz Republic. Also, the Internal Audit Department of the Ministry of Finance of the Kyrgyz Republic in accordance with the Strategic Audit Plan conducts an internal audit in the territorial offices of the Ministry of Finance of the Kyrgyz Republic. The last internal audit of Sokuluk department (covering Krupskaya and Saz) was in 2017. According to the results of the Audit Report on the Management, Operating and Financial System for 2017, the violations were of a methodological nature in terms of accounting and documentation in the HR department. There were no financial violations. All payments are made in accordance with the rules and procedures established by regulations and instructions approved by the Government of the Kyrgyz Republic, orders of the Ministry of Finance of the Kyrgyz Republic and the Law on Public Procurement. There were no payments made with exception procedures in the Krupskaya LSG in the period 2017-2019. The Audit Report presents the audit findings only in narrative and not in material terms. Accordingly, in Sokuluk office the payments are made in accordance with standard payment procedures. Hence, the score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The organization of treasury functions and the strict application of payment control rules contribute to compliance and less and no exceptions.

PI-26. Internal audit

What does PI-26 measure? This indicator assesses the standards and procedures applied in internal audit. It contains four dimensions and uses the M1 (WL) method for aggregating dimension score.

Indicator/Dimension	Score of current PEFA
PI-26. Internal audit	NA
26.1. Coverage of internal audit	NA
26.2. Nature of audits and standards applied	NA
26.3. Implementation of internal audits and reporting	NA
26.4. Response to internal audits	NA

General description of the system in place in Kyrgyz Republic:

The Ministry of Finance of the Kyrgyz Republic is an authorized state body for internal audit. The Internal Audit Department was established in 2014 in accordance with an order dated 22 September 2014 No. 326.

The Decree of the Government "On the creation of internal audit services in state bodies and institutions of the Kyrgyz Republic" dated 13 March 2009 No. 177 approved the list of institutions and local self-government bodies with internal audit function. Presently, there are 30 internal audit departments, of which: 26 ministries, 2 state committees and 2 LSG, including: Bishkek City and Osh City.

The information and data provided for this PI is relevant for Sokuluk region of which LSG Krupskaya and LSG Saz are part of. There is no internal audit function in LSG Krupskaya. The Ministry of Finance at national level performs the internal audit in the region of Sokuluk.

Recent or ongoing reform activities: None.

26.1. Coverage of internal audit

Performance level and evidence for scoring: NA

26.2. Nature of audits and standards applied

Performance level and evidence for scoring: NA

26.3. Implementation of internal audits and reporting

Performance level and evidence for scoring: NA

26.4. Response to internal audits

Performance level and evidence for scoring: NA

PILLAR SIX: Accounting and reporting

What does Pillar VI measure? Accurate and reliable records are maintained, and information is produced and disseminated at appropriate times to meet decision-making, management, and reporting needs.

Overall performance: key strengths and weaknesses

The pillar contributes to strengthen the aggregate fiscal discipline in general. The Treasury bank accounts, suspense accounts, and advance accounts are regularly reconciled and the processes in place support the integrity of financial data. There is reliable reporting of financial information. Constant checking and verification of the accounting records is ensured. The practices are well established, and the overall financial data integrity is sound (PI-27). Another good practice is that the database in the automated treasury system allows full coverage of budget execution data and comparison with the originally approved budget. The in-year budget reports provide comprehensiveness, timely and accurate information on budget execution. They are consistent with the budget plans and allow monitoring of budget performance (PI-28). The overall good performance in accounting and reporting is undermined by the incomplete annual financial statements (PI-28) containing information on revenue and expenditure and tangible assets. Cash planning is not a practice in the local self-governments and cash balances are not provided as part of the annual financial report. This may impair the accountability and transparency in the PFM system. Figure 2.6 shows the scores per indicator for this pillar.

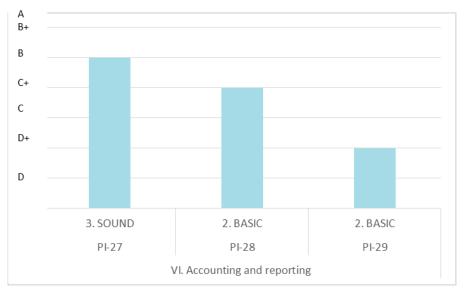


Figure 2.6: Pillar VI-Summary of PEFA scores

PI-27. Financial data integrity

What does PI-27 measure? This indicator assesses the extent to which treasury bank accounts, suspense accounts, and advance accounts are regularly reconciled and how the processes in place support the integrity of financial data. It contains four dimensions and uses the M2(AV) method for aggregating dimension scores.

Indicator/Dimension	Score		
PI- 27 Financial data integrity			
27.1. Bank account reconciliation			
27.2. Suspense accounts	A		
27.3. Advance accounts	В		
27.4. Financial data integrity processes	NA		

General description of the system in place in Kyrgyz Republic:

The Single Treasury Account is a centralized account of the Ministry of Finance of the Kyrgyz Republic with the National Bank operating since 2017 in accordance with the Budget Code. The TSA keeps all budget funds where the state bodies can operate within their authority.

Recent or ongoing reform activities: Not reported

27.1. Bank account reconciliation

Performance level and evidence for scoring:

Cash execution of the budget is carried out by the Ministry of Finance and its territorial departments through the information system "IS: Treasury (Kazna). Budget". On a daily basis the Treasury Information System carries out automatic identification of operations that are reflected in the General Ledger. The entries made at the TSA are based on the electronic bank statement of the National Bank and electronic payment documents. The National Bank provides daily statements on funds transfer in all accounts with the purpose to reconcile the accounting data with the Central Treasury. In addition, reconciliation, between the National Bank and the Central Treasury takes place quarterly within a month time to confirm the balance of the reconciled accounts on paper by signature and seal. All accounts of the LSG are reconciled at the time of assessment.

There are three types of accounts categorized according to the source of funds that are maintained by the Treasury-budget, special and deposit accounts. The only account of Krupskaya ayil okmotu is one settlement account for salaries of Sokuluk FAO "RSK Bank" BIK 129011 p / s 1290115000001190. There are no other bank accounts. Hence, the score for this dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The well-developed procedures and the information system of Treasury allows regular and quarterly bank accounts reconciliation.

27.2 Suspense accounts

Performance level and evidence for scoring:

The suspense account is an interim account referred to as 'Direct income – unclear'. It is a foreign currency account, and it is used by the Central Treasury while the recipient of received funds is being identified. The funds are with the National Bank "Multicurrency account" (in US dollars, euros, Russian roubles, Kazakhstan tenge) intended for receipt of foreign currency funds to budgetary institutions. There are no other suspense accounts.

Notifications of received foreign currency funds are sent daily to the territorial departments of the Ministry of Finance. While payment details of the specific recipient are being clarified, the funds are classified as "unclear". Territorial offices within 3 working days from the date of receipt of the notification are supposed to specify the necessary details of the recipient and send them to the Central Treasury. Once the recipient is identified, the Central Treasury transfers the funds from the account "Direct income - unclear" to the account of the recipient. The suspense accounts are reconciled within one month. Suspense accounts are also cleared by the end of the year. **Hence, the score for this dimension is A.**

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Clear and constantly applied procedures and well-established practice on clearing suspense accounts.

27.3. Advance accounts

Performance level and evidence for scoring:

Budgetary institutions account and reporton advance accounts in accordance with the Regulation on accounting and financial reporting in the public administration sector, approved by order of the Ministry of Finance of the Kyrgyz Republic of December 25, 2018 No. 137-P.

The issuance of funds against the report (accounts receivable of employees) is made to employees of a budgetary institution. Advance payments to staff are recorded as settlement accounts and monitored. The accountable person is obliged to submit advance reports to the accounting service no later than three working days. Advances for business trips can be done manually using petty cash. All advance accounts are cleared shortly after evidence has been provided. Reports are generated monthly.

Travel allowances are provided for authorized mission days and expensed. It is reconciled and signed off monthly and reported as an annex to the monthly budget execution report.

Advance payments under public procurement should not exceed 10 percent of the total amount of the contract. They are usually secured with guarantees and are administered within the procurement rules. The bank guarantee remains in effect until the advance payment is paid in full. Purchase of public procurement services related to emergency situations require advance payments of more than 10 percent of the contract amount, in accordance with the legislation on public procurement related to national security, defense and protection of state secrets.

Reconciliation of advance accounts takes place quarterly, within two months from the end of each quarter. All advance accounts are cleared in a timely way. According to the information on accounts receivable and payable by LSG Krupskaya, there are no outstanding balances on advance account at the end of the year. The score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The regulation on the accounting and financial reporting in the public administration sector, which is approved by the central Ministry of Finance and is supposed to the identical for the entire public administration in Kyrgyzstan.

27.4. Financial data integrity processes

Performance level and evidence for scoring:

The data integrity control process is carried out by the Central Treasury at national level. LSG Krupskaya cannot make changes in the financial data that is kept by the regional Treasury office in the region of Sokuluk.

Hence, the score for this dimension is NA.

PI-28. In-year budget reports

What does PI-28 measure?

This indicator assesses the comprehensiveness, accuracy and timeliness of information non-budget execution. In-year budget reports must be consistent with budget coverage and classifications to allow monitoring of budget performance and, if necessary, timely use of corrective measures. This indicator contains three dimensions and uses the M1(WL) method for aggregating dimension scores.

Indicator/Dimension	Score
PI-28. In-year budget reports	C+
28.1. Coverage and comparability of reports	A
28.2. Timing of in-year budget reports	A
28.3. Accuracy of in-year budget reports	С

General description of the system in place in Kyrgyz Republic:

Instruction on forecasting and budget execution on accounting and reporting dated August 16, 2017 No. 488specifies the types of in-year budget performance reports. They are periodic (monthly and quarterly), and annual reports. The instruction establishes standard accounting procedures and regulates the preparation, consolidation and submission of the in-year reports, which are in line with the requirements of international standards for government finance statistics.

Recent or ongoing reform activities: Not reported

28.1. Coverage and comparability of reports

Performance level and evidence for scoring:

The LSG of Krupskaya (ayil aimak), draws up the following reports: i) summary reports of the General Ledger for the reporting month and from the beginning of the year; ii) report on execution of the local budget (Appendix 8); iii) report on execution of special funds of budgetary institutions (Appendix 9). Periodic reports of territorial subdivisions on local budget are generated in the automated treasury system. The only source for compiling treasury reports are the data of the Treasury Book of Accounts.

The database in the automated treasury system allows full coverage of budget execution data and their comparison with the approved budget data (originally budgeted) for all budget classification items. Thus, the in-year budget execution reports cover revenue and expenditure, assets and liabilities and cash flow. The reports are consistent with the budget classification of the revenue and expenditures of the budget allowing direct comparison of performance with the budget plan. The reports are drawn up in accordance with the budget classification (2001 Government Finance Statistics) ensuring standard forms of budget statistics. There is an explanatory note (as a separate narrative document) to the annual in-year budget execution reports with commentary on budget execution.

In-year budget performance reports are produced covering revenue and expenditure, assets and liabilities. The reports are consistent with the budget classification and allow direct comparison of performance with plan. The database in the automated treasury system allows full coverage of budget execution data and comparison with the originally approved budget. Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: Owing to the automated treasury system, there is comparability between budget execution and the originally approved budget.

28.2. Timing of in-year budget reports

Performance level and evidence for scoring:

The order of the Ministry of Finance of the Kyrgyz Republic "On the preparation of periodic reports on execution of the state budget for 2019" dated January 23, 2019 No. 12-P approves the schedule for the submission of in-year periodic reports by the territorial departments of the Ministry of Finance of the Kyrgyz Republic. The schedule for submission of reports is as follows:

Report	Time of submission	Date of actual submission
Monthly	Within two weeks from the end of each month	By 10 th in the following month
6-month report	Four weeks from the end of the quarter	24 th July 2019
9-month report	Four weeks from the end of the quarter	23 October 2019

Source: Ministry of Finance

Hence, the score for this dimension is A.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The automated treasury system allows receipt of data in real time regardless of the timing of the budget execution report.

28.3. Accuracy of in-year budget reports

Performance level and evidence for scoring:

The reports of territorial subdivisions on the execution of the local budget are generated in the automated treasury system. The Treasury Book of Accounts is the only source for compiling treasury reports. As such, there are no material concerns regarding data accuracy. Analysis of budget execution is provided with the annual report and the data is consistent with the approved estimate. Expenditure is presented only at payment stage. Hence, the score for this dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The use of the treasury automated system allows for accuracy of data.

PI-29. Annual financial reports

What does PI-29 measure? This indicator assesses the extent to which annual financial statements are complete, timely, and consistent with generally accepted accounting principles and standards. This is crucial for accountability and transparency in the PFM system. It contains three dimensions and uses the M1 (WL) method for aggregating dimension scores.

Indicator/Dimension				
PI-29. Annual financial reports	D+			
29.1. Completeness of annual financial reports	D			
29.2. Submission of reports for external audit	В			
29.3. Accounting standards	С			

General description of the system in place in Kyrgyz Republic:

Instruction No. 488 on procedures for forecasting and execution of the budget dated August 16, 2017 specifies the procedure for drawing up periodic, annual reports on budget execution. The reports are compiled in accordance with the budget classification developed in accordance with the 2001 Government Finance Statistics ensuring the unified forms of budget statistics. The budget-reporting period is the calendar year from January 1 to December 31 inclusive.

Recent or ongoing reform activities: Not reported

29.1. Completeness of annual financial reports

Performance level and evidence for scoring:

LSG Krupskaya (ayil aimak) prepare monthly, quarterly and annual budget reports in accordance with the prescribed forms. Based on all LSGs report, the territorial subdivisions draw up consolidated reports on budget execution and submit them to the regional office of Central Treasury in Sokuluk.

The periodic and annual reports of the territorial subdivisions can be also generated in the automated treasury system, using the data of the Treasury Book of Accounts. LSG Krupskaya provided the annual budget execution report for FY 2017-2019. It contains information on revenue and expenditure and assets and liabilities. It is not clear if cash balances are also provided as part of this report submission. Hence, the score for this dimension is D.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The database in the automated treasury system allows full coverage of budget execution data and their comparison with the approved budget data.

29.2. Submission of reports for external audit

Performance level and evidence for scoring:

In accordance with Article 22 of the Budget Code, the Ministry of Finance of the Kyrgyz Republic submits the annual budget execution report of the republic no later than May 1 of the year following the reporting year.

The order of the Ministry of Finance of the Kyrgyz Republic "On drawing up a report on the results of the execution of the state budget of the Kyrgyz Republic for 2019" dated November 27, 2019 No. 128-P, provides a schedule for submission of financial reports. Accordingly, the budget execution report of the central government is submitted to the Accounts Chamber for external audit within 3 months after the end of the financial year.

In accordance with the requirements of the Budget Code of the Kyrgyz Republic, an audit of the execution of local budgets is carried out once every two years. Annual financial statements of budgetary institutions of LSG Krupskaya are not submitted directly to the Accounts Chamber. Reports are submitted to the regional Sokuluk Department of the Ministry of Finance (Treasury Department). The financial reports for 2017-2019 by LSG Krupskaya were submitted to the regional treasury department in Sokuluk until January 14 of the year following the reporting year. Sokuluk department of the MoF submitted a consolidated report of 19 LSGs to the Central Treasury of the MoF in accordance with the approved schedule of the Ministry of Finance, that is until February,7th of the year following the reporting year. The financial statements of LSG Krupskaya were then submitted by Central Treasury to Accounts Chamber on 28 June 2018. Based on the information above, the score of this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The hierarchical organization and management of the local self-government ensure that the financial reports are submitted to the Central Treasury and not directly to Accounts Chamber. As a rule, all prescribed procedures and deadlines within the government are strictly respected. The annul financial statement of LSG Krupskaya were received by the Account Chamber within six months of the end of the fiscal year.

29.3. Accounting standards

Performance level and evidence for scoring:

This dimension is on settings and procedures defined at national level.

There is a uniform procedure for accounting records and preparing financial statements for budgetary institutions. It is approved by order of the Ministry of Finance of the Kyrgyz Republic No. 137-P dated December 25, 2018. The

accounting standards used in the preparation of all financial statements comply with national law. The standards used in preparing the annual financial statements are disclosed.

Currently, work is underway on the implementation of International Public Sector Accounting Standards (IPSAS) on an accrual basis in the general government sector. The Regulation on the Organization of Accounting in Budgetary institutions, approved by the Kyrgyz Government's decree of May 16, 2011 No. 224, introduced the concept of IPSAS, a new chart of accounts and new forms of financial reporting. As part of the reform of the accounting system with the introduction of IPSAS, the following regulations have been developed and approved:

A single chart of accounts and guidance on its application by the public administration sector,

- Public Administration Accounting Policy setting accounting principles and rules for financial reporting.
- The public administration reporting provision setting out the way financial statements are generated.
- The regulation on accounting and financial reporting in the public administration sector setting the requirements for the organization and management of accounting, the system of internal control, as well as the accounting documentation of the public administration sector. Hence, the score for this dimension is C.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The accounting procedures are defined at national level and applied in all local governments in the country.

PILLAR SEVEN: External scrutiny and audit

What does Pillar VII measure? Public finances are independently reviewed and there is external follow-up on the implementation of recommendations for improvement by the executive.

Overall performance: key strengths and weaknesses

There is no dedicated external audit function at the subnational level of the local self-government of Krupskaya. The national level Account Chamber performs the external audit of the consolidated budget performance report of Sokuluk region and summary report of the audit of the budget of Krupskaya for the period from January 1, 2016 to December 31, 2017 was provided. Follow-up on external audit recommendation is found to be strong (PI-30). Since the Budget Code of the Kyrgyz Republic requires the audit of local governments to be conducted every two years and the audit of LSG Krupskaya for January 1, 2016 to December 31, 2017 were submitted to the Ayil Kenesh on November 5, 2018, but this was not scrutinized by the Ayil Kenesh. Hence, there were no hearings on audit reports and the legislature didn't provide recommendations to the executive (PI-31). Figure 2.7 shows the scores per indicator for this pillar.

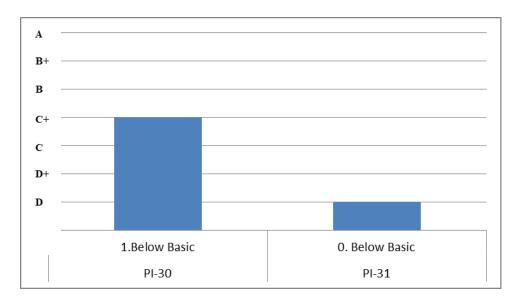


Figure 2.7: Pillar VII-Summary of PEFA scores

PI-30. External audit

What does PI-30 measure?

This indicator examines the characteristics of external audit. It contains four dimensions and uses the M1 (WL) method for aggregating dimension scores.

Coverage: CG.

Time period: Dimensions 30.1 and 30.4: Last three completed fiscal years. Dimension 30.2: Last three completed fiscal years. Dimension 30.3: Last three completed fiscal years.

Indicator/Dimension		
PI-30. External audit	C+	
30.1. Audit coverage and standards	С	
30.2. Submission of audit reports to the legislature	В	
30.3. External audit follow-up	A	
30.4. Supreme Audit Institution independence	В	

General description of the system in place in Kyrgyz Republic:

There is no external audit function at the subnational level of the local self-government of Krupskaya. The national level Account Chamber performs the external audit of the consolidated budget performance report of Sokuluk region.

Summary report of the audit of the budget of Krupskaya for the period from January 1, 2016 to December 31, 2017 was provided. The Law on Accounts Chamber prescribes that the audited budget entity should receive recommendations, which the auditor should follow up. The audit report covers the violations and errors, the audit recommendations and proposals how and what should be rectified and deadline for implementation. The Accounts Chamber follows up on the implementation of audit recommendations.

Regarding the budget performance of LSG Krupskaya recommendations were received for the audit of the region Sokuluk for the period 2016-2017 (included). The required time of response to the audit recommendations is 30 days. They were discussed at the government and in the local Parliament. LSG Krupskaya took measures to eliminate the identified problem areas. LSG Krupskaya formalized their response in writing (№0216 / 1157 from 28.11.2018 and №0216 / 1199 from 10.12.2018).

As the country's Supreme Audit Institution it is a member of the International Association of Supreme Audit Institutions (INTOSAI) and of the regional SAI groups covering Asia and the Eurasian Union

The external audit performed by the national level Chamber of Accounts covers the budget performance of Sokuluk region.

Recent or ongoing reform activities: NA

30.1. Audit coverage and standards

Performance level and evidence for scoring:

In accordance with the Law "On the Accounts Chamber of the Kyrgyz Republic", the Accounts Chamber of the Kyrgyz Republic is the supreme body of state financial and economic control in the republic. It independently solves all issues related to its jurisdiction.

The Accounts Chamber acts as an external auditor of the Government auditing the effectiveness of its activities, including the effectiveness of internal audit. The Accounts Chamber determine its own audit standards.

Constitutionally, the Chamber is run by a Council of 9 members, 3 each being nominated by the political majority, the minority/Opposition and the Office of the President.

The Chamber is a member of the International Organisation of Supreme Audit Institutions (INTOSAI) as well as of the regional SAI groups covering Asia and the Eurasian Economic Union.

In accordance with Article 124 of the Budget Code of the Kyrgyz Republic, the external audit of the execution of local budgets is carried out by the Accounts Chamber once every two years.

There are territorial offices of the Accounts Chamber of the Kyrgyz Republic in Bishkek, Chui and Talas regions, they conduct audits applying the international standards of supreme audit institutions. The external audit of the preparation and execution of local budgets of LSGs of the Sokuluk region for the period from January 1, 2016 to December 31, 2017 was carried out in 2018. for the period from January 1, 2018 to December 31, 2019 was held in 2020. This audit covered 19 LSGs including LSG Krupskaya.

The audits were carried out for compliance of the reporting with the requirements of the legislation and financial statements, compliance by the object of the audit with the legislation regulating its activities. That is, the audit was conducted using elements of financial audit and compliance audit (mixed audit). Audit work for the periods 2016-2017 and 2018-2019 were performed using national auditing standards with increasing compliance with international auditing standards.

The audit for 2018-2019 was carried out in 2020 and at the time of the assessment, the results of the audit of Sokuluk region had not yet been approved by the Council of the Accounts Chamber. Only the audit report of LSG Krupskaya for 2016-2017, carried out in 2018, was provided. It was published on the website of the Accounts Chamber. This audit report of the local budget of LSG Krupskaya covers 100% of the approved budget expenditure and revenue. The audit report provides highlights on significant weaknesses such as shortcomings in the internal control system, on payment of remuneration (bonuses) without a source of funding, excess of the limit for the consumption of fuels and lubricants, the need to take measures to receive income from the lease of land payment, taking measures to reduce accounts receivable and payable. There is no analysis of material issues and control risks. Dimension score:

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: All revenue and expenditure is audited using national audit standards with an increasing amount of compliance with international audit standards with audit findings focused on relevant significant weaknesses.

30.2. Submission of audit reports to the legislature

Performance level and evidence for scoring:

In accordance with the Law "On the Accounts Chamber of the Kyrgyz Republic" and the regulations of the Accounts Chamber of the Kyrgyz Republic, draft audit reports are considered at meetings of the Council of the Accounts Chamber. According to Article 103 of the Rules of Procedure of the Jogorku Kenesh of the Kyrgyz Republic, the Accounts Chamber shall submit to the Jogorku Kenesh (Paliament) the audited annual financial for the previous year, before September 1 of the current year.

According to the territorial divisions of the Accounts Chamber of the Kyrgyz Republic in Bishkek, Chui and Talas regions, the draft report on the preparation and execution of local budgets of the Sokuluk region, including LSG

Krupskaya, for the period from January 1, 2016 to December 31, 2017, was considered at a meeting of the Accounts Chamber in 2018.

The audit report on the preparation and execution of the local budget of LSG Krupskaya for the period from January 1, 2016 to December 31, 2017 was sent to the legislature (Jogorku Kenesh) on November 5, 2018 with numbers 01-9 / 111 and 01-5 / 353.

The audited report of the local budget of LSG Krupskaya for the period from January 1, 2016 to December 31, 2017 was sent by the Accounts Chamber to LSGKrupskaya and the Aiyl Kenesh (Parliament) on November 5, 2018, that is, 4.5 months from the receipt of the unaudited financial reports. The score for this dimension is B

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: It took more than four months for the Accounts Chamber to audit the financial report of LSG Krupskaya and to submit the audit report to the local Parliament.

30.3. External audit follow-up

Performance level and evidence for scoring:

Draft audit finding and recommendations are submitted to the Council for consideration and approval along with the audit report. The recommendations of the Accounts Chamber comprise of: (i) violations identified as a result of the audit; (ii) proposals for eliminating these violations, as well as proposals for improving the organizational and operational activities; (iii) deadlines for taking measures to eliminate violations, submitting a response (within a month).

The Accounts Chamber monitors the implementation of the audit recommendations. The Council periodically considers the issue of the implementation of the recommendations and orders of the Accounts Chamber and decides on measures in relation to officials, organizations that do not comply with the order of the Accounts Chamber.

Having considered the report on the preparation and execution of local budgets of the Sokuluk region for the period from January 1, 2016 to December 31, 2017, by the decision of the Council of the Accounts Chamber, instructions were sent to the Sokuluk regional state administration of the Chui region, to the heads of LSG, including LSG Krupskaya, to the heads of budgetary institutions to eliminate the identified financial violations and shortcomings. The measures contain timing of actions to eliminate the findings of the external audit. LSG Krupskaya provided in writing the measures taken to implement the audit recommendations (letters with No. 0216/1157 dated 28.11.2018 and No. 0216/1199 dated 10.12.2018). The score for this dimension is: A

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: There is evidence of external audit follow-up. The audited executive undertakes measures to act upon and implement the audit findings and recommendations in timely manner.

30.3.Supreme Audit Institution independence

Article 107 of the 2010 Constitution provides that the Chamber of Accounts shall conduct the audit of execution of national and local budgets, off-budgetary funds as well as use of public and municipal property. Article 109 provides for its independence to be established by law, which is secured by the Accounts Chamber Law of 13 August 2004. Articles 7 and 8 define the main activities and powers of the Chamber, and establish its independence from the Parliament and the Executive in the exercise of its functions. The AC has rights of access to all necessary documents and information.

Constitutionally, the Chamber is run by a Council of 9 members, 3 each being nominated by the political majority, the minority/Opposition and the Office of the President. It is understood that this may change in 2021 to a system whereby candidates will be proposed by Parliament. Such a change would enhance the independence of the Chamber from the Executive.

The Accounts Chamber plan and perform their audit work independently from the Government. The Chairman is appointed and dismissed by the President of the Republic. The Chamber of accounts is accountable to the President of the Kyrgyz Republic and the Parliament. The independence of the Chamber is provided for by the Constitution of the Kyrgyz Republic and the law "On the Accounts Chamber of the Kyrgyz Republic". The Constitution establishes the procedure for the appointment and dismissal of the chairman and members of the Council. The Accounts Chamber draws up an annual plan of audit work independently, taking into account proposals made by the President of the Kyrgyz Republic and the Parliament.

The 2017 Budget Code provides for the financial independence of the Accounts Chamber. The Accounts Chamber annually forms its draft budget for funding of its activities and submits it to the Government for review. The Accounts Chamber, upon receipt of Government's recommendations, submits the draft budget to the Budget and Finance committee of Parliament for its inclusion into the republican budget. In case of any objections of the Government relating to the draft budget of the Accounts Chamber, the committee reviews these objections jointly with representatives of Government and the Accounts Chamber. Once agreed the draft budget of the Accounts Chamber is submitted to MoF for its inclusion into the republican budget. The Accounts Chamber has the right to present for Parliament's Budget and Finance committee's review a proposal on additional financing, required for ensuring of the Account Chamber's activities. The annual work-plan of AC is prepared in consultation with the Parliament.

The Budget Code adopted in 2017 provides for the financial independence of the Accounts Chamber. The budget of the territorial subdivision of the Accounts Chamber of the Kyrgyz Republic for Bishkek, Chui and Talas regions is formed separately, but consolidated into the general budget of the Accounts Chamber.

Employees of the Accounts Chamber, in the exercise of their powers, have the right to have unlimited access to primary documents reflecting economic and financial activities, financial registers, balance sheets and accounts and other information necessary for auditing. The score for this dimension is B.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: The Chamber of Accounts operates independently from the executive, they plan audits and enjoy unrestricted access to data and information. The CA has substantial independence over its operations and its financing.

PI-31. Legislative scrutiny of audit reports

What does PI-31 measure? This indicator focuses on legislative scrutiny of the audited financial reports of the central government, including institutional units, to the extent that either (a) they are required by law to submit audit reports to the legislature or (b) their parent or controlling unit must answer questions and take action on their behalf. It contains four dimensions and uses the M2 (AV) method for aggregating dimension scores.

Coverage: CG.

Time period: Last three completed fiscal years.

Indicator/Dimension		
PI-31. Legislative scrutiny of audit reports		
31.1. Timing of audit report scrutiny		
31.2. Hearings on audit findings		
31.3. Recommendations on audit by legislature		
30.4. Transparency of legislative scrutiny of audit		

<u>General description of the system in place in Krupskaya</u>: According to the requirements of the Budget Code of the Kyrgyz Republic, the audit of the implementation of local budgets is held every two years.

Recent or ongoing reform activities: None.

31.1. Timing of audit report scrutiny

Performance level and evidence for scoring: The report of the Accounts Chamber on the audit of the development and implementation of the Local Budget of the Krupskaya LSG for the period from January 1, 2016 to December 31, 2017 were sent by the Accounts Chamber to the LSG Krupskaya and the Ayil Kenesh on November 5, 2018. According to the requirements of the Budget Code of the Kyrgyz Republic, the audit of the implementation of local budgets is held every two years, so the audit of the implementation of 2019 should be conducted by the Chamber of Accounts in 2021. The only report that was received in the assessment years of 2017 to 2019 was the report for January 1, 2016 to December 31, 2017. However, no evidence was provided to show audit hearings were conducted by the Ayil Kenesh. *Hence, the score for the present dimension is D*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: No evidence was provided to show audit hearings were conducted by the Ayil Kenesh.

31.2 Hearings on audit findings

<u>Performance level and evidence for scoring</u>: No evidence was provided to show audit hearings were conducted by the Ayil Kenesh. *Hence, the score for the present dimension is NA*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: No evidence was provided to show audit hearings were conducted by the Ayil Kenesh.

31.3. Recommendations on audit by legislature

<u>Performance level and evidence for scoring:</u> Since no audit hearings were conducted by the Ayil Kenesh, the legislature did not provide recommendations on the audit reports. *Hence, the score for the present dimension is NA*.

Possible causes of PFM performance identified during the PEFA assessment:

31.4. Transparency of legislative scrutiny of audit reports

<u>Performance level and evidence for scoring</u>: No evidence was provided to show that audit scrutiny was conducted by the Ayil Kenesh. *Hence, the score for the present dimension is NA*.

<u>Possible causes of PFM performance identified during the PEFA assessment</u>: No evidence was provided to show that audit scrutiny was conducted by the Ayil Kenesh.

3. Overall analysis of PFM systems

3.1 PFM strengths and weaknesses

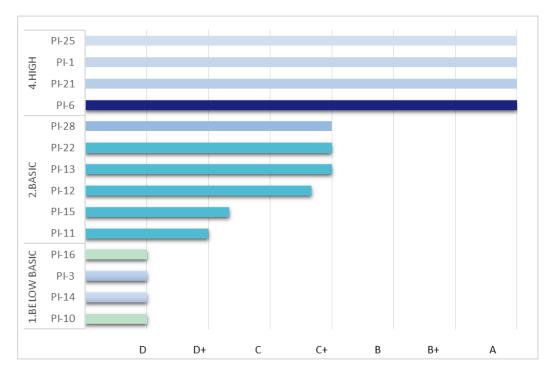


Figure 3.1: Aggregate fiscal discipline

Aggregate fiscal discipline is significantly impacted by the unreliability of the revenue budget both at the aggregate and composition levels. Though the reliability of the expenditure budget at aggregate level positively contributed to fiscal discipline, this is negatively affected by less credibility at composition level. The budget classification is good and allows transparency. The central government has a complete picture of revenue and expenditures across every category, where there is no unreported revenue or expenditure. Clear rules exist for in-year budget amendments by the executive and are adhered to. There is no data on revenue arrears of LSG Krupskaya since the information is collected by the regional STS in Sokuluk for the entire region and is not breakable to local governments. Expenditure arrears are kept to the minimum, dropped from 2% in 2017 to nil in 2019. The legislature grants local governments the right to borrow by issuing municipal securities on their behalf, as well as receiving budget loans. However, The LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019. Macroeconomic and fiscal forecasting at LSG Krupskaya lack basic elements. Aggregate fiscal risks are not well managed due to poor monitoring the public corporation.

C+

B+

Figure 3.2: Strategic allocation of resources

PI-20

PI-4

PI-18

PI-7

PI-2

PI-19

PI-5

PI-17

3.SOUND

2.BASIC

1.BELOW BASIC

The strategic allocation of resources is negatively affected by the significant level of budget reallocations at both the revenue and expenditure levels. Frequent budget reallocations override government original policy intentions, leading to poor resource allocation which affects efficient service delivery, going forward. The continuous budget reallocations also raise questions about budget credibility as well as the delivery of government services based on its original policy intent. Selection of major investment projects is not based on predetermined economic selection criteria, leading to inefficient allocation of scarce resources. Medium-term strategic planning is an area found to weak, negatively impacting the strategic allocation of resources.

C

D+

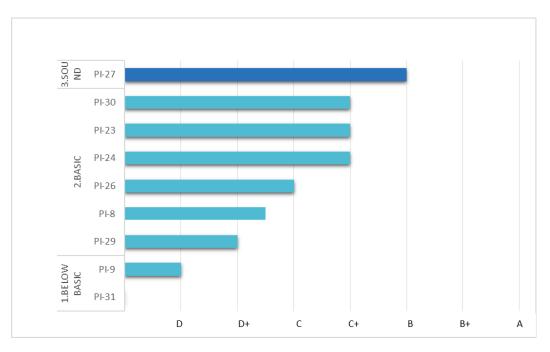


Figure 3.3: Efficient service delivery

The continuous reallocation of approved budget both at the functional and economic levels defeats the purpose of original government policy. This means that planned service delivery activities will no longer receive the necessary funding, thereby impacting negatively on the quality of primary service delivery. Cash forecasting and monitoring is done at the level of Central Treasury only as required by the legislature.

Public access to fiscal information and transparency of public finances is found to be very weak. Most of the fiscal information is not made available to the public and performance information for service delivery is not published. These include policies or programs of ministries or a framework of performance indicators relating to the outputs or outcomes of ministries, negatively affecting service delivery.

Tax administration of primarily the responsibility of the State Tax Service in Sokuluk where it provides the taxpayers with access to all applicable laws and regulations in their websites, as well as in the centralized legal information database of the Kyrgyz Republic, which is administered by the Ministry of Justice. It also provides information using additional Medias. Main weaknesses identified in the transparency of public finances are related with performance information for service delivery, where information is not published on the outputs, outcomes or activities of most ministries and in-kind allocations are not reflected in the records. Another weak area is procurement monitoring, where there is no sufficient data. A strong point to note is the public access to procurement information, where all the required public procurement information is accessible to the public online through the website. Generally, the internal control over salary and non-salary expenditures is found to good, though data was lacking to assess some of the dimension on payroll control. There is no internal audit function in LSG Krupskaya. There is also no external audit function at the subnational level of the local self-government of Krupskaya. The national government is responsible for the internal audit functions. The national level Account Chamber performs the external audit of the consolidated budget performance report of Sokuluk region. The external audit reports relating to the LSG Krupskaya were not reviewed by the legislature it has deprived the parliament from overseeing whether public resources are properly spent as planned.

3.2 Effectiveness of the internal control framework

Based on the available information provided by the LSG Krupskaya, the internal control practice in place is fairly sound to contribute to the achievement of the control objectives. In principle the strict observance of regulation and law are characteristic feature in the PFM area of the country in general. In particular, Articles 105 and 106 of the Budget Code "On the procedure of functioning of the Single Treasury Account' contribute for organizing and settlement of payments. The following is an overview of the internal control activities collected from the preceding sections of the report. It builds on the description of the design of internal controls and the individual assessment of specific control activities as covered by the performance indicators.

Risk Assessment

Even if the risks are rather well covered by preliminary control activities permeating the entire system of public finance in the country, there is no evidence of a formalised risk assessment mechanism in the LSG Krupskaya. Still, decisions appear to be driven by risk factors that are predicted and managed in good time. Risk assessment status at different stages of PFM system are analysed as follows:

<u>Pillar 1: Budget reliability</u>: high expenditure and revenue outturn increases the credibility of the budget. Budget composition amendments creating potential for lack of short-term fiscal sustainability.

<u>Pillar 2: Transparency of public finances:</u> There are not many inherent risks as there is no lower government level and there are not off-budget revenue and expenditure. Nevertheless, the risk of misuse of funds and poor service delivery to the public exists due to the poor practice of publishing information and enabling public scrutiny of government policies, programmes and their implementation.

<u>Pillar 3: Management of assets and liabilities:</u> The Budget Code does not contain requirements concerning monitoring and reporting of contingent liabilities and other fiscal risks (PI-10). There is little guarantee of value for money without economic analysis of investment proposals (PI-11), costing of investment and written procedures for monitoring the performance of public investments. There is a risk of losing or rather not benefiting from the non-financial assets when they are not disclosed to the public. (PI-12).

<u>Pillar 4: Policy-based fiscal strategy and budgeting:</u> Lack of medium-term perspective in budgeting expenditure and limited visibility of fiscal forecasts and sensitivity analysis in budgeting creates the risk of having budgets that are prone to amendments by various internal and external factors (PI-14). The poor practice of medium-term perspective in expenditure budgeting and budget preparation process contributes to the overall risk of having unrealistic plan in mobilising the government resources.

<u>Pillar 5: Predictability and control in budget execution:</u> The revenue administration practice applies risk management for the basic compliance risks but with the expansion of the economic life and the transition to market economy; the risks will become numerous, and the system is to be prepared to predict and mitigate them. Risk assessment and management system is in process of being implemented in order to accommodate the changes in the legislation of the two main revenue-collecting entities. The risks of incurring expenditure arrears are basically eliminated by the strict control and regulatory environment (PI-22). The personnel database is linked to the payroll software thus reducing the risk of errors and possibly of retroactive adjustment. There is segregation of duties between salary and non-salary expenditures. Non-salary expenditures are electronically monitored keeping risk of errors and non-compliance low.

Control Activities

Control activities in PFM appears to be very well developed and applied. The unified Treasury operated software system "IS KAZNA Budget" contributes for all expenditure operations to be carried out and controlled through the software. Control of payment rules for all budget performance operations enhances transparency and accountability.

Information and Communication

Generally, the PFM information such as the approved budgets, the in-year budget execution reports, and the annual budget execution report are not available to the public. The discussion of budget at the Parliament is not easily accessed by the public. Other gaps in information and communication to the public are the hearing on audit findings at the Parliament. There is little information on whether public participation forums or events are held in relation to the budget formulation. There is clear and comprehensive information on revenue collection and administration with regard to the right of obligation of the public (PI-19). With the launch of the electronic public procurement system in 2015, the information on procurement tenders, plans, statistics and appeals is accessible to the public.

Monitoring

Monitoring in Committee of Sponsoring Organizations (COSO) terms means the process of assessing the quality of internal control performance over time. Performance monitoring in the PFM system is not developed, yet (PI-11). The main tools of monitoring PFM ensure that the in-year quarterly reports and the budget execution reports are consistently prepared. The internal control framework of the PFM system as described having in place

comprehensive, extensive and reliably applied control activities is efficient to ensure against key irregularities and errors.

The internal control environment exists, and it is regulated and complied with by the application of the current control inspections and the internal audit functions deploying resources from the national government level responsible to test the effectiveness of the internal controls used and to detect material misstatements.

Annex 1: Performance indicator summary

				Current assessment
Pillar	Indicator/Dimension		Score	Description of requirements met
HGL	Transfers from a higher level government		A	
HGL -1		. Outturn of transfers from level government	NA/A	All transfers have been at least 95% of the planned ones for the three years of assessment.
HGL-2	HLG-2. Earmarked grants outturn		A	There was no difference between the original budget estimate and actual earmarked transfers in each of the last three years 2017-2019.
HGL-3	HLG-3 Timeliness of transfers from higher-level		A	All transfers are actually disbursed each month is being evenly distributed across the year.
	PI-1	Aggregate expenditure outturn	A	Aggregate expenditure outturn was between 95% and 105% of the approved aggregate budgeted expenditure in two of the three years
	PI-2	Expenditure composition outturn	D+	
		(i) Expenditure composition outturn by function	С	Variance in expenditure composition exceeded 15 per cent in two of last three years
		(ii) Expenditure composition outturn by economic type	D	Variance was less than 15% in two of the last three years
Budget Reliability		(iii) Expenditure from contingency reserves.	A	During the last three years, actual expenditures accrued for unforeseen expenses were less than 1% of the total expenditures.
ndge	PI-3	Revenue outturn	D	
æ		(i) Aggregate revenue outturn	D	Actual revenue outturn was in excess of between 92% and 116% of budgeted revenue in at least two of the last three years. It was 123%, 81% and 95% for the years 2017, 2018 and 2019 respectively
		(ii) Revenue composition outturn	D	In 2017, the composition variance was at 42.8%. However, it has shown continuous improvement to 18.3% and 10.6% in 2018 and 2019.
Transparency of Public Finances	PI-4	Budget Classification	В	Revenue and expenditure are shown according to administrative, economic (consistent with GFS 2001) functional (consistent with UN COFOG) classifications at all stages in budget preparation, execution and reporting

	PI-5	Budget Documentation	D	The budget documentation fulfills 2 basic elements
				and 2 elements
	PI-6	Central government	A	
		operations outside financial reports		
		(i) Expenditure outside	A	There are no expenditures outside financial reports.
		financial reports		
		(ii) Revenue outside financial reports	A	There are no revenues outside financial reports.
		(iii) Financial reports of extra-budgetary units	NA	There are no extrabudgetary units in LSG Krupskaya.
	PI-7	Transfers to subnational	NA	
		governments	11/1	
		(i) System for allocating transfers	NA	There are no sub-national governments.
		(ii) Timeliness of information on transfers	NA	There are no sub-national governments.
	PI-8	Performance information	D+	
		for service delivery		
		(i) Performance plans for service delivery	D	Information is not published annually on the activities to be performed under the policies or
		service derivery		programs of ministries or a framework of
				performance indicators relating to the outputs or
				outcomes of ministries is not in place.
		(ii) Performance achieved for	D	Budgetary institutions prepare annual reports
		service delivery		on their activities and performances achieved,
				but they are not published.
		(iii) Resources received by	A	Information on resources received by frontline
		service delivery units		service delivery units is collected and recorded
				for all budgetary institutions, disaggregated by
				source of funds. A report compiling the
				information is prepared annually.
		(iv)Performance evaluation	D	For the year 2017-2019, LSG Krupskaya did not
		for service delivery		assess the effectiveness or efficiency of the provision of services.
	PI-9	Public access to information	D	
Jo	PI-10	Fiscal risk reporting	D	
Management of assets and iabilities		(i) Monitoring of public	NA	There are no public corporations in the local government
gem and ties		corporations		of Krupskaya.
Managem assets and iabilities		(ii) Monitoring of sub-	NA	There is no lower level of government
M ass lia		national government (SNG)		

		(iii) Contingent liabilities and other fiscal risks	D	There is no information on contingent liabilities and other fiscal risks in the financial reports of SNG Krupskaya.
	PI-11	Public investment management	D+	
		(i) Economic analysis of investment proposals	D	There are no established economic analysis and selection criteria for capital investment projects.
		(ii) Investment project selection	С	There are no approved economic selection criteria for capital investment projects. The selection is based on socio-economic development priorities of significance to the region.
		(iii) Investment project costing	С	Costing information is partially included in the budget documentation – for the next year, only.
		(iv) Investment project monitoring	С	Project are monitored and information on implementation of project is prepared annually but it is not published.
	PI-12	Public asset management	C+	
		(i) Financial asset monitoring	В	Data on financial assets are covered in the annual budget execution report.
		(ii) Nonfinancial asset monitoring	С	Information on assets is not officially published and available to the public.
		(iii) Transparency of asset disposal	С	There is no practice and legal requirement of covering assets disposal information in budget documentation
	PI-13	Debt management	NA	
		(i) Recording and reporting of debt and guarantees	NA	LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019.
		(ii) Approval of debt and guarantees	NA	LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019.
		(iii) Debt management strategy	NA	LSG Krupskaya have not borrowed, issued debt obligations or loan guarantees in the period 2017-2019.
_	PI-14	Macroeconomic and fiscal forecasting	D	
Policy-based fiscal strategy and budgeting		(i) Macroeconomic forecasts	NA	The Ministry of Economy of the Kyrgyz Republic has prepared Plans for Socio-Economic Development (PSED) for 2019-2020, which approved the macroeconomic parameters of development for 2019-2021 with a breakdown into the Oblasts of the Kyrgyz Republic. These development parameters should be taken as a basis for the development of the PSED LSG. The strategic plan of LSG Krupskaya for 2018-2022 was developed for a period of 5 years, and is the basis for planning a medium-term draft budget. However, it contains only forecasts for the revenues of the medium-term local budget, but does not

			include estimates of GDP growth, inflation and other forecasts for the main macroeconomic indicators.
	(ii) Fiscal forecasts	D	Krupskaya LSG's budget forecasts were prepared for revenues for 3 years ahead, and for expenditures - for 1 year, and are presented to the Parliament. The document does not contain a mid-term forecast of socio-economic development, which would include forecasts on expenditures, with indication of main changes in expenditures with comparison to the current year and the reasons for their variation. There is no explanation about variation versus previous forecast.
	(iii) Macro-fiscal sensitivity analysis	D	LSG Krupskaya does not develop macroeconomic scenarios at the local level. In the explanatory note to the budget documentation of the draft local budget, there is no descriptive part on various scenarios of fiscal forecasts by analogy with the Draft Law on the Republican Budget.
PI-15	Fiscal strategy	D+	
	(i) Fiscal impact of policy proposals	D	The LSG does not prepare an estimate of fiscal implications and revenue and expenditure policies for three years or one fiscal year.
	(ii) Fiscal strategy adoption	В	The Government adopted and submitted to the bodies of legislative power a current fiscal strategy that includes qualitative or quantitative fiscal targets and covers at least the forthcoming budget year and two subsequent financial years.
	(iii) Reporting on fiscal outcomes	D	A report on the implementation of the Strategic Plan for the Development of the Ayil Aimak has not been prepared together with the Annual Budget.
PI-16	Medium term perspective in expenditure budgeting	D	
	(i) Medium-term expenditure estimates	D	The Annual Budget of the Krupskaya Ayil Aimak is generated for the period of three years on revenues, and for the period of one year on expenditures with a break down to economic and functional classifications.
	(ii) Medium-term expenditure ceilings	D	Aggregate expenditure ceilings for the budget year and the two following fiscal years are not prepared.
	(iii) Alignment of strategic plans and medium-term budgets	D	Institutions of Krupskaya A/A do not develop Mediumterm strategies for budget expenditures.
	(iv) Consistency of budgets with previous year estimates	D	The budget on revenues of the Krupskaya A/A is developed for the period of three years, while for expenditures - for one year. Therefore, it is not possible to compare variations in expenditure budgets between the second year of the

				latest medium-term budget and the first year of the current medium-term budget at the level of institutions.
	PI-17	Budget preparation process	D	modum com caaget at the 15 (c) of measurement
		(i) Budget calendar	D	No Budget Calendar was developed by the Ayil Kenesh.
		(ii) Guidance on budget preparation	D	Budget guidance or circular for budgetary units were not prepared.
		(iii) Budget submission to the legislature	D*	The date of sending the draft budget to the AK for consideration and approval of the budget in two of the last three years is unknown. Hence, it is not possible to know the time allowed for the legislature.
	PI-18	Legislative scrutiny of budgets	C +	
		(i) Scope of budget scrutiny	С	The legislature's review does not cover fiscal policies and aggregates for the coming year as well as details of expenditure.
		(ii) Legislative procedures for budget scrutiny	С	Legislature approves procedures to be used for reviewing draft budget are approved before budget hearings and are followed. However, the procedures include internal organizational arrangements such as specialized review committees, technical support, and negotiation procedures.
		(iii) Timing of budget approval	С	The legislature has approved the annual budget within one month of the start of the year in two of the last three fiscal years.
		(iv) Rules for budget adjustments by the executive	A	Clear rules exist for in-year budget adjustments by the executive. The rules set strict limits on the extent and nature of amendments and are adhered to in <i>all</i> instances.
	PI-19	Revenue administration	NA	
		(i) Rights and obligations for revenue measures	NA	Due to the sharing arrangements with the national level revenue authority, the dimension is considered not applicable
ecution		(ii) Revenue risk management	NA	Due to the sharing arrangements with the national level revenue authority, the dimension is considered not applicable
budget ex		(iii) Revenue audit and investigation	NA	Due to the sharing arrangements with the national level revenue authority, the dimension is considered not applicable
Predictability and control in budget execution		(iv) Revenue arrears monitoring	NA	Due to the sharing arrangements with the national level revenue authority, the dimension is considered not applicable
nd c	PI-20	Accounting for revenues	B+	
oility a		(i) Information on revenue collections	В	Information on revenue collection is disaggregated by type
Predictat		(ii) Transfer of revenue collections	A 132	Revenue collections are transferred directly into the Treasury Single Account controlled by the Treasury and their regional offices.

	(iii) Revenue accounts reconciliation	A	There are monthly reconciliations between Treasury records and those of the regional office of the State Tax Services.
PI-21	Predictability of in-year resource allocation	A	
	(i) Consolidation of cash balances	N/a	Cash plans are prepared only in the Republican Budget and the budgets of cities of republican and regional significance.
	(ii) Cash forecasting and monitoring	NA	Cash plans are prepared only in the Republican Budget and the budgets of cities of republican and regional significance.
	(iii) Information on commitment ceilings	NA	Cash plans are prepared only in the Republican Budget and the budgets of cities of republican and regional significance.
	(iv) Significance of in-year budget adjustments	A	No budget adjustments were made during the last financial year of assessment 2019.
PI-22	Expenditure arrears	C+	
	(i) Stock of expenditure arrears	A	The stock of arrears in no more than 2% in two of the last three years.
	(ii) Expenditure arrears monitoring	С	The organisation of the database managed at regional level allows monitoring of expenditure arrears on annual basis at the end of each fiscal year.
PI-23	Payroll controls	C+	
	(i) Integration of payroll and personnel records	В	The personnel database and payroll system are manually controlled and monthly reconciled.
	(ii) Management of payroll changes	A	There were no retroactive adjustments in the years of assessment.
	(iii) Internal control of payroll	С	There is sufficient control on payroll.
	(iv) Payroll audit	В	All budget organisations with audit function regularly conduct payroll audits.
PI-24	Procurement	C+	
	(i) Procurement monitoring	D	There is no data monitored on contract award.
	(ii) Procurement methods	D	66% of the procurement contracts in FY 2019 were procured as direct contract awards.
	(iii) Public access to procurement information	A	All public access criteria are met
	(iv) Procurement complaints management	A	All procurement complaints management criteria are met
PI-25	Internal controls on non- salary expenditure	A	
	(i) Segregation of duties	A	Almost all budget operations take place through the

				Single Treasury Account that is managed by the
		(ii) Effectiveness of		Ministry of Finance. Payment obligations remain within the limits of the
		expenditure commitment	A	annual budget allocations
		controls		
		(iii) Compliance with payment rules and procedures	В	There were no financial violations. Payments are made in accordance with standard payment procedures.
	PI-26	Internal audit effectiveness	NA	in accordance with standard payment procedures.
		(i)Coverage of internal audit	NA	There is no internal audit function in LSG Krupskaya
		(ii) Nature of audits and	NA	There is no internal audit function in LSG Krupskaya
		standards applied	1171	There is no internal addit ranction in 250 Krapskaya
		(iii) Implementation of internal audits and reporting	NA	There is no internal audit function in LSG Krupskaya
		(iv) Response to internal audits	NA	There is no internal audit function in LSG Krupskaya
	PI-27	Financial data integrity	В	
		(i)Bank account reconciliation	С	Reconciliation, between the National Bank and the Central Treasury, is carried out quarterly within a month.
		(ii) Suspense accounts	A	All suspense accounts are cleared in a timely way
		(iii) Advance accounts	В	Reconciliation of advance accounts takes place at least monthly, within a month from the end of each month.
		(iv) Financial data integrity processes	NA	The data integrity control process is carried out by the Central Treasury at national level.
<u> </u>	PI-28	In-year budget reports	C +	
ıd Reporti		(i)Coverage and comparability of reports	A	The database in the automated treasury system allows full coverage of budget execution data and comparison with the originally approved budget.
Accounting and Reporting		(ii) Timing of in-year budget reports	A	The automated treasury system allows receipt of data in real time regardless of the timing of the budget execution report.
Acc		(iii)Accuracy of in-year budget reports	С	Expenditure is presented only at payment stage
	PI-29	Annual financial reports	D+	
		(i)Completeness of annual financial reports	D	The annual budget execution report for FY 2019 contains information on revenue, expenditure and tangible assets.
		(ii) Submission of reports for external audit	В	The Account Chamber received the financial reports of LSG Krupkaya within six months from the year end
		(iii) Accounting standards	С	Work is underway on the implementation of International Public Sector Accounting Standards (IPSAS) on an accrual basis.
Ext ern al	PI-30	External audit	C+	

	(i)Audit coverage and standards	С	All revenue and expenditure is audited using national audit standards with an increasing amount of compliance with international audit standards with audit findings focused on relevant significant weaknesses.
	(ii) Submission of audit reports to the legislature	В	The audit report was submitted to the local parliament within six months from receipt of the financial report.
	(iii) External audit follow-up	A	There is evidence of external audit follow-up and implementation of audit recommendations.
	(iv)Supreme Audit Institution (SAI) independence	В	The Chamber of Accounts operates independently from the executive, they plan audits and enjoy unrestricted access to data and information. The CA has substantial independence over its operations and its financing.
PI-31	Legislative scrutiny of audit reports	D	
	(i)Timing of audit report scrutiny	D	No evidence was provided to show audit hearings were conducted by the Ayil Kenesh.
	(ii) Hearings on audit findings	NA	Since no audit hearings were conducted by the Ayil Kenesh, the legislature did not provide recommendations on the audit reports.
	(iii) Recommendations on audit by the legislature	NA	Since no audit hearings were conducted by the Ayil Kenesh, the legislature did not provide recommendations on the audit reports.
	(iv)Transparency of legislative scrutiny of audit reports	NA	No evidence was provided to show that audit scrutiny was conducted by the Ayil Kenesh.
	Total Scored	31	

Annex 2: Summary of observations on the internal control framework

Internal control components and elements	Summary of observations
1. Control environment	i e
1.1 The personal and professional integrity and ethical values of management and staff, including a supportive attitude toward internal control constantly throughout the organisation	There is a strong regulatory framework in the government that is stipulated in the key acts: Budget Code; Tax Code; Law on Public Procurement and many procedures on accounting and reporting. There are numerous and various resolutions and Cabinet of Ministers' decrees and ordinances issued to ensure compliance with the laws. The audit reports are submitted to the Parliament for discussion and approval. There is, however, not obvious public participation at hearings.
1.2 Commitment to competence	No information available from the PEFA assessment. However, the general understanding of the assessment team is that staff possess the necessary academic qualification and experience.
1.3 The "tone at the top" (i.e. management's philosophy and operating style)	The overall legal framework provides for the management to ensure proper management and control and accounting for the finances of the government in order to promote efficient and effective use of the budgetary resources. The tone at the top is hierarchical and is rigorously adhered to judging from the strict control procedures and the prompt response to orders made. The internal audit is still in very early stage of its development in order to be indicative of the condition of the internal control system.
1.4 Organisational structure	No information available from the PEFA assessment.
1.5 Human resource policies and practices	The issues related to personal and professional integrity and ethical values are covered in the internal rules of the budget organisations.
2.	
2.1 Risk identification	Risks are covered by preliminary control activities permeating the entire system of public finance, however there is no information on formalised risk assessment mechanism in the area of revenue collection. Risk of investment are not well covered.
2.2 Risk assessment (significance and likelihood)	Several PIs are related to risk assessment: Economic analysis of investment proposals: There is no established system of economic analysis; Budget adjustments are well prescribed with strict restrictions; Revenue risk management: no information
2.3 Risk evaluation	No information available from the PEFA assessment.
2.4 Risk appetite assessment	No information available from the PEFA assessment.
2.5 Responses to risk (transfer, tolerance, treatment or termination)	No information available from the PEFA assessment.
3.	
3.1 Authorization and approval procedure	Most of these procedures are defined on national level and apply to the local self-governments. The applied accounting manual sets out the systems of authorization, policies,

	standards and seconding procedures and remorts. The
	standards, and accounting procedures and reports. The
	procedures or activities are implemented in order to achieve
	the control objectives of safeguarding resources, ensuring the
	accuracy of data and enabling adherence to laws, policies,
	rules and regulations.
3.2 Segregation of duties (authorizing, processing, recording,	Regulations ensure that different individuals authorise
reviewing)	commitments, approve contracts and execute payments (PI-
	21).
3.3 Controls over access to resources and records	Compliance with payment rules and procedures ensures close
	control through the Treasury system where operations can be
	reviewed, and access can be traced.
3.4 Verifications	Financial data integrity processes. Access to records are
	restricted by password and changes are recorded and result in
	audit trail. The Treasury system is is used to record and
	process budget data.
3.5 Reconciliations	There are daily reconciliations between tax collection and
	Treasury system.
3.6 Reviews of operating performance	Mainly the Treasury controls processes and activities on
3.7 Reviews of operations, processes and activities	operational level. The controls are applied mostly as a desk
1 /1	top review by the staff with all budget related processes being
	integrated in the software system "IS KAZNA Budget". The
	internal audit is not developed in the LSG, yet. The national
	government covers this function.
3.8 Supervision (assigning, reviewing and approving,	
guidance and training)	No information available from the PEFA assessment.
4. Information and communication	The government is required to report quarterly and annually to
	the Parliament. Communication to the public is realised
	through various channels such as the websites of the key PFM
	institutions, there is no reporting made available to the public.
	Public participation in relation to the budget formulation is not
	ascertained. Clear and comprehensive information on revenue
	collection and administration exists. Information on
	procurement tenders, plans, statistics and appeals is extensive.
4. Monitoring	
5.1 Ongoing monitoring	There are no tools for monitoring performance, subsequent
	planning, and decision-making.
5.2 Evaluations	Performance monitoring in the PFM system is not developed
	yet There are no specific reports elaborating on consistency of
	performance-planned outputs and achieved outcomes and
	explaining any deviation.
5.3 Management responses	The internal control framework of the PFM system as
	described having in place comprehensive, extensive and
	reliably applied control activities is generally efficient to
	ensure against key irregularities and errors.
	choure against key irregularities and circles.

Annex 3: Sources of information by indicator

Indicator/dimension	Data Sources
HGL - Transfers fro	om a higher level government
HLG -1. Outturn of transfers from higher-level government	Budget Execution Report for FY 2017, 2018, 2019 by economic classification. Budget Execution Report for FY 2017, 2018, 2019 by functional classification.
HLG-2. Earmarked grants outturn	Excel sheet with amounts of targeted transfers from Republican budget to the local budget of LSG Krupskaya for FY 2017-2019.
HLG-3 Timeliness of transfers from higher-level	Table with time of targeted transfers for FY 2017.
I. Budget reliability	
PI-1. Aggregate expenditure outturn 1.1 Aggregate expenditure outturn	 Resolution of the Aiyl Kenesh of LSG Krupskaya (Parliament) on the budget and annual budget performance reports 2017, 2018 and 2019.
PI-2. Expenditure composition outturn	Resolution of the Aiyl Kenesh of LSG Krupskaya (Parliament) on the budget and annual budget performance
2.1. Expenditure composition outturn by function	reports 2017, 2018 and 2019.
2.2. Expenditure composition outturn by economic type	
2.3. Expenditure from contingency reserves	
PI-3. Revenue outturn	- Resolution of the Aiyl Kenesh of LSG Krupskaya
3.1 Aggregate revenue outturn	(Parliament) on the budget and annual budget performance
3.2 Revenue composition outturn	reports 2017, 2018 and 2019.
II. Transparency of public finances	
PI-4. Budget classification	D. L. Charl
4.1 Budget classification	Budget book.
	 Letter to Aiyl Kenesh on the draft budget for 2020-2022 (the letter is dated by December 30, 2019 No. 02-16/358).
PI-5. Budget documentation	 Statement of the Aiyl Kenesh of the Aiyl Aimak named after Krupskaya of the Sokuluk Raion (district) dated by January 30, 2020 No. 01-6/1 "On approval of the budget for 2020 and forecast for 2021-2022" (text of the Statement is of 1 page,
5.1 Budget documentation	annexes to the budget – are at 9 sheets).
PI-6. Central government operations outside financial	
reports	 Budget estimate of the ME "Taza-ayıl" for 2019. Profit and loss statement of the ME "Taza-Aiyl" for 2019.
6.1 Expenditure outside financial reports	- Cash flow statement of the ME "Taza-Aiyl" for 2019.
6.2 Revenue outside financial reports	Report on changes in the capital of ME "Taza-Aiyl"
6.3 Financial reports of extra-budgetary units	Balance sheet of the ME "Taza-Aiyl" for 2019.
PI-7. Transfers to subnational governments 7.1 System for allocating transfers	Report on the execution of local budgets for 12 months of 2017, 2018, 2019 with the breakdown by functional

7.2 Timeliness of information on transfers	classification.
PI-8. Performance information for service delivery	1. Instruction on the procedure for the generation,
8.1 Performance plans for service delivery	consideration and execution of budgets on a
8.2 Performance achieved for service delivery	programmatic basis at the local level (Decree of the KR
8.3 Resources received by service delivery units	MoF No. 69-P dated by 23.07.2018).
8.4 Performance evaluation for service delivery	 GKR Statement dated by December 30, 2017 No. 854 "On Program Budgeting": instructions on the procedure for the generation, consideration and execution of Medium-term strategies for budget expenditures. instructions on the procedure for the generation, consideration and execution of budgets on a programmatic basis. instructions on the procedure for determining performance indicators for budget programs and measures. Procedure for submitting a report on the achievement of performance indicators. Procedure for assessing the effectiveness of budget programs. Decree of the KR MoF on the preparation of the annual report on the execution of the state budget for 2019. Report on the execution of the estimated budget for special funds of LSG Krupskaya for 2019.
PI- 9 Public access to fiscal information	The civil budget of LSG Krupskaya
9.1 Public access to fiscal information	1
III. Management of assets and liabilities	
PI- 10 Fiscal risk reporting	Law on Local Self Governance.
10.1 Monitoring of public corporations	2. Cost estimate of municipal enterprise Taza-ayil for FY
10.2 Monitoring of sub-national government (SNG)	2019.
10.3 Contingent liabilities and other fiscal risks	 Profit and loss statement of municipal enterprise Taza- ayil for FY 2019.
	4. Cash flow statement of municipal enterprise Taza-ayil for FY 2019.
	 Equity Statement of municipal enterprise Taza-ayil for FY 2019.
	Balance sheet of municipal enterprise Taza-ayil for FY 2019.
PI- 11: Public investment management	1. Information from the Ministry of Finance on the
11.1 Economic analysis (Circustons)	1. Information from the Willistry of Thiance on the
11.1 Economic analysis of investment proposals	implementation of incentive grants projects for FY 2017,
11.2 Investment project selection	
11.2 Investment project selection 11.3 Investment project costing	implementation of incentive grants projects for FY 2017,
11.2 Investment project selection	implementation of incentive grants projects for FY 2017, 2018 and 2019.
11.2 Investment project selection 11.3 Investment project costing	implementation of incentive grants projects for FY 2017, 2018 and 2019.2. Regulation on incentive grants.
11.2 Investment project selection 11.3 Investment project costing 11.4 Investment project monitoring	 implementation of incentive grants projects for FY 2017, 2018 and 2019. 2. Regulation on incentive grants. 3. Strategic Development Plan of LSG Krupskaya.

12.3 Transparency of asset disposal. PI-13: Debt management	 Register of buildings and structures. Information on municipal land. Information on use of land for rent as of year-end 2019. Information on land for lease payment as of year-end 2019.
13.1 Recording and reporting of debt and guarantees 13.2 Approval of debt and guarantees 13.3 Debt management strategy	Information proved from the Head of Financial and Economic Department of LSG Krupskaya
IV. Policy-based fiscal strategy and budgeting	
PI-14: Macroeconomic and fiscal forecasting	- Statement of the KR Government "On the Medium-term
14.1 Macroeconomic forecasts 14.2 Fiscal forecasts 14.3 Macro-fiscal sensitivity analysis	forecast of socio-economic development of the Kyrgyz Republic for 2019-2021" dated by August 23, 2018, No. 393 The procedure for developing a forecast of the socio- economic development of the Kyrgyz Republic (Statement of the GovKR dated by May 17, 2018 No. 239) Strategic plan of LSG Krupskaya for 2018-202
	- Explanatory note to the draft budget for 2019
15.1 Fiscal impact of policy proposals 15.2 Fiscal strategy adoption 15.3 Reporting on fiscal outcomes	 Explanatory Note to the 2019 budget; Methodological manual "Development and Implementation of KR Local Budgets", approved by the Decree of KR MoF dated by October 13, 2018 No. 312. Statement of the Ayil Kenesh of the Ayil Aimak Krupskaya dated by December 27, 2018 No.01-1/38 "On approval of the strategic plan for 2018-2022"; Statement of the Ayil Kenesh of the Ayil Aimak Krupskaya dated by January 30, 2020 No.01-6/07 "On introducing amendments to the Statement of the Ayil Kenesh on December 27, 2018 No.01-1/38"; Draft plan of socio-economic development for 2020 (table
	 at 4 sheets); Budget Code of the Kyrgyz Republic by May 16, 2016 No.59; Methodological manual "Development and implementation of local budgets of the Kyrgyz Republic", approved by the Decree of the KR MoF by October 13, 2018 No.312. Budget Code of the Kyrgyz Republic; Methodological manual "Development and Implementation of Local Budgets of the Kyrgyz Republic", approved by the Decree of the Ministry of Finance of the Kyrgyz Republic dated by October 13, 2018 No. 312.
PI-16 Medium-term perspective in expenditure budgeting 16.1 Medium-term expenditure estimates 16.2 Medium-term expenditure ceilings	- Budget Code of the Kyrgyz Republic; - Methodological guidance "Development and Implementation of Local Budgets of the Kyrgyz Republic",

162.41	11 4 5 64 775 17 11 0 1
16.3 Alignment of strategic plans and medium-term	approved by the Decree of the KR MoF dated by October
budgets 16.4 Consistency of budgets with previous year's estimates	 13, 2018 No. 312-P; "The Procedure of Developing the Draft Republican Budget and Introducing Amendments to the Republican Budget", approved by the Statement of the KR Government at November 1, 2017 No. 723. Budget Code of the Kyrgyz Republic; Statement of the Government of the Kyrgyz Republic dated by January 30, 2020 22-r; Methodological guidance "Development and Implementation of local budgets of the Kyrgyz Republic" approved by the Decree of the KR MoF dated by October
DI 17. Da José managaré au	13, 2018 No. 312-P.
PI-17: Budget preparation process 17.1 Budget calendar. 17.2 Guidance on budget preparation 17.3 Budget submission to the legislature	 Letters of the Sokuluk Department of the KRMoF (dated by June 5, 2018 No. 94, dated by June 4, 2019 No. 03-02/75, dated by May 27, 2020 No. 03-02/57); Applications of budgetary units for inclusion in the draft local budget. Budget Code of the Kyrgyz Republic; The procedure for "Developing the Draft Republican Budget and Introducing Amendments to the KR Republican Budget", approved by the Statement of the KR Government dated by November 1, 2017 No. 723; Methodological guidance "Development and implementation of KR Local Budgets", approved by the Decree of the KR MoF dated by October 13, 2018 No. 312-P. letter dated by December 30, 2019 No. 02-16/358.
	-
PI-18: Legislative scrutiny of budgets	- Letter of the Sokuluk department of the KR MoF dated by
18.1 Scope of budget scrutiny.	December 20, 2018 No. 03-02/205 (letter on 1 sheet, table
18.2 Legislative procedures for budget scrutiny.	on 1 sheet);
18.3 Timing of budget approval.	- Letter of the Krupskaya Ayil Aimak dated by January 25,
18.4 Rules for budget adjustments by the executive.	No. 0216/69 (on 1 sheet); - Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak of the Sokuluk Raion "On Approval of the Budget for 2019 and the Forecast for 2020-2021" dated by February 7, 2019 No. 01-1/2 (text of the Statement is on 1 sheet, annexes to the budget on 8 sheets); - Explanatory Note (budget calculation for 2019 of Krupskaya Ayil Aimak) (on 3 sheets). - Budget Code of the Kyrgyz Republic; - Methodological guidance "Development and Implementation of KR local budgets" approved by the Decree of the KR MoF dated by October 13, 2018 No. 312-P;

The Statement of the Aiyl Kenesh of the Krupskaya Ayil Aimak dated by January 10, 2017 No. 01-1/4 "On the Establishment of Permanent Deputy Commissions and Approval of the Composition of the Commission"; Minutes of the Meeting of the Planning and Budgeting Deputy Commission dated by January 29, 2019. Minutes of the meeting of the Aiyl Kenesh on the approval of the 2019 budget Regulations of the Krupskaya Ayil Kenesh Working plan for the Ayil Kenesh for 2019 The Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak of the Sokuluk Raion dated by January 19, 2018 No. 01-1/1 "On the Approval of the Budget for 2018 and the Forecast for 2019-2020" (text of the Statement is on 1 sheet, annexes to the Budget are on 8 sheets); The Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak of Sokuluk Raion dated by February 7, 2019 No. 01-1/2 "On Approval of the Budget for 2019 and Forecast for 2020-2021" (text of the Statement is on 1 sheet, annexes to the Budget are on 8 sheets); The Statement of the Ayil Kenesh of the Krupskaya Ayil Aimak in Sokuluk Raion dated by January 30, 2020 No. 01-6/1 "On Approval of the Budget for 2020 and Forecast for 2021-2022" (text of the Statement is on 1 sheet, appendixes to the Budget are on 9 sheets). Budget Code of the Kyrgyz Republic; Verbal information from the Finance Office that no adjustments have been made to the approved 2019 budget. Predictability and control in budget execution PI-19 Revenue administration 19.1 Rights and obligations for revenue measures 1. www. sti.gov.kg (website of State Tax Service); Report of the State Tax Service for Sokuluk region; 19.2 Revenue risk management Information from legislation on appealing the decision of 19.3 Revenue audit and investigation tax service bodies; 19.4 Revenue arrears monitoring Information on tax arrears by type of Sokuluk region. PI-20 **Accounting for Revenues** Information provided by: 20.1 Information on revenue collections Head of the Sokuluk Department of the Ministry of Finance of 20.2 Transfer of revenue collections the Kyrgyz Republic; Head of the Treasury Department of the Sokuluk Department of 20.3 Revenue accounts reconciliation. the Ministry of Finance. Budget Code of the Kyrgyz Republic; PI-21 Predictability of in-year resource allocation 1. Procedure for Single Treasury Account, approved by 21.1 Consolidation of cash balances. the Decree of the Government of the Kyrgyz Republic 21.2 Cash forecasting and monitoring. dated July 24, 2017 No. 444. 2. Regulation on procedure for formation and 21.3 Information on commitment ceilings. maintenance of cash plan, approved by the 21.4 Significance of in-year budget adjustments. Government of the Kyrgyz Republic on October 2, 2017 No. 632;

	Methodological manual "Formation and execution of local budgets of the Kyrgyz Republic" approved by order of the Ministry of Finance of the Kyrgyz Republic on October 13, 2018 No. 312-P.				
PI-22 Expenditure arrears 22.1 Stock of expenditure arrears. 22.2 Expenditure arrears monitoring	Tables on stock of expenditure arrears for FY 2017-2019				
PI-23 Payroll controls 23.1 Integration of payroll and personnel records. 23.2 Management of payroll changes. 23.3 Internal control of payroll. 23.4 Payroll audit.	Information provided from Ministry of Finance of LSG Krupskaya; Staff list				
PI-24 Procurement 24.1 Procurement monitoring. 24.2 Procurement methods. 24.3 Public access to procurement information. 24.4 Procurement complaints management.	http://zakupki.gov.kg/popp/ (public procurement website) Record of tenders for FY 2017-2019 Law on Public Procurement; Report on conducted tenders for 2019 provided by the head of Financial and Economic Department of LSG Krupskaya and the head of Public Procurement Department of LSG Krupskaya Appeal mechanism				
PI-25 Internal controls on non-salary expenditure 25.1 Segregation of duties. 25.2 Effectiveness of expenditure commitment controls. 25.3 Compliance with payment rules and procedures.	 Budget Code of the Kyrgyz Republic (Articles 105, 106); Procedure for functioning of the Single Treasury Account, approved by the Decree of the Government of the Kyrgyz Republic dated July 24, 2017 No. 444.; Instruction on procedures of authorized state body for forecasting and budget execution for accounting and reporting, approved by the PDKR dated August 16, 2017 No. 488; Audit Report of Sokoluk Region 				
PI-26 Internal audit 26.1 Coverage of internal audit. 26.2 Nature of audits and standards applied 26.3 Implementation of internal audits and reporting. 26.4 Response to internal audits.	Strategic audit plan of the Ministry of Finance of the Kyrgyz Republic for 2017-2019; Decree of the Government of the Kyrgyz Republic "On internal audit services in state bodies and institutions of the Kyrgyz Republic" dated March 13, 2009 No. 177.				
VI. Accounting and reporting PI-27 Financial data integrity	3. Information provided by Chief Auditor at Ministry of Finance of the Kyrgyz Republic Information provided by:				
27.1 Bank account reconciliation.27.2 Suspense accounts.27.3 Advance accounts.27.4 Financial data integrity processes	 Head of the Sokuluk Department of the Ministry of Finance of the Kyrgyz Republic; Head of the Treasury Department of the Sokuluk Department of the Ministry of Finance of the Kyrgyz Republic; 				

	Head of the Department of Financial and Budgetary
	Coordination of the Sokuluk Department of the Mini
PI-28 In-year budget reports	1. Budget Code;
28.1 Coverage and comparability of reports.	2. Instruction on procedures of the authorized state body for
28.2 Timing of in-year budget reports.	forecasting and budget execution for accounting and
28.3 Accuracy of in-year budget reports	reporting, approved by the PDKR dated August 16, 2017 No.
	488.
	3. State Budget Execution Report published on the website
	of the Ministry of Finance of the Kyrgyz Republic.
	(http://minfin.kg/ru/novosti/otchety-po-ispolneniyu-
	byudzheta/zhergilikt-byudzhetterdin-atkarylyshy-tuuraluu-
	otc);
	4. Monthly reports on the execution of the Krupskaya
	budget for 2019;
	5. Order of the Ministry of Finance of the Kyrgyz Republic
	"On the preparation of periodic reports on the execution of
	the state budget for 2019" dated January 23, 2019 No. 12-P;
	Explanatory note on budget execution for 2019.
PI-29 Annual financial reports	Regulations describing the accounting standards used in the
29.1 Completeness of annual financial reports.	country for the preparation of annual financial statements,
29.2 Submission of the reports for external audit.	approved by Order of the Ministry of Finance dated
29.3 Accounting standards.	December 25, 2018 No. 137-P "On Approval of the
	Regulation on Accounting and Financial Reporting in the
	Public Administration Sector". Link to the website of the
	Ministry of Justice: http://cbd.minjust.gov.kg/act/view/ru-
	$\underline{ru/200287?cl=r}$
	LSG Krupskaya – annual budget reports for FY 2017-2019
VII. External scrutiny and audit	
PI-30 External audit	
30.1 Audit coverage and standards.	Information provided by the Head of the Territorial
30.2 Submission of audit reports to the legislature	Subdivisions of the Accounts Chamber of the Kyrgyz
30.3 External audit follow up.	Republic for Bishkek, Chui and Talas regions
30.4 Supreme Audit Institution independence.	
PI-31 Legislative scrutiny of audit reports	
31.1 Timing of audit report scrutiny	
31.2 Hearings on audit findings.	Evidence was not provided.
31.3 Recommendations on audit by the legislature.	
31.4 Transparency of legislative scrutiny of audit reports.	

Annex 3A: Related surveys and analytical work

No related surveys and analytical works were reviewed.

Annex 3B: List of people interviewed

Name	Organization	Position	Telephone	Email
Ministry of Finance Kyrgyz R	epublic			
Omurova Tatygul	MF	Minister's advisor	+996 772513784	t.omurova@mail.ru
Mirlan. Musaev	MF	Head of Department Inter budget management	+996 312 66-35-47	m.musaev@minfin.kg
Ruslan Sadyrbaev	MF	Head of the Department of Reports and Monitoring of Local Budgets	+996 312 62 11 65	r.sadyrbaev@minfin.kg
Bolot Kasymov	MF	Head of Division Stimulating and Shares Grants	+996 312 66 18 92	b.kasymov@minfin.kg
Edil Berdybaev	MF	Chief Specialist of the Internal Audit Department	+996 312 62 53 13(2113)	eberdibaev@mail.ru
Department of the State Tax S	ervice for Sokuluk region	·		
Almaz Sultanov	STS	Deputy Head of Department	+996 3134 607614 51154	soc 1201_gni@sti.gov.kg
Orunbubu Dospaeva	STS	Head of Debt Collection Department	+996 3134 607608	soc1201_gni@sti.gov.kg
Tynchtyk Zhusupzhanov	STS	Head of Inspection Department	+996 3134 511777	soc1201_gni@sti.gov.kg
Kanybek Kachkynbaev	STS	Head of Taxpayer Relations Department	+996 3134 51141	soc1201_gni@sti.gov.k g
Alymbek Balbaev	STS	Head of the sector of the debt collection department	+996 3134 51150	soc1201_gni@sti.gov.kg
Bermet Mambetalieva	STS	Head of the Taxpayers Sector	+996 3134 51191	soc1201_gni@sti.gov.kg
Sokuluk Department of the M	inistry of Finance of the Kyrgyz R	epublic		·
Tilek Aktanov	SD	Head of Department	+996 312 03134 51027	t.aktanov@minfin.kg
Bolot Akmataliev	SD	Head of Division of the department of the regional department of the treasury	+996 312 03134 51049	b.akmataliev@minfin.kg
Talant Sharshenov	SD	Head of Financial and Budgetary Coordination	+996 312 03134 51024	t.sharshenov@minfin.k g
Krupskaya ayil okmotu				
Kachkynbai Dzhumaliev	KAO	Chief specialist in housing, land and agricultural issues	+996 03134 5 40 55, 5 54 13	
Gulzada Tulinova	FED	Head of the Financial and Economic Department	+996 03134 5 40 55, 5 54 13	gulzat.tulinova@mail.ru
Territorial subdivision of the	Accounts Chamber of the Kyrgyz	Republic	<u>'</u>	•
Almazbek Tazhiev	ASH	Head of the territorial division for Bishkek, Chui and Talas regions	+996 312 664299, fax +996 312 623518	esep@esep.kg

Annex 4: T	racking chang	e in performanc	e based on	previous	versions	of PEFA
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Not applicable

Annex 5: Calculations for PI-1, PI-2 and PI-3

Calculation Sheet for PI-1, PI-2.1 and PI-2.3 according to the PEFA 2016 Framework.

Figures in all tables of this Annex stated KGS Thousands

Data for year 2017

Administrative or Functional Head	Budget	Actual	Adjusted Budget	Deviation	Absolute deviation	Percent
701 General public services	6,236.3	5,603.3	5,774.0	-170.7	170.7	3.0%
702 Defense						0,0
703 Public order and safety						
704 Economic Affairs		42.7		42.7	42.7	
705 Environmental protection				0,0	0,0	
706 Housing and utilities	24,548.2	21,370.3	22,728.4	-1,358.1	1,358.1	6.0%
707 Healthcare	736.2	732.0	681.6	50.4	50.4	7.4%
708 Recreation, culture and religion	1,436.5	2,323.0	1,330.0	993.0	993.0	74.7%
709 Education	15,782.6	14,922.8	14,612.6	310.2	310.2	2.1%
710 Social protection	2,198.5	2,168.1	2,035.5	132.6	132.6	6.5%
Allocated expenditure	50,938.3	47,162.2	47,162.2	0.0	3,057.6	
Interests						
Contingency	488.0	396.0				
Total Expenditure	51,426.3	47,558.2				
Overall (PI-1) variance						92.5%
Composition (PI-2) variance						6.5 %
Contingency share of budget						0.8%

Source: Approved Budget 2017 and 2018.

Administrative or Functional Head	Budget	Actual	Adjusted Budget	Deviation	Absolute deviation	Percent	
701 General public services	12,343.6	12,424.6	12,261.2	163.4	163.4	1.3%	
702 Defense							
703 Public order and safety							
704 Economic Affairs	220.0	1,020.0	218.5	801.5	801.5	366.8%	
705 Environmental protection							
706 Housing and utilities	24,750.1	27,829.0	24,584.8	3,244.2	3,244.2	13.2%	
707 Healthcare	200.0	186.0	198.7	-12.7	12.7	6.4%	
708 Recreation, culture and religion	1,979.8	1,919.9	1,966.6	-46.7	46.7	2.4%	
709 Education	22,359.4	18,046.7	22,210.1	-4,163.4	4,163.4	18.7%	
710 Social protection	2,754.8	2,750.1	2,736.4	13.7	13.7	0.5%	
Allocated expenditure	64,607.7	64,176.3	64,176.3	0.0	8,445.5		
Interests							
Contingency	450.0	224.0					
Total Expenditure	65,057.7	64,400.3	u.				
Overall (PI-1) variance						99.0%	
Composition (PI-2) variance	Composition (PI-2) variance						
Contingency share of budget 0.							

Source: Approved Budget 2018 and 2019.

Administrative or Functional Head	Budget	Actual	Adjusted Budget	Deviation	Absolute deviation	Percent	
701 General public services	7,842.1	7,846.1	7,770.7	75.4	75.,4	1.0%	
702 Defense		·	·		·		
703 Public order and safety							
704 Economic Affairs	220.0	247.2	218.0	29.2	29.2	13.4%	
705 Environmental protection							
706 Housing and utilities	23,746.5	28 097,2	23,530.4	4,566.8	4,566.8	19.4%	
707 Healthcare	150.0	100,0	148.6	-48.6	48.6	32.7%	
708 Recreation, culture and religion	3,901.1	2 947,3	3,865.6	-918.3	918.3	23.8%	
709 Education	21,129.2	17 262,6	20,936.9	-3,674.3	3,674.3	17.5%	
710 Social protection	3,300.0	3 239,8	3,270.0	-30.2	30.2	0.9%	
Allocated expenditure	60,288.9	59,740.2	59,740.2	0.0	9,342.8		
Interests				•	•		
Contingency	450.0	73.0					
Total Expenditure	60,738.9	59,813.2					
Overall (PI-1) variance	-		-	-		98.5%	
Composition (PI-2) variance							
Contingency share of budget	Contingency share of budget						

Source: Approved Budget 2019 and 2020.

Result Matrix

	for PI-1.1	for PI-2.1	for PI-2.3	
Year	Total exp. Outturn	Composition variance	Contingency share	
2017	92.5%	6.5%		
2018	99.0%	13.2%	0.4%	
2019	98.5%	15.6%		

Calculation Sheet for Expenditure by Economic Classification Variance PI-2.2

Data for year 2017

Economic head	Budget	Actual	Adjusted Budget	Deviation	Absolute Deviation	Percent
21. Compensation of employees	3,355.4	3,738.4	3,106.7	631.7	631.7	20.3%
22. Use of goods and services	38,044.1	34,480.8	35,223.9	-743.1	743.1	2.1%
24. Interest						
25. Subsidies						
26. Grants						
27. Social benefits	2,198.5	2,168.1	2,035.5	132.6	132.6	6.5%
28. Other expenses						
31. Consumption of fixed capital	7,340.3	6,774.9	6,796.2	-21.3	21.3	0.3%
Total expenditure	50,938.3	47,162.2	47,162.2	0.0	1,528.,6	
Overall variance						
Composition variance						3.2%

Source: Approved Budget 2017 and 2018.

Economic head	Budget	Actual	Adjusted Budget	Deviation	Absolute Deviation	Percent
21. Compensation of employees	4,348.1	5,523.6	4,319.1	1,204.5	1,204.5	27.9%
22. Use of goods and services	53,438.3	47,279.0	53,081.5	-5,802.5	5,802.5	10.9%
24. Interest						
25. Subsidies						
26. Grants						
27. Social benefits	2,754.8	2,750.	2,736.4	13.7	13.7	0.5%
28. Other expenses		6.2	0.0	6.2	6.2	0.0
31. Consumption of fixed capital	4,066.5	8,617.4	4,039.3	4,578.1	4,578.1	113.3%
Total expenditure	64,607.7	64,176.3	64,176.3	0.0	11,605.0	
Overall variance						
Composition variance						18.1%

Source: Approved Budget 2018 and 2019.

Economic head	Budget	Actual	Adjusted Budget	Deviation	Absolute Deviation	Percent
21. Compensation of employees	4,167.7	5,673.5	4,129.8	1,543.7	1,543.7	37.4%
22. Use of goods and services	52,036.1	44,702.1	51,562.5	-6,860.4	6,860.4	13.3%
24. Interest						
25. Subsidies						
26. Grants						
27. Social benefits	2,800.0	2,800.0	2,774.5	25.5	25.5	0.9%
28. Other expenses	15.0		14.9	-14.9	14.9	100%
31. Consumption of fixed capital	1,270.1	6,564.6	1,258.5	5,306.1	5,306.1	421.6%
Total expenditure	60,288.9	59,740.2	59,740.2	0.0	13,750.5	
Overall variance						
Composition variance			_			23.0%

Source: Approved Budget 2019 and 2020.

Calculation Sheet for Revenue composition outturn (February 1, 2016) Krupskaya

Step 1: Enter the three fiscal years used for assessment in table 1.

Step 2: Enter **budget** and **actual** revenue data for each of the three years in tables 2, 3, and 4 respectively.

Step 3: Read the results for each of the three years for each indicator in table 5.

Table 1 - Fiscal years for assessment

	 ,		
		Year 1 =	2017
		Year 2 =	2018
		Year 3 =	2019

Table 2

	Data for year	= 2,017.00					
	Economic head	budget	actual	adjusted budget	deviation	absolute deviation	percent
		Tax revenue	es				
111	Taxes on income and profits	22,370.00	39,212.50	27,624.09	11,588.41	11,588.41	42.0%
113	Taxes on property	10,813.30	11,318.70	13,353.04	2,034.34	2,034.34	15.2%
114	Taxes on goods and services	11,894.40	4,748.80	14,688.06	9,939.26	9,939.26	67.7%
115	International trade and foreign transactions taxes			-	-	-	
116	Other taxes and fees	Social contribu	.	-	-	-	
121	Contributions / deductions for compulsory state social insurance	Social contribu	uons	-	-	-	
122	Other income of the Social Fund			-	-	-	
123	Other income of the MHIF	Non-tax inco	me	-	-	-	

141 142	Property income and interest Income from the sale of goods and the provision of services	3,550.10 2,798.50	4,396.10 3,048.10	4,383.92 3,455.79	12.18 - 407.69	12.18 407.69	0.3% 11.8%
143	Fines, penalties, sanctions, confiscations		21.00	-	21.00	21.00	
144	Voluntary transfers and grants to public sector units			-	-	-	
145	Other non-tax income		759.70	-	759.70	759.70	
	Sum of rest			-	-	-	
	Total revenue	51,426.30	63,504.90	63,504.90	0.00	24,762.59	
	overall variance						123.5%
	composition variance						39.0%

	Table 3						
	Data for year =	2,018.00					
	Economic head	budget	actual	adjusted budget	deviation	absolute deviation	percent
		Tax reven	ues				
111	Taxes on income and profits	39,363.00	29,014.30	31,861.92	- 2,847.62	2,847.62	8.9%
113	Taxes on property	11,739.70	11,970.60	9,502.56	2,468.04	2,468.04	26.0%
114	Taxes on goods and services	7,587.40	4,263.90	6,141.53	1,877.63	1,877.63	30.6%
115	International trade and foreign transactions taxes			-	-	-	
116	Other taxes and fees	0 : 1		-	-	-	
121	Contributions / deductions for compulsory state social insurance	Social contrib	outions	-	-	-	
122 123	Other income of the Social Fund Other income of the MHIF			-	-	-	

		Non-tax income					
141	Property income and interest	3,569.10	4,917.30	2,888.97	2,028.33	2,028.33	70.2%
142	Income from the sale of goods and the provision of services	2,798.50	2,494.10	2,265.21	228.89	228.89	10.1%
143	Fines, penalties, sanctions, confiscations			-	-	-	
144	Voluntary transfers and grants to public sector units			-	-	-	
145	Other non-tax income			-	-	-	
	Sum of rest			-	-	-	
	Total revenue	65,057.70	52,660.20	52,660.20	0.00	9,450.51	
	overall variance						80.9%
	composition variance						17.9%

Table 4

	Data for year = Economic head	2,019.00 budget Tax revenue	actual Jes	adjusted budget	deviation	absolute deviation	percent
111	Taxes on income and profits	37,221.40	35,537.40	35,249.26	288.14	288.14	0.8%
113	Taxes on property	10,811.60	11,058.80	10,238.76	820.04	820.04	8.0%
114	Taxes on goods and services	5,871.00	2,858.40	5,559.93	2,701.53	2,701.53	48.6%
115	International trade and foreign transactions taxes			-	-	-	
116	Other taxes and fees	Social contrib	0.70 utions	-	0.70	0.70	
121 122 123	Contributions / deductions for compulsory state social insurance Other income of the Social Fund Other income of the MHIF			- -	- -	- -	

		Non-tax inc	Non-tax income				
141	Property income and interest	4,186.30	4,839.70	3,964.49	875.21	875.21	22.1%
142	Income from the sale of goods and the provision of services	2,648.60	2,192.50	2,508.27	315.77	315.77	12.6%
143	Fines, penalties, sanctions, confiscations			-	-	-	
144	Voluntary transfers and grants to public sector units		982.50	-	982.50	982.50	
145	Other non-tax income		50.70	-	50.70	50.70	
	Sum of rest			-	-	-	
	Total revenue	60,738.90	57,520.70	57,520.70	0.00	6,034.59	
	overall variance						94.7%
	composition variance						10.5%

Table 5 - Results Matrix

year	total revenue deviation	composition variance
2017	123%	39.0%
2018	81%	17.9%
2019	95%	10.5%